FINANCIAL TIMES

California dreamland

Spielberg and pals put dreams to work

World Business Newspaper

MBER 14 1995



Playing the curve

Can bond yields fall even more?

Philip Coggan, Page 15



Sweden

More battles lie ahead



Weekend **FT** France: a state

of anguish

FRIDAY DECEMBER 15 1995

Nokia warning on profits hits mobile phone shares

Shares in mobile telephone companies fell sharply when Finnish group Nokla, a leader of the hitherto high-flying sector, warned of a fall in profits in the final four months of the year. The announcement re-ignited fears that the spectacular rates of growth in demand for mobile telephones over the past three years were cooling off, especially in the US, the world's biggest mobile phone market. Page 15; Lex. Page 14; Phone number ruling boost for UK tele-coms competition, Page 8

US seeks to arrange peace deal: The US launched an ambitious bid to put together a peace deal between Israel and Syria as US secretary of state Warren Christopher arrived in Damascus to meet President Hafez al-Assad. Page 14

Spain clinches Iberia plan with Brussels Spain reached agreement



with the European Com-mission on a controversial rescue plan for the state-owned Theria airline, allowing for a capital injection of up to Pta107bn (\$870m). The agreement, sealed between transport commissioner Neil Kinnock (left) and Spanish industry minister Juan Man-

uel Eguiagaray, requires formal Commission approval, which is not expected until next month.

EBS and Minex agree merger: EBS and Minex, two of the three leading international pro-viders of electronic foreign exchange broking systems, agreed to merge their operations in a move intended to strengthen their position against Reu-ters. Page 15; Brokers lose voices on the small

US rates cut thought likely: Reports of flat US consumer prices and a modest rebound in industrial production raised expectations for an early cut in US interest rates. Page 5

Asean endorses expansion move: Leaders of the seven countries in the Association of South-east Asian Nations unanimously endorsed expanding the organisation's membership to include Burma. Cambodia and Laos. Page 14

Banamex sells loans: Banamex, Mexico's leading commercial bank, sold 15bn pesos (\$2bn) of its non-performing loans to the government, in the strongest indication yet of the damage Mexico's recession and financial turmoil have wrought on the banking system. Page 15

Vereinsbank drops Oppenheimer purchase Munich-based Bayerische Vereinsbank abandoned its attempt to buy Oppenheimer Group, the US securities firm, because US banking regulators would not approve the deal quickly. Page 18

China hits back at US over dissident: China bitterly condemned the US for "unwarranted interference" following US criticism of the jailing of prominent dissident Wei Jingsheng. Page 6

Australia and HK settle flights row: An eight-month aviation row between Australia and Hong Kong was settled with an agreement allowing Australian carrier Qantas to pick up passengers in Hong Kong and fly them to Singapore and Bangkok.

Tokyo set to agree tax reforms: Japan's three-party coalition was poised to agree a package of tax reform measures intended to support the country's fragile economic recovery. Page 6

\$1.5bn chip plant for east Germany: US semiconductor company Advanced Micro Devices said it would invest DM2.1bn (\$1.5bn) in a semiconductor plant in Saxony, the east German state which has been most successful in attracting investments since German reunification. Page 4; Siemens' UK plant marks expansive ideas, Page 8

Canberra and Jakarta in security pact: Australia and Indonesia are to sign a security alliance on Monday, committing the two governments to regular consultations and, when appropriate, concerted action on defence matters. Page 6

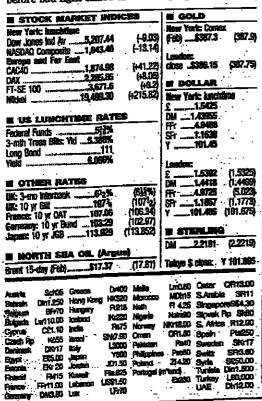
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UK may bring 'mad cow' prosecutions: The UK government may prosecute three slaughterhouses which failed to remove the spinal cord from beef carcasses under regulations to control the spread of "mad cow" disease. Page 8

England take early lead: England took early control in the third cricket test against South Africa in Durban, reducing the home side to 139-5 before bad light ended the first day's play early.



Move to revive economy followed by central banks throughout Europe

Bundesbank cuts interest rates

By Andrew Fisher in Frankfurt

The Bundesbank vesterday cut German short-term interest rates for the third time this year in an attempt to revive a stalled economy. Its move prompted a wave of similar cuts by other European

central banks.
The Bundesbank's half a percentage point cut in the discount and Lombard rates, to 3 per cent and 5 per cent respectively, brought them to their lowest levels since July 1988.

Interest rates were also cut in Switzerland, Belgium, the Netherlands, Austria, Denmark and the Irish Republic. The cuts, which came a day after UK base interest rates were reduced, were closely co-ordinated. Most central banks cited currency movements and falling interest rates as the

a new interactive online service.

software group, had previously

planned to set up its own news

gathering operation. It will pay the General Electric subsidiary

\$220m over five years for a

50 per cent stake in the cable

The service will be launched

late next year, under the title MSNBC Cable News, and will be

based on NBC's current talk

channel. America's Talking,

which now reaches about 15m

The new partners also said

they planned to invest about

\$200m each on developing the

cable and online services over the next five years. Online

news and back-up data will be

provided by NBC's existing

The much-leaked news was greeted calmly in Wall Street,

where analysts agreed there

would be no short-term effects on

the groups' profits. Long-term

prospects were also clouded by

The future is made more uncer-

tain by the danger of oversupply. Yesterday's announcement fol-

lowed soon after a statement

from ABC, part of the Disney

group, that it would start an

ming and online services.

chamnel_

Microsoft, the world's leading

Mr Eddie George, governor of the Bank of England, indicated that the fall in UK interest rates was part of the co-ordinated action. "We anticipated the Bundesbank move. We had lots of conversations with them," he

fairly limited; the Bundesbank's move had been widely discounted, although many economists had felt it might delay until early next year. The D-Mark fin-ished in Europe slightly firmer against the dollar at DML4418, from DM1.4485. The Federation of German

Industry welcomed the rate moves, saying they "broke the chain of negative announce-ments" on the economy. There has been growing evidence that

Discount rate (36)

high labour costs holding back export growth and slowing

However, Mr Hans Tietmeyer, president of the Bundesbank. said yesterday there was "no threat of recession". The reduc-

Source: FT Exter

did not mean the Bundesbank was following anti-cyclical policies, he added.

The Bundesbank, which also fixed the rate for the next three securities repurchase (repo) deals with commercial banks at 3.75 per cent compared with the current 3.98 per cent, linked the rate cuts with its setting of a new money supply goal for 1996. The target growth range for the M3 monetary aggregate has been fixed at 4-7 per cent, slightly higher than the 4-6 per cent for

But M3 has expanded at well below the target range, with an annualised rate of 1.7 per cent in October and November. Mr Tietmeyer said the cut in rates would help ensure M3 again grew at a

The Swiss National Bank was the first to act in the early afternoon, lowering its discount rate to 1.5 per cent from 2 per cent, some 10 minutes earlier than the Bundesbank.

The Austrian National Bank cut its discount rate to 3 per cent from 3.5 and the Belgian National Bank cut its discount rate to 3 per cent from 3.5 per cent.

The Dutch central bank lowered its official rate on advances to 2.75 per cent from 3.25 per cent, while the Danish National Bank cut its discount rate to 4.25 per cent from 4.75 per cent. The Irish Central Bank reduced its short-term facility rate to 6.5 per cent from 7 per cent.

M3 prompted rate cut, Page 2 Editorial Comment, Page 13 Lex, Page 14 Currencies, Page 23

Belgacom stake for **US-led** telecoms grouping

By Emma Tucker in Brussels and

A US-led consortium yesterday won a 49.9 per cent stake in Bel-gacom, Belgium's state-run tele-communications company and one of Europe's most inefficient

telecom operators. Belgacom is the first national operator to give up its undependence in the run-up to the full liberalisation of the European Union's telecoms sector in 1998.

The deal is likely to foreshadow similar acquisitions across Europe as companies and governments jostle for market position. A tender for a stake in Telecom Eireann, Ireland's national telecoms operator, is set to be announced next week.

The consortium, which is headed by Ameritech and includes Tele Danmark and Singapore Telekom, saw off a rival bid from KPN, the Dutch telecoms giant, and Swiss Telecom. It bid BFr73.3bn (\$2.571bn), while the Dutch-Swiss consortium. which was advised by Goldman Sachs, offered less than \$2bu.

Although it has won itself a plum European location, home to many multinational headquarters, the Ameritech consortium advised by Lehman Brothers and J.P. Morgan - now has to tackle the delicate task of restructuring

It faces the challenge at a time of public disquiet in Belgium over government privatisation plans. On Wednesday, public sector unions mounted widespread demonstrations in protest at government austerity cuts. Belgium's centre-left govern-

ment is under intense pressure to reduce its colossal deficit so that it can qualify for European mone-Yesterday, Mr Elio Di Rupo,

the Belgian communications minister, said conditions for Belgacom's 26,000 employees employed on terms similar to those of civil servants - would not be altered and that the win ning consortium had not asked for the right to make widespread redundancies. New employees will be subject

to new contracts and Mr Di Rupo

Continues on Page 14

the German economy is weakention in interest rates should not rate consistent with potential ing, with the strong D-Mark and be seen as a confirmation of peseconomic growth. **NBC** and **Microsoft** to launch all-news TV service By Christopher Parkes In Los Angeles NBC, the top US television network, yesterday joined the scramble into 24-hour news programming with a deal granting Microsoft equal rights in a revamped cable channel and

Bosnia peace deal is signed in Paris

By Laura Silber in Paris, Harriet Martin in Sarajevo and Jurek Martin in Washington

The presidents of Serbia, Bosnia-Hercegovina and Croatia yesterday signed a comprehensive peace treaty in Paris aimed at halting Europe's worst conflict since the second world war.

uncertainty over the revenue-raising abilities of news program-But shortly after the signing ceremony at the Elysée Palace, there was a reminder of the difficulties in the way of implementing the agreement when Bosnia's mainly Moslem government said Serb forces had fired four shells into Sarajevo. No one was hurt.

US president Bill Clinton, his

French counterpart, Mr Jacques Chirac, and other leaders also

signed the agreement. Mr Clinton urged the three Balkan leaders to

seize the chance and make

peace work" while Mr Chirac urged them to "turn the page on

war and hatred and write the

Mr Clinton, who has committed

20,000 ground troops to the 60,000-

strong Nato peace implementa-

tion force, flew into Paris yester-

day after winning basic congres-

sional approval of a US military

presence in Bosnia, though the

The Senate backed by 69 to 30

ge from Capitol Hill hardly

chapter of peace".

ment of his policies.

all-news channel in early in signing the treaty, Mr Slobodan Milosevic of Serbia, Mr Alija Izethegovic of Bosnia-Hercego-News Corporation, controlled by Mr Rupert Murdoch, earlier said it also planned a news-only vma and Mr Franjo Tudiman of Croatia agreed to end a war which had lasted more than three service to compete with the current pre-eminent provider, Cable and a half years, and had left 200,000 dead or missing and 2m

News Network Mr Bill Gates, head of Microsoft, started negotiations with NBC about two months ago after his overtures to CNN were rebuffed because of the network's impending merger with Time

Mr Gates said the deal had gone ahead even though he did not expect to see any profits for five or six years. He said interactive services - allowing viewers to choose what they wanted to see or study in more depth would make news far more

attractive. NBC said the intention was not to imitate CNN, but to provide a new selection of services by bundling together broadcasting, constituted a ringing endorsecable and direct online connections to desktop computers.

UK News .

Lex, Page 14 | the Nato mission on condition

Leader Page

Arts ...

that the US took the lead in re-arming the Bosnian military. It rejected by 52 to 47 a motion opposing the mission but sup porting the troops and, by 77-22, a proposal to cut off all funding for

the venture. The House of Representatives first voted to deny all funding but after the decisive Senate division reversed itself with a vote of 218-210. It then approved the troop support amendment by

On his way to Paris, Mr Clinton unveiled an \$85.6m package of immediate humanitarian, economic and reconstruction aid to Bosnia and pledged to ask Con-gress for an additional \$500m in aid over the next few years.

The peace agreement, initialled on November 21 in Dayton, Ohio, provides for a single Bosnia-Her cegovina state with two separate entitles. Roughly half the territory will be controlled by a Moslem-Croat-federation and the other half by the Serbs, although each of the country's three ethnic

groups will keep its army.
It also provided for mutual rec ognition by Bosnia-Hercegovina and the rump Yugoslavia consist-ing of Serbia and Montenegro. But an intensive effort by Mr Richard Holbrooke, US assistant secretary of state and chief nego tiator, to persuade Croatia and Yugoslavia to grant each other

recognition failed. A senior US official warned vesterday that Belgrade's full rehabilitation hinged on implementation of the Dayton agreement, including co-operation with the international tribunal on war crimes and allowing refugees to return home.

Paris. US and French presidents Bill Clinton (back left) and Jac-

ques Chirac, and German chan-

cellor Helmut Kohl (right)

applaud the deal which ends a

bitter civil war

DE DE PAIX SURATEX-YOUGOSEAUL

Serblan president Slobodan signed at the Klysée Palace in Milosevic (left) and his Croatian Paris. US and French presidents

counterpart Franjo Tudiman seal

the Bosnian peace agreement with a handshake as Bosnian

president Alija Izethegovic looks

on (right) after the accord was

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LE PETIT-FILS DE L.-U. CHOPARD | L.U.C. | FABRIQUE D'HORLOGERIE SOIGNEE

Leaders hope to agree on Euro' currency

By Lionel Barber

EU leaders hope to reach agreement on a blueprint for the introduction of a single currency, most likely to be christened the Euro, on Janu-

The plan for monetary union is the centrepiece of a two-day summit in Madrid which will include potentially divisive discussions on enlargement and reform of EU institutions.

The summit takes place against a backdrop of strikes in France, concern about European economic slowdown, and heavy Spanish security. More than 6,000 police and paramilitary Civil Guard were patrolline the streets and the perimeter of the futuristic summit centre yesterday.

But spirits rose after the Bundesbank trimmed Lombard and discount rates yesterday. Spanish officials hosting the summit also expressed jubiliation after news of approval in Brussels of a bail-

out of Iberia, the state zirline. EU leaders intend at the summit to ignore doubts in the financial markets and reaffirm their political commitment to Emu by approving a technical plan which largely accommo-

dates German demands. France and Germany have removed one of the final obstacles to the 1999 timetable, agreeing that the choice of Emu participants will be made as early as possible in 1998. But Germany is reluctant to commit to switching over new public debt issued after 1999

to the new Euro currency. The compromise on the cal-endar takes note of French requests that the decision should be made ahead of the March 1998 parliamentary elections, but meets Germany's insistence that the choice is based on actual economic performance rather than forecasts or quarterly results in 1997.

On enlargement, Germany is pressing its EU partners to promise the Czech Republic. Hungary and Poland they will be in the first wave of the next round of countries joining the

Chancellor Helmut Kohl is adamant that the EU's first nolitical priority must be to stabilise Germany's eastern border, notably with Poland. He would like to open accession negotiations with the three central European countries about six months after the end of next year's intergovernmental conference, matching an earlier pledge given to Cyprus and Malta.

Mr Felipe González, the veteran Spanish prime minister, has counter-proposed opening negotiations with all countries that meet the criteria for membership in terms of human rights, democracy and a mar-ket economy, following scrutiny by the Commission.

Despite German pressure, most countries seem unwilling to single out countries as favourites for entry at this stage - though there is broad agreement that Germany's choice is the most realistic.

EU leaders have invited the nine central and eastern European leaders as well as Cyprus

Union struggles to regain its sense of direction

There are two agendas at today's European summit in Madrid, one familiar and one

The first topic is employment, competitiveness and growth. Since 1993, the European Union has shown a small net loss in jobs, while the US has created 6.7m. With 17m of their citizens out of work. EU leaders will be desperately keen to offer some prospect of better times ahead.

The second agenda is more abstract. It comes down to one big question: how to reconcile the panoply of promises the EU has made regarding eastern enlargement, the planned launch of the single currency in 1999, and institutional reform at next year's inter-governmental conference.

Senior Brussels diplomats are already talking about "the crisis scenario", a nightmare sequence of events in which either the IGC ends in deadlock, the European monetary union timetable is derailed, or member states become paralysed by arguments over the terms for admitting the former communist countries of central and eastern Europe.

The atmosphere of uncertainty has grown in the past fortnight as French trade unions have taken to the streets in protest against the Gaullist-led government's programme for reforming the welfare state and making the deep cuts in public spending neces-

out France, Emu will not go ahead - a fact recognised in Bonn as much as Paris.

The Madrid summit will almost certainly be the last for Mr Felipe González, Spanish prime minister and host. After 13 years in power and with his Socialist party looking doubtful for next March's election, he is determined to whittle down the summit to manageable proportions and convince the sceptice that the Union has regained a sense of direction. Can he succeed?

The prospects appear brightest for monetary union. France and Germany have largely resolved their difficulties over the technical aspects of the introduction of the single European currency, the so-called reference scenario.

demands, the political decision on which countries meet the Emu criteria will be taken on real economic performance rather than forecasts or quarterly figures. This implies that EU heads of government will make their choice at a summit in early 1998, most likely in late January or February. This would lift uncertainty ahead of the French partiamentary elections in March, a big concern

of the Paris government.

More symbolically, it seems certain that EU leaders will select the "Euro" as the name of the new single currency. French President Jacques Chirac had doubts about abandon-



argued that the German public

Spanish police on patrol outside the hall housing the summit ...

as the basket of EU currencies which has steadily lost its value against the D-Mark Mr Theo Waigel, finance minister, also believes the "Euro" could serve, too, as a pre-fix for national currencies - Euro-Mark, Euro-franc, Euro-pound.

Such remarks suggest that the Germans remain as ambivalent as ever about exchanging the D-Mark for the new Eurocurrency. But both Chancellor Helmut Kohl and Mr Waigel insist that their political commitment to Emu is unwaver-

Their concern is to ensure that the economic criteria for entry in the single currency Emu club, at least in its initial formation, is confined to super-

Enter Mr John Major, British prime minister. He is the self-appointed champion of those countries such as Italy and Spain which are unlikely to qualify for Emu in 1999. In Madrid, Mr Major will repeat his call for an in-depth study of the relationship between the "ins" and the "outs". He believes that Emu is an irre-versible historic step but is also potentially deeply divisive. Several leaders may share sympathy with Mr Major's

arguments, but the majority are likely to be suspicious about his motives for raising issue at this stage. After all, he won an opt-out from Emn in the Maastricht treaty, and has stayed on the fence participation in the single cur- south. rency for the life-time of the next Parliament. "Major is just trying to delay Emu," concludes one senior EU diplomat.

The second British concern is that a small, tight-knit Emu could prefigure other exclusive institutional arrangements dominated by France and Germany, at the expense of UK interests. These British fears may be exaggerated; but the tenor of last week's Franco-German summit in Baden-Baden suggested that, whatever else their differences ahead of the IGC, the two allies are determined that the pace of future integration in Europe should not be dictated by the slowest or most unwilling

nember of the club. Mr González will not stir this debate in Madrid, preferring to wait for the launch of negotiations at next year's IGC, most likely at a ceremonial summit in Turin at the end of March. His eye is on enlargement to formidable political, economic and cultural problems for the

The issues go far deeper than institutional tinkering such as more majority voting or re-arranging voting weights between small and large member states. Enlargement implies radical changes in the EU's two traditional policies - the Common Agricultural Policy and EU regional aid. Both enjoy the support of powerful vested

pressure from Conservative lobby, but they also underpin party Eurosceptics to rule out solidarity between north and Mr González has stated flatly

that enlargement will never take place on the back of European farmers; but he is keen to offer a credible prospect of membership to "tranquillise" the central and Europeans. His idea is to offer all applicants from the former Soviet bloc a starting date for accession negotiations six months after the conclusion of the IGC, the same terms which are already available to Cyprus and Malta. Others remain wary of opening the door to all comers, with more toward confining initial enlargement to those countries

on its eastern border. Poland and the Czech republic, supplemented by Hungary and possi-bly Slovenia. This politically driven membership would be accompanied by lengthy transi-tion periods for policies such as the CAP, minimising internal friction within the EU. Nordic countries argue that this looks like "clientism" which would draw new lines across the continent, pushing

candidate countries such as the Baltic states back into Russia's orbit. Their aim is to press for objective entry criteria, supplemented by more ambitious reform of expensive EU policies.

Madrid will not settle these fundamental questions, but it will be an important dre rehearsal for a debate which will sink or shape the EU as it

So much paper, so little time Mitteleuropa's leaders

effectively.

save the most precious diplo-

icy priorities. The Commission

has begun this process, partic-

ularly in relation to Asia; but the development of a foreign

policy doctrine is hampered by

matic commodity: time.

EU leaders arriving in Madrid today for their two-day summit will be buried under an avalanche of paper.

No fewer than 18 separate reports running to several hundred pages on issues including employment, enlargement, fraud, monetary union, and subsidiarity are on the summit agenda. In many cases, the reports have arrived too late to be read by ministers.

Even if EU leaders dodge the paper blizzard, they will be trapped by the protocol. This morning the president of the European Parliament will give his customary speech. Lunch follows with leaders and foreign ministers of the Latin American Mercosur group and King Juan Carlos of Spain. Tomorrow, leaders from nine eastern European countries, as well as Cyprus and Malta, will turn up for lunch to press their case for early EU membership.

Somewhere in between, the 15 EU leaders and the president of the European Commission must find time for a serious exchange about monetary union, next year's intergovernmental conference to review Maastricht, enlargement to eastern Europe, the parliamentary elections in Russia, Bosnian reconstruction, and the Middle East

The Spanish presidency is not entirely responsible for generating the summit paperload. Greece pushed the idea of a high-level "reflection group" to study options for change at the IGC, with mixed results. French President Jacques Chirac over-ordered reports on his summit debut in Cannes last June. The British often delight in encouraging the European Commission to produce reports ted, "It stops them from doing mischief elsewhere".

Some reports are better than others, say EU diplomats. The Ciampi group's paper on com-petitiveness is a model of clarity, while the finance ministers' report on the technical aspects of the switch to the single currency - drawn heavily from work by the European Monetary Institute and the Commission - is a vital basis for discussion.

charged Madrid summit reflects the EU's growing importance as an international actor. As its membership has expanded, so has its capacity Boris Yeltsin of Russia beat a path to the Corfu summit last year, the central Europeans are by now regular guests. Now Mrs Tansu Ciller, Turkish prime minister, has received a last-minute invitation.

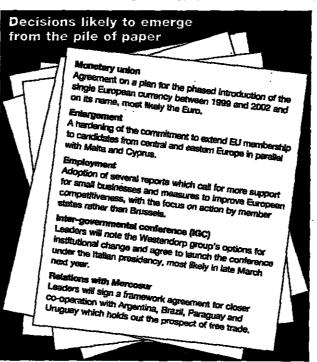
But some senior diplomats in Brussels fear that the expansion of the EU's responsibilities and interests around the globe has come at a price. The EU is losing its ability to manage its own business effectively. This is true of EU summits, but it is even truer of the monthly meetings of EU foreign affairs ministers.

Last April, Mr Alain Juppé, then French foreign minister, held four news conferences in one afternoon to give visiting ministers from outside the EU their 15 minutes' worth of TV camera time. In October, the foreign ministers' session was interrupted three times for signing ceremonies between the EU and Russia, Tunisia and Vietnam. Afterwards a forlorn Vietnamese minister had to be rescued by Mr Jacques Santer, Commission president,

grated policy-making appara-tus shared by the Commission who took pity on him and invited him over for lunch. What is to be done? A membureaucracy and the Council ber of the Reflection Group

says reform is vital if an One idea gaining ground is to create a separate Brussels-based planning cell to lay the groundwork for a common EU enlarged Union is to work One idea would be to curtail the tradition of the table ronde. foreign policy. The unit could whereby each member state be supplemented with a Mr or has the right to intervene in a Madame X, a new "face" and "voice" to articulate EU for-Council meeting. This would eign policy to the public and to deal with the numerous A second reform would be to high-level visitors coming to introduce clearer external pol-Brussels and summits.

The difficulty is that it could develop into a rival power-centre to the Commission - or yet another Brussels-based institution churning out papers
which hardly anyone has time



look to EU for security By Anthony Robinson, makers for economic and insti-

tutional reforms since 1989.

st Europe Editor

Hitler filled the power vacuum after the collapse of the Hapsburg, Ottoman and Romanov empires - and Stalin filled the vacuum left by the defeat of Hitler. The losers on both occasions were the small and medium-sized nations wedged between Germany and Russia whose present leaders are coming to Madrid to press for entry into an enlarged Europe

From the Baltic to the Black Sea the aspirant joiners are handouts but for security. "We want to join the EU for precisely the same reason that the original six members set up the iron and steel community to prevent another war. says Mr Jacek Saryusz-Wolski,

Poland's chief EU negotiator. His blunt words, echoed in other capitals, reflect concern that prosperous west Europe, by concentrating on the economic costs and political com-plexity of enlargement, fails to recognise both the region's fear of languishing in a post-Soviet limbo and the economic advantages of including new markets and low-cost produc-

ers in a wider Europe. But Germany, which is East Europe's most important market, is also particularly attuned to Russian sensibilities. It insists on a staggered

This week Chancellor Helmut Kohl proposed starting with Germany's immediate ueighbours Poland, the Czech Republic and Hungary, all dynastically part of "Mitteleu-

The German short-list is bound to forment argument. The favoured troiks are quietly pleased to be at the head of the queue. But the exclusion of Slovenia, in dispute with Italy, and Slovakia, under the maverick political leadership of MrVladimir Meciar, will anger the two former Hapsburg lands. The Baltic and Balkan states in effect relegated to the outer circle will renew their demand that, at the very least, EU leaders should offer them a timetable step up infrastructural modernisation and other assis-

tance in the meantime. Even the hitherto vague prospect of eventual EU mem-bership for the former social-ist countries has already pro-vided a powerful incentive to re-model laws, regulations and institutions in an EU-compatible fashion. Mr Janos Martonyi, a partner in the Budapest office of the international law firm Baker, McKenzie, says: "The harmonisation of our legislation with the EU has helped deregulate the old socialist state and introduce new EU-compatible legislation in hitherto blank areas, such as company and banking law."

The prospect of eventual entry has already underpinned economic reforms on a scale, and at a social cost, unthinkable for western Europe. "We are much poorer than western Europe. But we ask the EU to look at our health not our wealth," says Mr Saryusz-Wolski. Poland, the Czech Republic, which has just joined the OECD, and Slovenia already

Maastricht "convergence crite-ria" than several existing members, including Italy, Belgium and Greece, except for inflation. But until now, Mr Saryusz-Wolski complains, "We have been offered no dates for entry and the route map drawn up by the Essen EU summit has no clear road signs, no bus stops and no traffic code.

The frustration is even more palpable further east, where Bulgaria and Romania fear that the EU's flawed involvewith Greece has inculcated a generalised reluctance to get further involved in the wider Balkan area.

Romania has already applied and Bulgaria will formally present its application for EU membership at the Madrid summit. Both will argue that enlarging the EU to the shores of the Black Sea will enhance the security of a continent likely to receive increasing volumes of oil and gas from central Asia across the Black Sea in the 21st century:

Mr George Pirinski, the Bulgarian foreign minister, says.
"Since the fall of communism we've held three parliamentary and one presidential election, adopted a new constitution, eased ethnic tensions and embarked on market reforms while improving relations neighbouring Greece, Turkey, Macedonia and Albania." Extending EU membership to the Black Sea, he adds, would help Europe project its secu-rity beyond its borders into the Middle East and North

French rail strike weakens

time in nearly three weeks.

except for US President Bill

Clinton who rode in his

As well as promising fresh

talks on a plan to streamline

SNCF and scrap pension

reform for railwaymen and

other state employees. Mr

Juppé earlier this week invited

union and business leaders to a

"social summit" on December

armoured limousine.

yesterday failed to press the prime minister. Mr Alain Juppė, into immediate talks, as the rail strike at the heart of

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R

union leaders the anti-government protest 21 to discuss employment failed to press the movement showed its first issues. signs of crumbling, David The top two strike leaders,

Buchan and Andrew Jack Mr Marc Blondel of the indereport from Paris. Workers at a third of the pendent Force Ouvrière and Mr Louis Viannet of the com-munist-led CGT federation, ountry's rail depots, mainly in the north and east, voted to return to work, enabling a few said they wanted this meeting brought forward and broadregional trains to run today ened to discuss Mr Juppé's the SNCF rail company said remaining welfare proposals and their impact on pay and In Paris, a few buses consumption.

returned to service and one of "Does Mr Juppé want the the capital's 13 metro lines strikes and the protest movebriefly re-opened for the first ment to last until the 21st?" asked Mr Blondel at a press SNCF said the proportion of conference.

its employees on strike fell yes-The government believes the terday to 39 per cent from 46 broader protest movement will per cent the day before, but the exhaust itself by next Thursnational rail system remained day, weakening union leaders' idle. Foreign leaders had to be leverage on Mr Juppé to turn helicoptered into Paris for yesthe "summit" into a renegotiaterday's signing of the Elysée tion of his welfare reforms. peace treaty on Bosnia and, The unions have called for once inside the capital, were demonstrations tomorrow ferried around in a coach, which the pro-socialist CFDT

> because it argues enough concessions have been won. The momentum of the protest movement will be judged by whether tomorrow's protests measure up to the huge marches on Wednesday when, even on police estimates, nearly 1m French took to the

M3 prompted Bundesbank to cut rates

So they did it after all. Economists had speculated widely that the Bundesbank would cut interest rates again soon, but many thought it would wait until next

As ever, the signals had been mixed, although Mr Hans Tietmeyer, the Bundesbank's president, took pleasure at yesterday's press conference in stating that they had been clear enough. In a recent speech to the Hamburg

shipping club, he said monetary stability would be the standard by which it would set its money supply target for 1996 and take the appropriate interest rate decisions. Despite the economic arguments in favour of lower rates, the Bundesbank said its move was basely chiefly on monetary criteria. Yesterday's half percentage point cut

in the discount and Lombard rate to 3 supply is also being held back by slower per cent and 5 per cent respectively economic activity," the Bundesbank per cent and 5 per cent respectively bring these to their lowest level since July 1988. The reduction in these offi-cial short-term rates, which effectively represent the lower and upper floor for money market dealings, is the third by the central bank this year.

This steady lowering of rates reflects the weak development of M3, the broad monetary supply aggregate which is the main yardstick of Bundesbank policy. Having shot ahead alarmingly for much of last year - mostly because funds were invested in short-term deposits rather than long-term assets - it has crept along timidly in 1995.

After a weak start, M3 picked up in the summer but then flagged. Thus the M3 target range of between 4 and 6 per cent growth has been undershot considerably. "The development of the money

said. "The interest rate cut is intended to lift money supply growth onto a path in line with [economic] potential."

For next year, the bank has set an M3 range of 4-7 per cent. This takes account of potential economic activity, price projections and monetary circulation trends and was broadly in line with market expectations. Mr Tietmeyer to annual money supply targeting, saying it saw "no convincing alternative". Though it is reluctant to concede its policies are influenced much by broad economic trends - let alone by politi-cians' calls for lower rates - the Bundesbank said its rate cut was supported by circumstances outside the monetary

arena. The price outlook was positive,

While the faltering economy could do with some extra stimulus, Mr Tietmeyer reinforced the anti-pessimistic line taken in its latest monthly report "In our view, there is no threat of recession," Mr Tietmeyer said. Economic expansion should continue next year. The rate cut should not he seen as a ... confirmation of economic pessimism." market expectations. Mr Tietmeyer If the economy does worsen further, reaffirmed the Bundesbank's adherence or the French franc weaken sharply. some economists feel rates could even fall again. Yesterday, however, Mr Tiet-meyer said the Bundesbank had not considered the views of politicians in Parls, Bonn or Madrid, where the Euro pean Union summit starts today. "Our basic orientation is based on the development of money supply:" Editorial comment, Page 18; with inflation below 2 per cent a year. Lex, Page 14

and the D-Mark remained strong.

Dini imposes confidence vote to pass budget federation is boycotting

By Robert Graham in Rome

The Italian government yesterday took the risk of imposing a vote of confi-dence on the 1996 budget in order to force its way through parliament before

As the debate on the vote began last night, Mr Silvio Berlusconi, leader of Forza Italia and head of a right-wing alliance, pledged to vote against the they have repeatedly advocated the six-month presidency of the EU ends.

government. But there were signs that this hard line was causing divisions among his allies, divisions that will have to be resolved before today's vote.

The small centre parties that have allied with Mr Berlusconi since he entered politics - mostly splinter groups from the former Christian Democrats - were last night considering whether to break ranks. In recent days

need to back the budget to reassure the financial markets.

If they join forces with the centre-left parties supporting Mr Lamberto Dini. the prime minister, this could lead to the break-up of Mr Berlusconi's alliance, causing a realignment in the political system and increasing the likelihood that Mr Dini will be able to con-

If the alliance remains solid, its opposition to the budget casts a cloud over. whether the package can pass through parliament in its present form - and before the December 31 deadline.

The hardline members of the Reconstructed Communism party have pledged to vote against the budget. Combined support from opposite ends tinue in office until June when Italy's of the political spectrum would leave

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NEWS: EUROPE

Steel city looks to restore its pride

ction 'Aged communists seeking new heroes



Magnitogorsk in the shadows of the Ural mountains to be a model Soviet community brimming with proletar-

RUSSIAN

ELECTIONS ian muscle and revolutionary fire. But in 1993 Magnitogorsk's 450,000 residents turned their backs on their past and overwhelmingly voted for pro-market reformers. Now the city's ageing communists are deter-mined to regain control of their city in Sunday's parliamentary elections.

During the war, we were the city of heroes. Now we are the city of social victims," says one embittered communist pensioner out walking on a mild winter's day. "We want to restore pride in our city which the world once knew as Miraculous, Magnitka'."

For what they are worth, which may not be much, the local opinion polls mirror the national trend showing a shift in support towards the communists. But in Magnitogorsk the party is starting from a low base. It won only 6 per cent of the vote in 1993 compared with 35 per cent for Russia's Choice. the then pro-government party headed by the former prime minister, Mr

the votes which could make them the most popular party in the region if the democratic vote is split. Such support would help the communists win a big share of the 225 seats in Russia's 450-strong parliament which are allocated by

an overtly populist campaign promising to increase spending on health, education and pensions and to redistribute

of society when we have such a divergence in income levels as we have today," she says.

Why is it that directors at the steel Kombinat who have been there a short time own more than 1,000 shares while my friend who has worked there for 20 years has only 17.

RUSSIA

John Thornhill reports from Magnitogorsk, which many now see as 'a

Property can only be divided according to the collective interests of the workers."

city of victims'

Such sentiments strike an emotive chord in a city built at huge human and financial cost as part of Stalin's crash indus-trialisation drive but which produced steel to build the tanks to save Russia from fascist Germany.

Even so, Mr Alexander Pochinok, the incumbent Russia's Choice deputy, is confident he will retain his parliamentary seat, which is determined by means of a simultaneous first-past-thepost ballot.

"We will do worse than in 1993. The influence of the communists is on the rise all over the former communist world. But we still hope that we will receive enough votes to

Sitting in his headquarters in a library stacked with journals on questions of philosophy, the engagingly eccentric Mr Pochinok argues that Magnitogorsk's high level of education and strong democratic tra-

"The drop of our support is the understandable reaction of people against the slow pace of reform in the country and a fondness for all the certainties of the past. Under Socialism, there was cheap sausage, a sense of order, and a guaran-

date does not have much chance of success because of elected to parliament in the direct poll.

• In the countryside, frustration over the new Russia is tangible

The anger lies in the soil

dispatcher at the A Nadezhda collective farm vents her anger. 'We want back the life we once had. My oldest son sits at home without a job, my youngest an independent candidate havcan't get a proper education. ing distanced himself from the Russia needs more order."

pro-Government Our Home is Ms Lena Lebedeva echoes Russia movement. "But Mr the dominant sentiment heard Pochinok has enormous experiacross the open Kuban, Rusence of parliamentary work and has done a lot for the city sia's agricultural heartland. Days before parliamentary as deputy of the parliamentary elections, the Communist and Agrarian parties are waging a two-pronged attack in the budget committee," said Mr depressed countryside to tap into frustration among the miltogorsk political activists. there appears widespread disillions disillusioned by the new

Outside the ranks of Magni-

cess and that the development

throws up as many uncertain-

ties as it resolves.

lusion with the elections in general and disgust at the As pro-reform parties feud and divide the liberal vote, the behaviour of the country's leadership in Moscow. Writing about Magnitogorsk Agrarians in Stavropol are co-ordinating their electoral in the 1930s, the American strategy with the rejuvenated Communist party, their natural allies. "We concentrate on the rural areas and they give steel worker John Scott described a town where money was spent like water, men froze, hungered and suf-fered, but the construction priority to the industrial areas of the region," says Mr Sergei Bystrov, the Agrarian party's regional head. The two parties work went on with a disregard for individuals and a mass heroism seldom paralleled in histogether drew up the candidate

lists, he adds, Magnitogorsk's present day Agrarians appeal to farm directors. The party opposes farm reform and land privatiinhabitants are discovering that the construction of capitalism is a far from heroic prosation and hankers after more state credits and trade protecof the parlimentary democracy tion. Agriculture proved most resilient to the economic changes of the past four years



Matthew Kaminski tests opinion in the depressed agricultural heartland

and, it might be argued, suffered the most as well, with this year's harvest being the lowest in three decades.

During the campaign. Nadezhda's leadership brought in Agrarian candidates to meet the collective's 1,800 workers, already down from several

"Only they will look after our interests," says Mr Sergei Volkov, a deputy director at Nadezhda collective which, like most Russian state farms was superficially transformed into a closed joint-stock com-

pany after 1991. The party received 8 per cent of support in the last election

by tapping into rural areas that account for 35 per cent of Russia's population. If they deliver at least 10 per cent this time, the Communists would have a formidable and loyal coalition partner in the new

Mr Vasily Starodubtsey, the Agrarian leader, yesterday appealed to the growing sense of iniquity in central Russia where parties opposed to the government are again expected to dominate - by proclaiming "everything was stolen or sold out during the years of so-called reform, only the land

But, he warned, land too "is a desirable target for the new Russians and their foreign

But the Agrarian-Communist vote is not secure. Farm directors may not be able to deliver the vote to the Agrarians, as before in bogus Soviet elections. Trade unions are weak, making guaranteed bloc voting difficult. At Nadezhda, Mr Volkov jokes that open coercion might force his workers, participating in their second free elections, to rebel.

Moreover, other parties also appeal with the same message. Mr Starodubtsev's perceived foreign threat to land, which Russia possesses in greater supply than any other country. plays on the particularly rural

brand of nationalism. It goes hand in hand with the call for a powerful, single leader.

Fed up with the mess in Russia. Ms Lebedeva says she would choose "a strong hand of a good leader" over freedom. Stavropol's voters in 1993 gave Mr Vladimir Zhirinovsky 38.5 per cent, almost double the 22.9 his nationalist party received nationally. The Agrarians and Communists look likely to garner much of the Zhirinovsky protest vote, but General Alexander Lebed may mop up the

Gen Lebed last week paid his second visit in less than a menth to Russia's last bastion before the unruly Caucasus. highlighting Stavropol's position as fertile ground for the opposition vote. Mr Lebed is the popular figurehead of the Congress Communities (KRO), a nation-

alist party.

Strangely left out of the region's political cocktail is Our Home Is Russia, the wellfinanced governing party bloc which seems to lack a natural constituency in the unhappy heartland. Its bright posters hang visibly on Stavropol's low 19th century buildings, yet a party official worries the campaign pits "everyone else against the government - that is everyone else against

Chechen fighting resumes

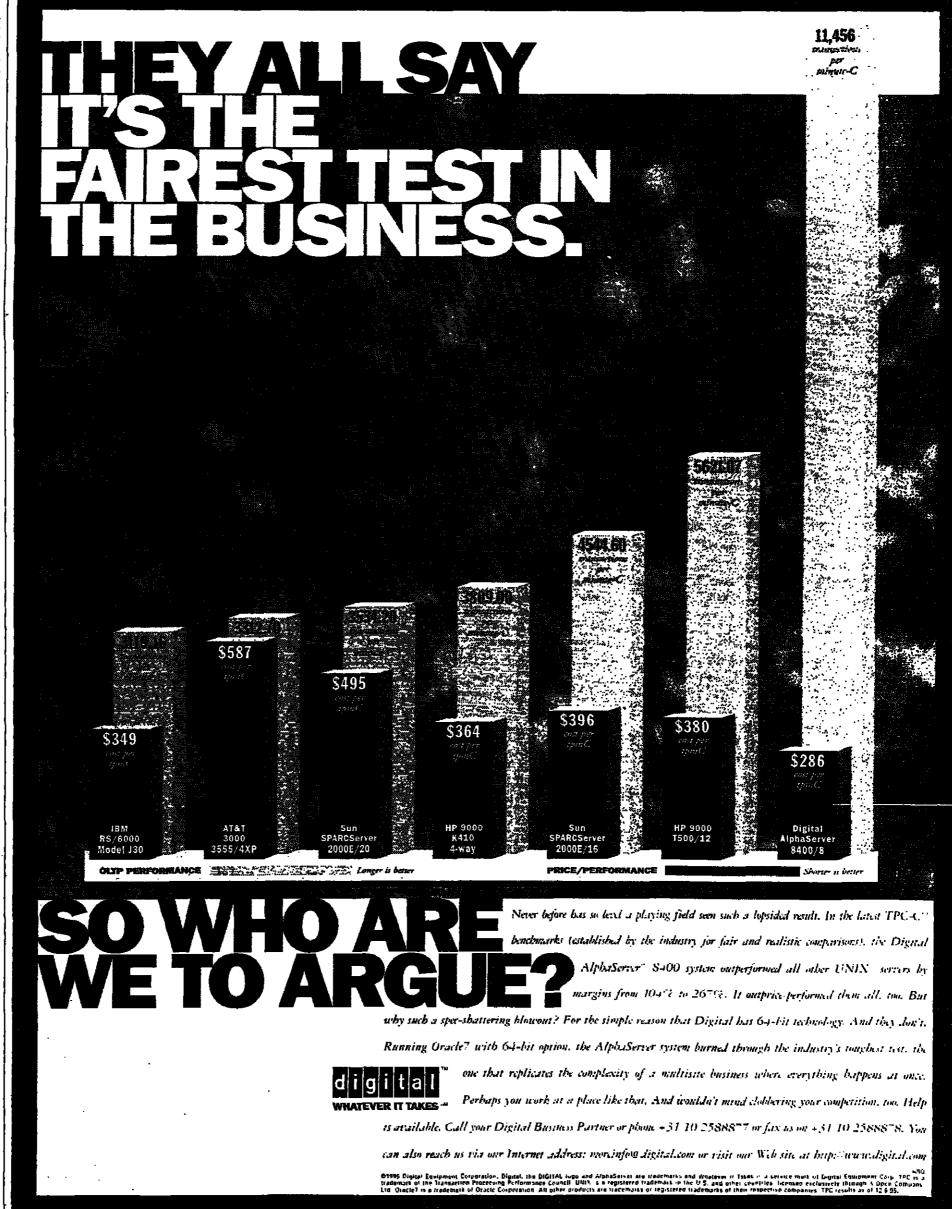
By Chrystia Freeland

A fresh burst of fighting in the breakaway Chechen republic yesterday overshadowed preparations in the rest of the Rus sian federation for parliamentary elections on Sunday.

Chechen separatists, who have defied Russia's year-long campaign to bring their repub lic to heel, yesterday seized several buildings in the centre of Gudermes, the second larg-est city in Chechnya. The Rus-sian military responded by firing rockets on Gudermes from helicopter gunships and sending in troops in armoured personnel carriers in a battle in which a reported 12 Russian soldiers have already died.

The battle confirmed predictions that Russia's effort to hold elections for a regional leader of Chechnya would provoke renewed lighting. Most Chechens are expected to boycott the polls.

In a move which could create huge technical difficulties for Sunday's vote, Russia's airtraffic controllers yesterday threatened to strike over nonpayment of wages and controls over airspace. Teachers also launched a two-day strike vesterday over low sala-



Yegor Gaidar. Mrs Zoya Pronina, the softly spoken Communist party candidate who sports a scarlet blouse and a party badge, believes the communists could win as much as 17 per cent of

dition will help the reformers.

proportional representation. The communists are running teed pension."

Communist party workers privately concede their candi-"It is a threat to the stability her sex. Not one woman was

Mr Georgii Tikhonov, chief editor of the Magnitogorsk newspaper, believes the main challenger to the incumbent is Mr Dinus Saphiullin, a director of Magnitogorsk Metallurgical Kombinat, who is running as

EUROPEAN NEWS DIGEST

German justice minister resigns

Ms Sabine Leutheusser-Schnarrenberger, Germany's justice minister, resigned yesterday after members of her liberal Free Democratic party backed a party motion supporting electronic surveillance of suspected criminals, something she has consistently opposed. There had been speculation that Ms Leutheusser-Schnarrenberger's resignation, which she had hinted at two weeks ago, would cause a minor reshuffle in Chancellor Helmut Kohl's cabinet, adding to his difficulties with the FDP, the small coalition party. However, last night it appeared as if Ms Leutheusser-Schnarrenberger would be replaced by another member of the FDP and that no further

changes would be made. About 34,000 of the FDP's 80,000 members took part in an internal referendum, the first the party has conducted. with around 63 per cent voting in favour of surveillance. Michael Lindemann. Bonn

Agreement on parent leave

European employers and trade unions yesterday signed an agreement in Brussels that provides employees across the European Union with the right to up to three months unpaid parental leave at any time in a child's first eight years. The agreement, the first to be reached under the "social dialogue" procedure, will now go to the European Union governments for their approval early next year. It will then be legislated into law in every EU state except the UK which opted out of the procedure contained in the Maastricht treaty's social chapter. The British Trades Union Congress believes, however, that most British companies will implement the agreement as they have to apply it to their mainland Robert Taylor, London

Necker attacks Kohl policies

Mr Tyll Necker, the former head of the Federation of German Industry (BDI), the most powerful industrial lobby, was yesterday quoted as saying that Chancellor Helmut Kohl "never had any idea about economic issues". In an interview with the weekly newspaper Die Woche, Mr Necker, who stepped down as BDI chairman last year, said Germany faced a critical situation where the high level of taxes and social security contributions were destroying jobs. "More unemployment causes further social spending which leads to higher taxes and yet more unemployed," Mr Necker said. Germany's growing problems could not be solved by a series of "alliances or pacts", a reference to the consensual approach preferred by Mr Kohl. However, Mr Necker has denied he made the comments, apparently aware of the repercussions

his comments would have. The outspoken attack comes as Chancellor Kohl's government grapples with the fact that economic growth this year has been lower than expected and that unemployment is rising faster than forecast. Industry's complaints about the high level of German corporate taxes have also become louder than usual, partly as German exporters feel the effects of the strong D-Mark against the dollar and other European Michael Lindeman

Dresden wins \$2bn microchip plant

By Michael Lindemann in Bonn

Advanced Micro Devices of the US yesterday announced it would build a semiconductor plant in Dresden, eastern Germany. AMD said it would create 1,400 jobs as part of an investment worth DM2.8bn (\$2bn) in Saxony, the east German Land which has been most successful in attracting investments since German

reunification.

AMD, based in Sunnyvale,
California, said it would start construction late next year and begin operations two years

AMD will invest DM500m directly and take a DM500m loan from the Dresdner Bank. The government of Saxony and the federal German government will provide investment subsidies worth DM800m and a surety worth DM1bn.

As well as building a plant to manufacture the semiconductors, AMD will build a research centre working together with AMD's plants in Texas and California, creating 200 of the 1,400 jobs overall.

Persuading AMD to locate in Dresden, a process which lasted two years, is a significant fillip for Saxony's efforts to become a location for hightechnology industries.

Saxony and the neighbouring state of Thuringia have been more successful than the north-eastern German states in attracting high-technology investments, partly because the former east German microelectronics industry was based

in the region. Siemens, the leading German electronics group, has established a semi-conductor plant in Dresden, creating a similar number of jobs, and these two major investments are expected to attract a number of smaller supplier companies which the Saxon state government hopes will create a further 3,000 jobs.

However, the region recently lost out in an effort to persuade Siemens to build another plant to produce a new generation of so-called Asic semi-conductors, apparently because of excessive labour costs in east-

ern Germany. AMD had been looking at unspecified alternative locations but had opted for Saxony because of the size of the German market and the availability of subsidies, the company said in a statement.

Mr Jerry Sanders, AMD's chief executive, said the microprocessors which would be made at the Dresden plant were among the fastest growing microelectronics products and were expected to represent about 25 per cent of the worldwide semiconductor sales worth about \$300bn by 2000. AMD had sales last year of

Enron resumes court action in Dabhol row

in New Delhi

Enron, the US energy group, said yesterday it was still "looking forward" to approval of renegotiated terms for its Dabhol power project by the cabinet of the Indian state government of Maharashtra, despite having formally resumed legal proceedings in London for damages which were opened after the project was "cancelled" in

government agreed last month that arbitration proceedings in London should be suspended until December 10, by which time the Maharashtra administration had said it expected its cabinet to have reached a decision on a renegotiated package for the

However, no such decision has been reached and the US company said that pursuit of legal recourse would therefore

India, said: "We are honestly perplexed at what constraints have prevented government on renegotiated terms." the

The state government, a Hindu nationalist coalition of the Bharatiya Janata party and the Shiv Sena, has made no official comment.

A committee of experts formed by the government agreed to a renegotiated formula for the \$2.8bn power

Foreign direct investment

Mr Sanjay Batnagar, plant last month, but neither administration, was too costly, vice-president of Enron in they nor Enron have its power tariff of Rs2.40 (7 US released details of the new package.

However, the Indian press has widely reported that the renegotiated deal appears to meet the central objections to the power plant raised by the state government when it scrapped the project, India's biggest foreign investment, in early August.

The government said the deal, agreed by the state's former Congress party 2,450MW.

these were prevented from

are being liberalised, [compa-

nies] are doubly handicapped,

in that [they] must confront

foreign competitors at home,

without a comparable opportu-

nity to realise benefits from

their own overseas invest-ments, or from challenging

competitors in their home mar-

the competitive needs of indus-try with national balance-of-

payments pressures poses a

policy dilemma for many devel-

oping countries. However, lib-

eralising exchange controls

their economies in the longer

would substantially benefit

Though industrialised coun-

tries continue to account for

most FDI outflows - \$189bn

last year - the share generated

The report says reconciling

"If imports and inward FDI

investing abroad.

cents) per unit too high and that the plant, on the coast south of Bombay, would harm the environment.

After renegotiation, Enron is believed to have agreed to cut the cost of the two-phase project by \$330m, to have cut the averaged tariff to Rs1.89 per unit over its initial 20-year contracted life and to raise the plant's total exportable power from an original 2,015MW to

second phase of the proposed power plant in the calculations. The dispute over Dabhol

originally concerned only the first phase 695MW component of the project, the only phase to which the previous state government had actually

The renegotiated package

WORLD TRADE NEWS DIGEST

cent, in the fourth quarter of 1994.

Japan buys more

Foreign companies' share of the Japanese computer chip market hit a record 26.2 per cent in the third quarter, the US

government said yesterday. The previous record was 23.7 per

Foreign chip makers' market share was 22.9 per cent in the

1995 second quarter, the US trade representative's office said.
"I am pleased that foreign companies have achieved yet another record share of Japan's semiconductor market," Mr

He said the rise in foreign companies' share of the Japanese

semiconductor market since a 1991 agreement to open up that

market to US and other foreign producers showed that

renewal of the agreement was needed to maintain progress.

The Japanese chip industry has urged that the agreement be allowed to expire next summer. US industry has called for it to

imported chips

been made possible in a of the power plant Enron has formula which includes the also offered the state's electricity board a stake of up to 30 per cent in the

The cause of the cabinet's delay is unknown, but some reports have suggested that the BJP has insisted that further cuts be made in the

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capital cost of the project. Enron has said it stands by the renegotiated package and would therefore, if approved by that no further bargaining would be possible.

Reuter, Washington

important now than

Unctad's economists expect the flow of foreign direct investment this year to be around \$235bn, slightly sur-passing last year's \$226bn and bringing the world FDI stock

to \$2,500bn in 1995. Mr Rubens Ricupero. Unctad's secretary general, said yesterday that FDI now superseded trade as the most important mechanism for international economic integration.

The 250,000 foreign affiliates of the world's 40,000 multinationals had sales of over \$5,200bn last year, more than all world trade in goods and services, he noted.

Multinationals account directly for about two-thirds of all world trade, about half of this being internal transactions between affiliates of the same company, an Unctad report points out.

The US remains both the biggest overseas investor and the largest recipient of foreign direct investment, with outflows of \$46bn and inflows of \$49bn in 1994.

The FDI stock within the US (on a historical cost basis) is over \$500bn, while US multi-nationals had assets of \$610bn abroad, more than a quarter of the world's stock.

However, an increasing proportion of FDI - 37 per cent last year – goes to developing countries and when intra-European Union investment is excluded that figure rises to 44 per cent. Unctad expects flows to developing countries to reach \$90bn this year from \$84bn in 1994 – more than tri-

ple the 1989 level. Sir Leon Brittan, EU trade commissioner, said yesterday that the Unctad report confirmed the value of foreign investment to poor countries

as well as rich ones. He again called for international rules on protecting and facilitating investment to be discussed by an informal working group of the World Trade Organisation in parallel with current OECD negotiations on a multilateral invest-

FDI 'more Unctad urges phasing out of restrictions on investment

By Guy de Jonquières

Direct investments by transnational companies play an increasingly important role in stimulating the restructuring of national economies, particularly in the developing world, according to a report by the United Nations Conference on Trade and Development.

However, it warns host countries that they will not capture the full benefits - and could harm their own industrial competitiveness - unless they act decisively to phase out restrictions which prevent local com-panies from investing abroad.

The report says that, as well as helping to attract mobile foreign direct investment (FDI), national industrial reforms are actively encouraged by the arrival and local expansion of companies from

It says the clearest evidence of such "tandem development" is in east and south-east Asia. where the extensive activities of US and Japanese companies should be recognised as an important reason for the region's above-average economic growth. By contributing technology.

skills, these companies have helped upgrade the local industrial base, the report says. "In particular, they turned inward-looking industries into export-oriented, internationally competitive industries, helping

countries to realise or enhance

employment and management

their comparative advantages,"

the report says. impressive in knowledge-intensive manufacturing, such as electronics. As well as boosting exports, the presence of foreign-owned plants had encouraged the emergence of successful local manufacturers in countries such as South Korea.

Other developing countries, notably in Latin America and eastern Europe, could emulate these successes. But the increased importance of market forces calls for policies more liberal than the interventionist approaches favoured by many Asian countries in the

However, developing countries, which absorbed \$34bn of last year's total \$226bn FDI flows, risk handicapping indigthreatening their survival - if

West European market sees 3.6% growth after months of stagnation

edged up to \$33bn. At 15 per cent of the total, that was more than double the proportion during the 1980s.

by developing countries had

Cemex, the Mexican cement group, was the biggest overseas investor from any developing country, with foreign assets of \$3.6bn. However, these were smaller than those of RJR Nabisco of the US, the 100th largest overseas investor in the industrialised world.

China attracted \$27bn of inward FDI last year, almost four times more than Singapore, the next largest recipient among developing countries. There was no evidence that China had diverted projects from other developing coun-

However, it expresses concern that competition between developing countries to offer financial incentives to inward investors may get out of hand, and that the sums paid could negate the economic benefits of some projects.

It calls on governments systematically to review the costs and benefits of incentives, and suggests that closer interna-tional co-operation is needed to increase transparency and impose disciplines on policies. World Investment Report 1995: Transnational Corporation and Competitiveness. UN Sales Section, Palais des Nations, CH-1211 Geneva 10, fax: +41 22 907 0027, or UN Publications, UN

Volume Share (%) Share (%)
Change (%) Jan New 95 Jan New 94

Peugeot to invest in Vietnam.

Mickey Kantor, US trade representative, said.

Peugeot, the French motor group, yesterday announced plans to set up a joint venture assembly plant in Vietnam as part of its strategy of expansion in the region.

The project, which involves a partnership with Formach of Vietnam and Planworth of Malaysia, is aimed at producing 5,000 vehicles a year. The total investment is estimated at about \$30m, with production due to start by the end of 1997.

The French group is expected to be the biggest investor in the project, with a 45 per cent stake. Initially, the joint company will produce the Peugeot 405 medium-sized car and the Citroen ZX. The partners are considering a second phase of the joint venture, which would double production to about John Ridding, Paris 10,000 vehicles a year.

Pakistan opens up to India

Pakistan yesterday said it was bound to open trade borders with old enemy India under new international treaties but would not give it Most Favoured Nation status.

The commerce minister Mr Ahmad Mukhtar told parliament that Pakistan would import only those Indian goods that benefited it, while pursuing the objectives of the World Trade Organisation, successor to the General Agreement on Tariffs and Trade (Gatt), and a newly launched south Asian trade pact. India and Pakistan are the main partners in the seven-nation South Asian Association for Regional Co-operation (SAARC) which agreed a trade pact last week.

Replying to opposition fears that freer trade with India, the largest economy in the SAARC group, would harm Pakistani manufacturers, he said Pakistan would have suffered more if it had not signed the Gatt treaty.

■ A consortium of 60 international telecommunications carriers, including Kokusai Denshin Denwa and AT&T, has finished constructing the southern route of the TPC-5 transpacific submarine cable. The group will start full operation of the 14,800km southern route connecting Japan's Kanagawa Prefecture and California via Guam and Hawaii on December 31. Since July, the group has partially operated the TPC-5 cable route between Kanagawa and Guam and between Hawaii and California.

■ SNC Lavalin, Canada's biggest engineering and construction management group, with ESSA Technologies of Vancouver, will provide environmental management services to Vietnam over the next four years under a C\$8m (US\$5.8m) contract with the Canadian International Development Robert Gibbens, Montreal

Ever Fortune, a Taiwanese construction company, has won a bid to build a Ts6bn (US\$220m) theme park in the central city of Taichung, the park's land owner, state-run Taiwan Sugar Corp said. The theme park, to occupy 120 hectares of the total 198 hectares of land offered by Taiwan Sugar, would be Taiwan's biggest amusement park.

■ Hyundai Motor, South Korea's largest carmaker, signed a letter of intent with Hungary's Cel Motors to build a joint venture factory in Hungary to make 1,000 commercial vehicles a year, Hyundai said. The two companies will look for a plant site and hope to complete construction by late next year. Hyundai and Cel plan to produce 200 2.5 and 3.5-tonne trucks in 1996 and gradually increase their production to 1,000 in

■ Mitsubishi and Hitachi of Japan have jointly won an order for 24 rail cars worth Y2bn (\$20m) from the Indonesia Railway Public Corporation, the country's national railway company. Four of the cars will be made by Hitachi in Japan, and the rest will be made by PT Inka, the state-owned rail car maker, under Hitachi's technical assistance. Delivery of the rail cars

Rise in car sales lifts hopes of manufacturers in France, where a new round

By John Griffiths

Car sales in western Europe rose more than expected in November, stirring faint hopes among manufacturers that recovery might start to regain momentum after several months of stagnation.

Statistics issued by the European Automobile Manufacturers' Association (ACEA) yesterday showed a 3.6 per cent year-on-year rise in sales last month to 953,300, with sales up in 12 of the 17 countries monitored.

This brought sales for the first 11 months of the year to 11,257,100, a 1.1 per cent rise on a year ago. Optimism was strengthened

by a 7 per cent November increase in sales in Germany, Europe's single largest market which has now shown clear growth for several months prolonged stag

A 12.8 per cent November increase in the UK and a 12.5 per cent rise in Italy helped offset a further 9.3 per cent fall

of incentives to scrap old cars is lacking the success of a similar earlier initiative. Last month saw the Volkswagen group further

strengthen its grip on leadership of the west European market, its sales for the month jumping by 16.9 per cent, year-on-year, to

This brought its share for the year to date to 16.8 per cent, a full percentage point higher than in the same period of 1994 and nearly 4 percentage points clear of its closest rival, General Motors.

Once again, however, by far the fastest growth is being recorded by Korean

Their collective sales last month soared by 119.6 per cent to 17.500 units, bringing total sales for the year to date to 167,031. This represents a market share of 1.5 per cent compared with 0.9 in the same period of last year.

	(Umas)	Change(%)	750-MOA 82	Jan-Nov 94
TOTAL MARKET	11,257,100	+1.1	100.0	100.0
MANUFACTURERS:				
Volkswagen group	1,855,908	+7.1	16.8	15.8
 Volkswagen 	1,199,613	+5.6	10.7	10.2
– Audi	355,471	+22.4	3.2	2.6
- Seat	270,698	-3.1	2.4	2.5
Skoda*	60,126	+10.3	0.5	0.5
General Motors#	1,466,666	+1.8	13.0	12.9
- Opel/Vauxhall	1,400,977	+1.8	12.4	12.4
- Saab**	53,947	+13.1	0.5	0.4
PSA Peugeot Citroen	1,354,259	-5.3	12,0,	12.8
- Peugeot	808,327	-5.9	72:	7.7
- Citroen	545,932	-4.3	4.8	5.1
Ford group#	1,344,752	+1.6	11.9	11.9
- Ford	1,330,333	+1.3		11.8
- Jaguar	14,419	+47.5		0.1
Renault	1,166,534	-4.3	10.4	10.9
Fiat group##	1,252,529	+3.5	11.1	10.9
- Flat	979,648	+1.8	. 8.7	8.6
- Lancia .	151,681		1.3	1.4
- Alfa Romeo	119,350	+26.0	1.1	0.9
BMW group	703,785	. 27	6.3 .	6.5
- BMW	360,657	-0.2	3.2	3.2
- Rover	343,128	-5.2	3.0	3.3
Mercedes-Benz	374,634	-5.9	3.3.	3.6
Nissan	346,678	-4.1	3.1	
Toyota	285,912	-24	25 .	
Volvo .	204,735	+10.2	1.8	1.7
Mazda	154,132	-6.7	1.4	1.5
Honda Mitsubishi	167,779	+5.6	1.5	1.4
	120,397	+9.2	1.1	1.0
Total Japanese Korean	1,209,421 167,031	-0.7 +70.9	10.7 1.5	10.9 0.9
MARKETS:				
Germany	3,081,900	+3.9	27.A	26.6
United Kingdom	1,873,800	+2.0	16.6	16.5
France	1,788,400	-0.6	15.9	16.1
Italy	1,598,200	+1.3	14.2	14.2
Spain	751,300	-8.2	6.7	7.3

WEST EUROPEAN NEW CAR REGISTRATIONS

January-November 1995

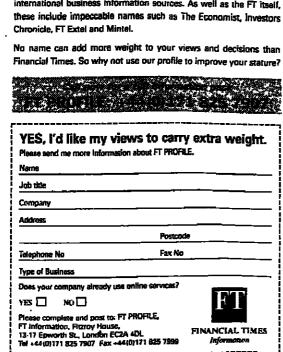
"VW holds 60.3 per cent and management control of Stool strictures cars imported from US and sold in wastern Euro ""244 totals 50 per cent and management control of Sools

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Hong Kong and Australia settle dispute over flights By Nikki Tait in Sydney

and Simon Holberton in Hong Kong

The eight-month aviation row between Australia and Hong Kong was settled yesterday, when both governments signed a compromise memorandum on Qantas' "fifth-freedom" rights from Hong Kong to Singapore and Bangkok.

In Hong Kong a spokesman for Cathay Pacific described the agreement as "sensible". "Given the importance of the route, we always expected the two governments to reach a sensible agreement," he said. Fifth freedom rights are those which allow an airline to

carry passengers between des-

tinations outside its home

country. Cathay Pacific, the

Hong Kong-based carrier, had

been unhappy about intra-Asian traffic which Qantas, the newly privatised Australian carrier, was picking up in Hong Kong and flying on to Singapore or Bangkok. It also claimed Qantas was using its fifth freedom rights to offer services to European destina-

When the Hong Kong government threatened to restrict Qantas' fifth freedom rights to 50 per cent of its traffic on the Hong Kong-Singapore and Hong Kong-Bangkok services, Australia retaliated by saying it would not renew the agreement allowing Cathay to fly to Australia. A temporary peace was eventually agreed, but the two governments set December 31 as the deadline for a resolution of the matter.

Details of yesterday's pact

remained confidential but Aus tralia's federal government conceded that it had accepted a limit on the amount of fifth freedom traffic which Qantas could carry. However, it said Qantas ser-

vices using Boeing 767 aircraft on the Hong Kong-Singapore and Hong Kong-Bangkok routes would not be affected. Similarly, Qantas should not be affected if it took up unused rights which were agreed with Hong Kong in 1991, "provided it does not introduce larger aircraft, such as Boeing-747s".

Qantas said it did not expect the new arrangements to have any impact on bottom-line profits. "They are not expected to affect our current operations between Hong Kong, Singapore and Bangkok," said Mr James Strong, managing director.

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IEW SPAPE

row. Clinton faces fresh squalls on Whitewater US momentum

By Jurek Martin in Washington

The White House yesterday made an eleventh hour offer to the Senate Whitewater committee to head off a looming confrontation with on Wednesday night, Mr Clinton constitutional overtones over the First Family's financial dealings in

It said it would provide the committee notes written by a White House legal counsel of a November 1993 meeting with President Bill Clinion's private lawyers. Four presidential aides present at that meeting would also testify before the committee, though the private lawvers would not.

The offer came as the Whitewater committee, under the chairmanship of Senator Al D'Amato of New York, Committee Democrats were threaten-

was prepared to vote to subpoena ing to block any action in the Senate. documents the White House had previously insisted were protected by legal privilege. In a television interview broadcast

described the Republican-led committee's approach as a ploy "to get the President of the United States to waive any confidential conversation he may ever have with his lawyers who work for the government or with his private lawyers." . .

It was not immediately clear what effect the White House would have on the committee vote on the subpoenas, which, if passed and then endorsed by the full Senate, would send the issue to the courts for months.

The Whitewater affair has been off the public front burner for months, an issue mostly for Republicans in Congress and for the anti-Clinton.

rightwing media But the White House's partial invocation this week of the concept of "executive privilege", used without ultimate success by President Richard Nixon to ward off the Watergate investigations, has raised broader concerns of a more substantive

cover-up.

Two close sides to Mr Clinton have refused to testify in front of the committee, prompting both the New York Times and the Washington Post. the most prominent non-conservative newspapers, to publish editorials

mostly obtained at the expense of the Republican agenda in Congress. An opinion poll released yesterday by the New York Times/CBS News gave him his highest rating in nearly two years and a 52-40 per cent lead over Senator Bob Dole, the majority leader, in next

year's presidential race. But Whitewater, also the target of investigations by special counsel Mr Kenneth Starr, remains an uncertain cloud over Mr Clinton's re-election prospects. It could be rendered more threatening next year by a legal battle damaging conclusions from Mr Starr The committee vesterday narrowed

its subpoena targets from five

None of this has yet affected the account of the November 5 1993 president's recovered popularity, meeting written by Mr William legal staff. The second is a chronology of the whole Whitewater affair compiled five days later by Mr David Kendall, Mr Clinton's private

> The committee's keenest interest centres on White House actions in the wake of the suicide in the summer of 1993 of Mr Vincent Poster, who served both as deputy White House counsel and the Clintons' private lawyer, and who previously worked in the Arkansas law firm in which Mrs Hillary Clinton was a partner. But it dropped a subpoena demand to see a letter written to Mr Clinton in January 1994 from Mr Foster's

> > Mr Howard Hughes built the first and only wooden eight-en-gined "Spruce Goose" flying

DreamWorks has undertaken

to fit out the still-sound han-

gars for full-scale film and tele-

vision programme making. Mr Spielberg, in baggy trou-

sers and jumper, scraggy whis-kers and a black baseball cap, mused extensively on the

importance of the dream as a

personal incentive and felt

there was "a cosmic relevance"

in DreamWorks setting up shop in the place where Mr Hughes had attempted to real-

Mr Katzenberg provided the more down-to-earth intelli-

gence that while the film

industry was not short of

dreams, it was always in need of large, fully-equipped sound stages. The trio's plan to build

one 60,000 sq ft unit - the

world's biggest - and two oth-

ers of 25,000 sq ft apiece

divided by a removable parti-

tion, was drafted on the

assumption that they could

always be rented out when

DreamWorks was not using

ise his fantasies.

bost

account of the November 5 1993 meeting written by Mr William Kennedy, then on the White House early rate cut

Reports of flat consumer prices and a modest rebound in industrial production were seen yesterday as creating a favourable backdrop for an early cut in US interest rates.

The Labour Department said the consumer price index was unchanged last month and up 2.6 per cent in the year to November, it was the first time in more than four years that consumer prices did not show

a monthly gain. Separately, the Federal Reserve said industrial production rose 0.2 per cent in November, partially making good a 0.3 per cent decline in October. However, the underlying trend remained sluggish: production was only 1.9 per eent higher than in November last year. Industrial capacity utilisation fell to 83.1 per cent, from 83.2 per cent in October.

Mr Bruce Steinberg, a senior economist at Merrill Lynch in New York, said he expected the Fed to cut rates by a quarter point next Tuesday even if Congress and the White House had not agreed a budget deal. The Fed would not delay to reduce excess inventories.

action because "growth is slug-gish and inflation dormant". Following figures this week showing an erratic 0.5 per cent

gain in producer prices last month, the flat reading on consumer prices provided reassuring confirmation that inflation ary pressures remain subdued. In the three months to November, consumer prices rose at an annual rate of only 1.8 per cent. This is close to "stable prices" given that many economists believe the official index overstates the underlying inflation rate by up to I percentage

Most categories of industrial production registered gains last month: output of consumer goods and business equipment rose 0.3 per cent and 0.5 per cent respectively. The figures would have been slightly stronger but for the impact of a strike at Boeing, the aircraft maker, which depressed overall production by 0.2 percentage points in October and 0.1 percentage points last month.

Economists expect factory output to grow slowly for several months because many manufacturers are still trying

Samper cleared of drugs charges

A congressional committee handed Colombia's embattled President Ernesto Samper a victory yesterday by voting to clear him of possible impeachment on drug corruption charges. Reater reports from

The 15-member committee started investigating Mr Samper on August 1 over charges he authorised the receipt of millions of dollars in Cali cartel drug money to help win election last year. The committee, dominated

by members of Mr Samper's

law maker had voted to shelve its preliminary investigation because there was no evidence to warrant a full-blown congressional hearing.

The committee stressed the investigation could be reopened at any time if new evidence surfaced. Prosecutor-General Alfonso Valdivieso is pressing ahead with his own. independent probe of the campaign finance scandal.

The political uncertainty weighing on Colombia's financial markets and prompting bleak economic forecasts for Liberal party, said all but one next year is likely to continue.

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ticals, agriculture and chemicals, we have prepared the ground for meeting the growing needs

our customers.

Entertainment group is centrepiece of a planned \$7bn hi-tech prototype community

Dream team for Spielberg's DreamWorks

By Christopher Parkes West Coast Correspondent

one-year-old private business, run by three ____ men who do not wear reveal its first products, has been named as centreniere and anchor tenant of a \$7bn hi-tech "prototype community for the

21st century".

DreamWorks SKG, the entertainment group founded by film maker Mr Steven Spielberg, pop music's Mr David Geffen, and former head of Dis-ney Studios Mr Jeffrey Katzenberg, is to set up its headquarters on a 1,000-acre plot sandwiched between Los Angeles International airport and the Marina del Rey yacht

The Playa Vista site, inhabited by blue herons, snowy egrets and their diet of frogs, will also house the company's new film studio - the first such facility to be built in the city in at least 50 years - and a self-contained mini-town of

At a ceremony on Wednesday marking the city council's grudging approval of a tai-lor-made package of incentives and tax breaks worth about \$70m, in return for an undisclosed DreamWorks investment, politicians and promoters variously proclaimed the its Glendale animation studevelopment as "the world's dios), will bring with it a train Hughes Aircraft and later



largest real estate project". of followers and suppliers. McDonnell Douglas - with inner city was being starved of development funds while show. business skimmed the subsidies. By 2001, according to a study from accountants Ernst & Young, Playa Vista's economic output would exceed \$5bn annually, and its businesses would have generated 32,000 new jobs - on and off the site. The annual benefits to state and local authorities

would include a tax "take" of \$125m a year. DreamWorks, which expects ultimately to employ some 1,400 people at Playa Vista

The state of the second of the

Soothing data were released. These include IBM and com-to counter protests that the puter imaging specialists Silicon Graphics and Digital north in Santa Monica.

Domain. Between them they will occupy some 20 per cent of the available studio and office space. Others, say executives at Magnire Thomas Partners. the development company leading the project, are "bound" to follow. If the magnetism of the

cient, and the financial incentives do not appeal, there are powerful technological attractions such as the GTE telephone company's high-capacity digital freeway which connects-

film, media and music companies clustered a little to the GTE's contribution to the

"unmatched" telecommunications infrastructure, according to Mr Charles Lee, chief executive. Businesses, homes, schools, health services and other community facilities will be linked in a system provided with band width capable of DreamWorks name is insuffitransmitting 1m pages of text in four seconds.

The network would allow DreamWorks and others to link studios and post-production centres worldwide, one official said.

the site - formerly home to Much of film making's potential, experts say, lies in the

computerised generation and manipulation of images which demand huge resources in terms of computer storage and transmission capacity.

Even so, and in the continued absence of the full-scale virtual studio (a project to be developed on the site by cyber-space experts from the University of Southern California), Mr Spielberg and company have elected to start in more conventional surroundings.
Indeed, what Mr Spielberg described as the film studios of

the 21st century appeared physically to be much the same as the old-style facilities. Only bigger. The DreamWorks television and film factory is to be built in and around the historic, all-wood hangars where Britain.

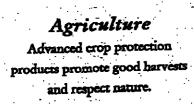
A hearty round of applause greeted an assurance that in future there would be less need for US-financed films requiring large studios to be made abroad in places such as the James Bond set at Pinewood,

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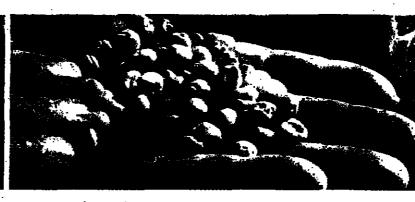
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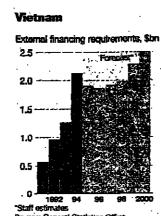
Vietnam seeks to resolve debt as needs loom

Infrastructure projects await financing, but \$800m must be settled first, writes Jeremy Grant

letnam is still locked in tough talks with its commercial creditors almost a year after they began, but several debt related issues are putting pressure on Hanoi to reach agreement on rescheduling its \$800m arrears soon.

Most of the money owed is to Japanese banks and trading houses and dates from the late 1970s. Hanoi has no previous experience of debt negotiations and is seeking a one-time rescheduling of the entire amount, probably through Brady-style bonds in a formula similar to that used to resolve Latin American debt in the

Until a settlement is reached, the country's sovereign credit risk remains high, choking foreign bank lending when commercial funds are increasingly needed for infrastructure projects. Hanoi had hoped that a deal would also pave the way for its debut on the international capital markets with a



year, capping 10 years of economic reform known as doi

Progress in the talks with its commercial creditors - the so-called London Club - has been slow. The main sticking point is Hanoi's insistence on 50 per cent forgiveness at a time when Vietnamese debt is trading on the secondary mar-\$100m Eurobond early next ket at a relatively high 73

Club is in any case likely to forgive only accrued and penalty interest, which accounts for half the \$800m owed.

Vietnam's negotiating position stems partly from a provision in an agreement reached with multilateral - so-called Paris Club - donors last year which recommends that Hanoi seek a 50 per cent write-down at the London Club, represented by the Bank of Tokyo. the principal creditor, and Australia and New Zealand Banking Group (ANZ).

Possibly sensing agreement with the London Club this year, Vietnamese officials recently were talking publicly about a Eurobond issue in 1996. Some foreign bankers say a modest issue could succeed even if Vietnam were not to seek a credit rating first. Economic fundamentals are

mostly sound. Gross domestic product growth is averaging tion appears to be under con-

cents. Bankers say the London trol at about 15 per cent. The country's recent accession to the Association of South-East Asian Nations will also help.

Scores of investment bankers from Hong Kong and Singapore have visited Hanoi in the past two years, armed with slick presentations on the mechanics of bonds and offers of free advice. Their sales pitches have often met polite bewilderment from Vietnamese officials who are only just get ting to grips with the basics of commercial banking.

bond would not be possible before resolution of the London Club debt but critics argue, with increasing vigour, that any issue would be premature in any case. They say that Vietnam cannot afford to incur even modest additional debt service obligations when its overall arrears, including a huge rouble debt owed to the former Soviet Union, are unre-

Vietnam accepts that a Euro-

"The issue is not whether

they do a Eurobond or not." said Mr Bradley Lalonde of Citibank. It's whether they can control the amount of debt they take on board."

Vietnam has foreign exchange reserves of just \$830m, according to the World Bank, and a trade deficit that widened to \$1.8bn in the first 11 months of this year compared with \$900m for the whole

o underline the point, the World Bank took advantage of a meeting of multilateral aid donors in Paris at the end of last month to pour cold water on the Eurobond plan. Its rationale was that with foreign investment of \$17bn so far and an additional \$2.3bn in official development aid pledged by donors at the meeting, Hanoi should concentrate on increasing disbursements of these funds rather than seeking money abroad on what could be expensive com-

Meanwhile, in spite of years of haggling over an appropriate dollar-rouble exchange rate Hanoi's estimated Rbs10.5bn debt to the former Soviet republics, mostly Russia, none has been agreed. No matter what rate is fixed, bankers say the figure is large enough to imply a significant hard currency debt, casting a long shadow over Vietnam's future debt service obligations and overseas borrowing plans.

"Everybody knows that this [rouble debt] will have to be

converted into hard currency

at some stage," said one European banker. While bankers ponder these issues, the London Club talks have come under threat from a British Virgin Islands-registered company, Abbotsford Investments, which is taking Vietcombank, a state-owned commercial bank in whose name most of Vietnam's debt is held, to court in London for repayment of \$2.2m of the

Abbotsford is understood to have bought a slice of Vietnamese debt on the secondary market in 1994. Early this year Abbotsford demanded repayment of the loan at full value but Vietcombank refused, saying it was still in talks with the London Chub.

Abbotsford responded with a petition served in London in July seeking the winding up of the bank. Vietcombank has made a last-minute offer to settle out of court and the case has been adjourned until mid-January to give time for Abbotsford to consider Vietcombank's terms.

The case does not yet appear to have affected the London Club talks but it has rattled bankers. They fear that if Abbotsford achieves a settlement seen as generous by other, non-London Club holders of Vietnamese debt - about a third of it - this could trigger a wave of claims against Viet-combank, derailing the negoti-

war surrender by Japan and the situ-

ation would improve in coming

At the same time, Mr Saito saw "no need to be pessimistic". US-Ja-

pan relations were sound in the long

term, despite short-term develop-

He did not expect the present dif-

ferences over access to the Japanese

semiconductor and photographic film markets to develop into serious

conflicts, such as last summer's row

over trade in cars and car parts.

Barring a few "minor incidents",

senior politicians on both sides saw

their relations in a rational and

In some important areas, the two

powers were co-operating well. He

cited the creation of the Korean

Energy Development Organisation.

to supply nuclear reactors to North

Korea in exchange for a freeze in

Pyongyang's suspected nuclear

weapons programme. An accord for

the supply of the reactors is expec-

responsible light, he said.

Japan set to agree tax reform package

By William Dawlons in Tokyo

Japan's three party coalition. was last night poised to agree the outlines of a package of tax reform measures intended to support the fragile economic recovery.

A draft of the plan confirms, as expected by the financial markets, that the government intends to extend into 1996 an existing Y2,000bn (\$19.6bn) a year personal income tax rebate. It is to be ratified at a

cabinet meeting today.

The draft proposes a Y50on. a year cut in securities transaction tax, now 0.3 per cent, aimed at attracting more foreign investors to buy sheres. In anticipation, the Nikkei 225 share index rose yesterday 1.1 per cent, to an II-month high of 19,499.30.

high of 19,499.30.
Other proposals include a cut in an annual holding tax on land, in what analysis believe will prove an inadequate attempt to revive the property market. Holding tax was introduced in 1892 to restrain a rise in land prices. which have since fallen by about 60 per cent.

The dominant Liberal Democratic party is keen to see the tax abolished, while the left-wing Social Democratic party of Prime Minister Tomi ichi Murayama seeks to keep the tax unchanged.
Also planned is a cut in

property transaction tax, less controversial. The two sides were working on a compromise last night, expected to produce small cuts in both kinds of property tax, worth

up to Y300bn annually. The holding tax cut would benefit companies with large inner-city land holdings, But the transaction tax cut is unlikely to stimulate property sales so long as prices remain so low, Mr Jeff Young, economist at Salomon Brothers Asia. says.

The tax changes go to parliament for final approval early next year. Next year's budget, a draft of which is due next Wednesday, will be based on the assumption the tax. reforms come into effect.

China condemns US reaction to long jail term for dissident

By Tony Walker in Beijing

China bitterly condemned the US yesterday for "unwarranted interference" in its internal affairs following strong US criticism of the jailing of Mr Wei Jingsheng, the prominent

World outrage over the 14-year jail sentence imposed on Wednesday on Mr Wei, 46, threatens to complicate China's international relationships, particularly those with the US.

Mr Chen Jian, foreign ministry spokesman, used forceful language at a press briefing to single out the US, saying Washington's criticism had "aroused strong indignation in

"We strongly condemn these malicious moves by the US side which constitute a grave infringement of China's sovereignty, and interference in China's internal affairs," Mr Chen said.

The Chinese official warned that further US criticism would risk serious deterioration in relations. The US, he said, should stop "vicious

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tions from being severely harmed". Sino-US relations have been on a roller-coaster ride this year with a deep chill in mid-year over the visit to the US in June of President Lee Teng-hui of Taiwan. Ties had recently begun to improve, but the severe punishment meted out to Mr

Wei represents a setback. Mr John Shattuck, US assistant secretary for democracy, human rights and labour, condemned Chi-na's handling of the Wei case, reflecting international revulsion over the severity of the sentence. "The Chinese authorities handled this case in a way which clearly vio-lated Mr Wei's internationally recognised right to a fair and public hear-

ing of criminal charges against him," Mr Shattuck said. US congressmen are threatening to reimpose a direct link between China's human rights behaviour and its access to the US market under Most Favoured Nation status rules. The Clinton administration last year de-linked trade and human

22 & 23 March 1996

Hotel Inter · Continental, Seoul, South Korea

Multimedia is set to be one of the major growth industries of the next decade—but where will that

growth take place? Increasingly the focus is turning to Asia, with its concentration of technological

expertise and a young ambitious population, eager for entertainment and information. Now, as

many Asian countries install state-of-the-art infrastructure systems, they could be achieving an

ideal position to develop multimedia. Will they leap-frog the West to become the leaders in

multimedia development and usage? Which companies will be the winners? What role will China

play? These and other questions will be addressed at the Financial Times Multimedia Conference

in Korea, in association with the publishers of the leading Korean financial daily, Maeil Business

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★ Will Asian countries leap-frog the West and jump to the forefront of multimedia

★ Will trade barriers impede the growth of Asian multimedia suppliers?

renewal of China's MFN status. The move was roundly condemned by international human rights groups who argued that China would face fewer human rights constraints.

China's media yesterday acclaimed the sentencing, with the Worker's Daily carrying the story under a headline which read: "Wei Jingsheng gets what he deserves: 14 years in jail."

But many Beijing residents believed the sentence excessive. describing it as an "over-reaction" by a nervous administration involved in a delicate transition from one generation of leaders to Chinese official spokesmen would,

however, brook no criticism. "It is rely China's internal affair for its judicial departments to pass sen-tence on Wei Jingsheng for his activities to subvert the government," said Mr Chen. "China is a sovereign state. It is China's sovereign right bring law breakers to

MUUUIMBDIA

Who will be the winners?

Nationalism must not erode relations, says new envoy

By William Dawkins

Japan's new ambassador to Washington yesterday warned that budding Japanese nationalism and US domestic politics should not be allowed to erode their relations.

Mr Kunihiko Saito, former viceforeign minister, who will take up his new post on December 27, cautioned it would be "really unfortunate" if the US public, in a presidential election dominated by domestic politics next year, were to lose interest in foreign policy.

There is a general tendency in

the US to be less and less aware of the role to be played by the US in international affairs," he said. Asia as a whole needed the continued political and security engagement of a strong US to ensure regional sta-

Mr Saito deplored the "buds of near-sighted nationalism" among certain, unnamed Japanese politicians, who asserted Japanese interests more openly than before and showed "an unfortunate tendency to be over-sensitive" about the US.

"Some people say we should be able to say No to the US. This does not make sense to us in the foreign ministry. We have been constantly saying No to the US."

The appointment of Mr Saito, a defender of the security link with the US, comes at a sensitive time in relations between the world's two largest economies after a year of trade disputes. Japanese opinion has swung against the presence of the US military there since the alleged rape in September of a schoolgirl near a US base in Okinawa.

The proportion of Japanese people who view relations with the US favourably has plunged by 12 per-centage points over the past year to less than a quarter, a record low, according to a recent opinion poll by the Yomiuri Shimbun, Japan's largest circulation daily newspaper

Nearly 60 per cent still feel the security pact is useful, but Mr Salto admitted Tokyo should do more to persuade the public of the importance of maintaining the security tie. He hoped Japanese emotions over the US were a passing effect of the

ted to be signed in New York on

ASIA-PACIFIC NEWS DIGEST NZ markets fall on Brash move

The New Zealand stock market lost nearly 27 points off its main index yesterday after Mr Don Brash, Reserve Bank governor, announced he was tightening monetary policy in response to the government's approuncement of significant tax cuts. The NZSE 40 index slipped 26.82 points to 2.121-78, more than erasing Wednesday's buoyancy when it rose 12.88 after the government announced NZ\$1bn (US\$649m) tax cuts, to

take effect next July shortly before general elections The market's mood had been boosted by the Treasury's accompanying positive statements on the fiscal position and growth prospects over the next three years.

Mr Brash said short-term domestic interest rates and the trade-weighted currency would have to rise over the next two quarters to counter risks of higher inflation next year. Real risks existed of inflation breaking through the 0-2 per cent target range unless the bank kept a firm grip on monetary Terry Hall, Wellington

Japanese businesses spend more

Japanese companies have started to spend more on plant and equipment, but the number of business collapses continues to rise, the latest batch of economic data show. Corporate capital spending in the three months to September rose 5.1 per cent against the same period last year, the finance ministry announced yesterday. That came after a 1.9 per cent year-on-year rise in the three months to June, the first such increase in three and a half years and proof that capital investment might have hit bottom, an official said. 🗀 But if the strong are gearing up for recovery, the number of

failures continues to grow. Teikoku Data Bank, a credit research agency, said yesterday there were 1,257 corporate bankruptcies in November, up 5.2 per cent on the same month last year and the 10th monthly increase running. Corporate casualties' liabilities of Y971bn (\$9.6bn) last

month bring total liabilities left by collapsed compenies to just over Y7.960bn in the first 11 months of this year - a record Cost-cutting by big companies continues to decress profits at their subcontractors, the backbone of the industrial. William Dankins, Tokyo

Loan companies under threat

The Japanese government may seek criminal charges against officials of the country's debt-ridden jusza, or housing loan companies, and the delinquent borrowers, Prime Minister Tomiichi Murayama said yesterday. "The government will handle individual cases and disclose them to the public. he told a parliamentary budget committee, pledging more disclosure of housing loan companies' bad loans before:

considering the use of public funds to cover the losses. The announcement comes as tensions are heightening over. the liquidation of the jusen and the method of dividing up the losses. Mr Murayama has promised to present a solution to the problem on December 20, but talks between the ministry of finance and agriculture ministry, which oversees the agricultural co-operatives with large amounts of outstanding loans to the companies, have so far failed to produce a ball out

The banks are unhappy with the refusal by agricultural co-ops to share in the losses. Emiko Terazono, Tokyo

China's consumer price index rose 11.2 per cent in November over the same month a year earlier; giving aggregate consumer price inflation of 17.7 per cent for the first 11 months, the Xinhua news agency said. Reuter, Belling ■ Singapore's industrial output grew 10 per cent in October on a year-on-year basis, the Economic Development Board said. September growth was 11.9 per cent. Reuter, Singapore ■ Indonesia's central bank will raise the reserve requirement to 3 per cent from 2 per cent, from February 1. Renter, Jakarta

Jakarta to sign security pact By Nikki Tait in Sydney

Australia and Indonesia are to sign a formal security alliance on Monday, committing the two governments to regular consultations and, when appropriate, concerted action on defence matters.

The agreement is the first pact of this nature between the two countries, which have often had a tense relationship. It was revealed in Australia yesterday by Mr Paul Keating, prime minister, who described it as "a serious and important step for both countries".

Mr Keating said the pact had been born out of the increasing diplomatic and economic linkages between the two countries and reflected growing confi-dence on both sides. "But it goes beyond that; to set out in formal terms for the first time our common interests in the peace and security of the region around us, and our intention to co-operate together in support of those

interests," he said. "The agreement is intended to make an enduring and powerful assertion in the region and outside that the long-term strategic interests of Australia

The security agreement, under negotiation for 18 months, stipulates the two gov-ernments will regularly consult at ministerial level over matters affecting their common security, and co-operate where this would be beneficial

there were "adverse challenges to either party", and consider measures which could be taken

The pact comes after a year in which human rights issues, notably over East Timor and Irian Jaya, have failed to derail growing trade and diplomatic ies. Defence co-operation has also grown: earlier this year, indonesian soldiers took part in the "Kangaroo '95" exercises beld in northern Australia.

pursuit of steadier rapport



Keating: 'deep rapprochement'

with its northern neighbour has been partly driven by trade and economic considerations, a between Mr Keating and President Suharto has provided impetus. This week Mr Keating was quoted as saying that a 'deep rapprochement" between Australia and Indonesia was the policy initiative he would most like to achieve before leaving public life.

News of the pact brought mixed reaction in Australia. The opposition coalition gave cautious support: "This is a sensible move which builds on Australia's significant defence co-operation with Indonesia." Mr John Howard, opposition leader, said. Human rights activists,

working for East Timorese

independence, described it as "not worth the paper it is written on. If Mr Keating and Senator [Gareth] Evans [foreign minister] had any confidence the Australian people would appreciate this agreement, it would have been discussed openly in advance," one said. Joe Leahy adds from Jakarta: Mr Juwono Sudarsono, an analyst with the National Resilence Institute, an Indonesian think-tank, said the pact was part of moves to strengthen security relations among nations in south-east Asia and the south Pacific in anticipation of the growing domination of Japan, China and Russia, But it stopped short of ensuring automatic mutual defence co-operation in the event of a threat to either nation.

Tel: (+44) 171 814 9770 Fax: (+44) 171 873 3969/3975 As of 15 January 1996 the new address for FT Conferences will be: Maple House, 149 Tottenham Court Road, London WIP 9LL Tel: (+44) 171 896 2626 Fax (+44) 171 896 2696/2697 Enquiry/Registration (tick as appropriate) Seoul, South Korea, 22 & 23 March 1996 IPLEASE TO PET Please reserve one place at the rate of £750.60 idelete as appropriate) Please send details of FT Conferences in the following areas Checke exclosed made provible to FT Conferences Bank transfer to: FT Conferences, Midland Bank plc City of London Corporate Office Account Number: 7809099 Sort Code: 40 02 50 International SWIFT Code MIDLGB22 (Please onote delegate name as reference) Please charge my AMEX MasterCard/Visa with £ City Card No:

Cancellation Policy: Cancellations must be received in writing by 8 March 1996, and

will be subject to a 20% cancellation fee unless a substitute delegate is offered. After this date, the full registration fee will apply, however substitutions will still be

Canberra and

and Indonesia coincide.

Official Carner:

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either to them or the region. They would also consult if

either individually or jointly.
The agreement will be signed in Jakarta, at a meeting bringing together Indonesia's President Suharto, Mr Keating, their foreign and defence ministers, and respective heads of the armed forces.

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binet meeting (oda).

Civilian politicians from throughout Nigeria challenged the military government's three-year transition programme at a national meeting in Lagos yesterday.

The meeting became rowdy when the man who inspired the forum, elderly ex-governor Mr Michael Ajasin, condemned the military government and called for the immediate release from detention of Chief Moshood Abiola and recogni-

tion that he was the winner of the decline of the economy, the annulled in 1993 by the army. An attempt by one delegate to get endorsement of Mr Ajasin's proposals provoked uproer and a fight was started by intruders, who according to official organisers of the meeting had been sent by the gov-

errument to cause disruption Mr Ajasin said that in one generation Nigeria had changed from the great black hope to a big black sheep and described the political crisis,

the presidential election collapse of social services and the international isolation of Nigeria as intolerable.

Mr Ajasin proposed the creation of a committee of civilians to negotiate with the regime for an early end to army rule, not in 1997 as suggested by the Common-wealth but in 1996.

He also said there must be a code of conduct, a view backed by Mr Shehn Shagari, the last civilian president who was deposed by an army coup in 1988, in a speech read in his dent meeting of civilian leaders cians were free to meet after

Finally, Mr Ajasin rejected the military's proposals for power rotation between six regions and said that Nigeria needed a truly federal structure giving autonomy to each

pledged to lift the ban on party politics and to install a system of power rotation between six

In October, Gen Sani Aba-

cha, the regime's leader,

Although this first indepen-

since Gen Abacha seized power two years ago exposed old divisions between the north and south of the country, the regime can expect opposition from civilian politicians at home, as well as condemnation of army rule from the interna-

tional community. There has been no official government comment on the meeting but Police Inspector General Ibrahim Coomasie, a member of the ruling council, said on Wednesday that politi-

the announcement of the transition to civil rule programme. The pressure to restore Africa's most populous nation

to democracy has intensified since the hanging last month of nine minority-rights activists, including writer Mr Ken Saro-Wiwa.

Western nations have taken several measures, including an arms embargo and downgrading of their representation, while the Commonwealth has suspended Nigeria.

Yemen tries to defuse Saudi border tensions

By Robin Allen in Dubai

Yemen is to hold talks with Saudi Arabia in an effort to defuse tensions between the two nations after a renewed outbreak of border clashes last

Officials in Sanaa, the Yemeni capital, said Shelkh Abdullah Al Ahmar, Yemen's parliamentary speaker, would visit Saudi Arabia tomorrow for discussions with Prince Sultan Bin Abdul-Aziz, the

Saudi defence minister. The Yemeni government said there had been clashes near Al-Kharakhir, 100 km west of the Yemen-Oman-Saudi border in the northern part of the Mah-rab area in territory claimed by Yemen. A Yemeni official said three Saudi infantry and armoured brigades had moved into the border area with Yemen at the weekend.

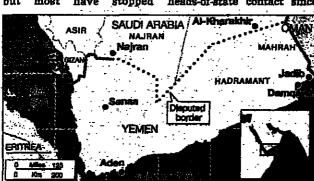
Western oil companies have concessions all along the undemarcated Saudi-Yemen border, but most have stopped

operations pending a lasting settlement of the dispute. Tension rose in Sanaa follow-

ing the renewed fighting, less

established a Saudi-Yemen group to define the remaining 1,500 km of undemarcated boxder up to their joint frontier with Oman. It also allowed for the establishment of a joint military committee whose job is to avert and, if necessary, control military incidents

appeared to have improved since the agreement and Presiheads-of-state contact since



Yemen incurred Saudi wrath in August 1990 by refus support UN sanctions on Iraq in the aftermath of its invasion of Kuwait. Relations were fur-

than a year after the country signed a memorandum of ther soured last year following understanding with the Sandis accusations by northern Yemeni officials that Saudi to solve the 61-year-old disputs. Arabia was backing the south The memorandum, signed in February, reconfirmed the existing demarcated border from the Red Sea 800 km inland to Jebel Thar near the in Yemen's civil war. Yemeni concern is heightened by what officials discern to be Sandi Arabia's motive behind last week's border inci-Saudi town of Najran: and dent. According to an official in Sanaa, Yemen has agreed to

along the border. Relations between the two

pipeline to the Sandis so they can avoid the bottlenecks of dent Ali Abdullah Saleh's "recthe Bab al Mandab strait (at onciliation" visit to King Fahil the entrance to the Red Sea) last June. This was the first and the Strait of Hormuz (at the entrance to the Gulf). But "the Saudis are not content with that. They have proposed a perpetual lease amounting to sovereignty over a 30-mile wide corridor on Yemeni territory

> The black market rate of the Yemeni riyal fell to YR125 to the US dollar after the border sh, from YR115 last month. The official rate is YR50 to the dollar.

running the full length of the Yemen-Oman border." Yemen, the official said, "is not inter-

ested in talking about leasing

discuss an extension of the Saudi oil pipeline system across Yemeni territory to the

Indian Ocean on a basis simi-

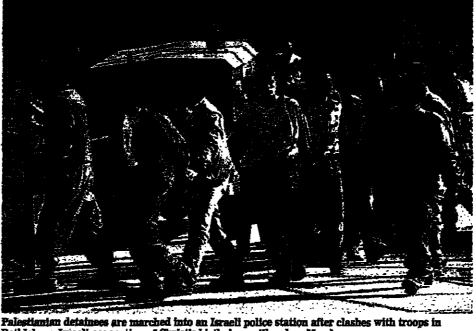
lar to other countries such as

Turkey and Syria which allow

pipelines to the Mediterranean.

to talk in terms of leasing a

"The government is willing



Bethlehem. Israeli occupation of Christ's birthplace will end on Monday

Pope 'backing for Israel'

and Robert Graham in Rome

Pope John Paul said yesterday he recognised Jerusalem's "double role" as capital of Israel and home to the three great monotheistic faiths -Christianity, Islam and Juda-ism - according to Mrs Leah Rabin, widow of Mr Yitzhak Rabin, the Israeli prime minis-

ter assassinated last month. The remarks, if confirmed, would amount to a propaganda coup for Israel, whose government insists it will keep all of Jerusalem, including the Arab sequently annexed, as the capital of the Jewish state.

The Pope "said Jerusalem has a double role. It is the capital of Israel and it's the capital of the three faiths," Mrs Rabin said after an audience with the Roman Catholic leader, "It was clearly said: I understand that the Vatican may have a problem with a statement like this." she added.

Negotiations on the future of Jerusalem are due to start between Israel and the Palestinians in May, as part of the accords on Palestinian self-gov-

West Bank and Gaza. But Israel's new prime minister, Mr Shimon Peres, last month made clear that the question of Israeli sovereignty over the whole city was "politically

closed" but "religiously open". Israel's strategy is to seek a quasi-Vatican status for the holy city, keeping sovereignty but at the same time securing international endorsement for Jerusalem as a shrine open to all religious. The remarks Mrs Rabin attributes to the Pope square exactly with what Israel wants.

The second of the second of

INTERNATIONAL NEWS DIGEST

Japan to send troops to Golan

Japan is due today to approve the dispatch of troops on a United Nations peacekeeping mission to the Golan Heights, the first Japanese military involvement in the Middle East. The agreement, finalised by a security panel yesterday for today's cabinet meeting, ends nearly a year's debate over whether to send such a mission. Foreign ministry officials feared that uncertainty risked hampering Japan's attempts to take a stronger role in assisting stability in the Middle East, source of three quarters of its oil imports.

Japan will send 111 lightly armed men to join the UN Disengagement Observers' Force, to replace a Canadian team, on January 15 and stay until the end of next August. The main point of controversy between the three members

of Japan's coalition government of conservatives and socialists was over what kind of arms the men should carry, consistent with the rules of a pacifist constitution. In the end, the coalition agreed to follow the existing Canadian team's example and permit small arms for self defence; a pistol for each serviceman and two light machine guns between them. William Dawkins, Tokyo

Syria frees Islamic militants

Syria has freed 1,200 members and supporters of the banned Moslem Brotherhood group over the last 10 days, political sources in Damascus said yesterday. The prisoners were freed following an amnesty declared by Syrian President Hafez al-Assad to commemorate the 25th anniversary of the coup that brought him to power. It was the biggest release of political prisoners connected to the militant Moslem Brotherhood, which is banned in Syria, since the government

crushed an uprising led by the group in 1982. The sources said the amnesty also allowed Moslem Brotherhood leaders who have been in exile to return to Syria. A report in pan-Arab daily Al Hayat this week said Sheikh Abdelfattah Abn-Ghudda, the former leader of the Syrian brotherhood, returned to Damascus on Tuesday after 15 years in exile. Presidential spokesman Jouhran Kourieh said Mr Assad had sent an amnesty law to parliament yesterday which should lead to the freeing of scores more prisoners. There was no word yet on the number that could be freed and it was not clear if they would also be members of the Moslem Brotherhood. Reuter, Damascus

Moslem leader is 'released'

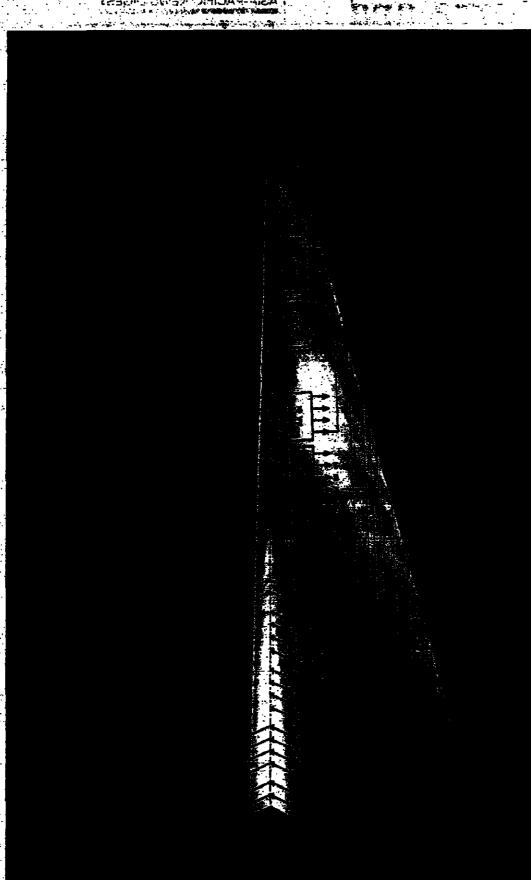
Mr Abdelsalam Yassine, Morocco's most prominent Islamist leader, is no longer under house arrest, members of his movement, Al Adl wal Ihsan (Justice and Charity), said yesterday. Mr Fathallah Arsalan, a member of the executive council of Morocco's largest Islamist grouping, said he was allowed to visit Mr Yassine late on Wednesday for the first time in six years.

Policemen continue to guard the house in Sale, near Rabat, he said, but are no longer barring visitors.

The move, which Moroccan sources say follows a palace decision, comes at a time of increasingly open debate about human rights and highlights King Hassan II's policy of tolerance towards an Islamist movement that has been gaining adherents this year among university students. Morocco's Islamists – most of them organised in four different movements - are officially barred from setting up parties, denied legal status as associations and kept under a close

watch. But they are allowed to gather, arrange social events, publish newspapers and preach a stricter adherence to Islamic values. None of the groups advocates violence. Roula Khalaf

ASIA-MACIEN NEWS CHUICES



Can you simplify the global exchange of technology?

When Thailand legislated that industrial electricity

users had to supply their own substations, the

local economy didn't have the know-how. ABB

reacted with a swift hands-on transfer of technology. A "Tiger Team" of technicians flew in from Scandinavia and Saudi Arabia, to share skills and experience with Thai engineers, and handled the first project for the Thai Plastic Company. Next, ABB started local assembly and manufacture of switchgear, creating a whole new local industry. The "Tiger Team" remains involved in information exchange, but now the students are teachers too. As a leader in electrical engineering for the generation, transmission and distribution of power, and in industry and transportation, ABB is committed to industrial and ecological efficiency worldwide. We transfer know-how across borders with ease. But in each country, ABB operations are local and flexible. That means we are close at hand to help our customers respond Yes, you can. swiftly and surely to technological challenges which stretch the limits of the possible. Like promoting a local economy to the

head of world class technology.



Phone number ruling boost for telecoms competition

By Alan Cane

Britain's Monopolies and Mergers Commission yesterday demolished a major barrier to increased competition in the UK telecommunications market when it ruled that customers would be able to retain their telephone numbers when changing oper-

The decision also sent a clear signal to British Telecommunications, the UK's dominant telecoms operator, that the commission broadly supports the measures being favour.

advanced by Mr Don Cruickshank, the industry regulator, to promote

The MMC ruling settled a dispute between BT and the regulator by setting out a framework for how the costs of number portability should be split between rival companies.

It said BT should bear 70 per cent of the costs, the lion's share, against 30 per cent for the new operator over the next five years. According to Mr Cruickshank BT's best offer would have resulted in a 15:85 split in its

BT and Mr Cruickshank have been portability itself, which is univerat odds in recent months over several regulatory proposals. When they are unable to agree on a particular measure, it must be referred to the

Mr Cruickshank referred the question of number portability to the MMC in April this year after BT refused to accept an amendment to its operating licence. This would have allowed the regulator to decide who should pay the cost of switching

The question of costs, rather than

sally seen as desirable, is the first contentious telecoms tissue on which the MMC has been asked to rule. It was seen as a litmus test of the MMC's attitude to Mr Cruickshank's efforts to reform the regulatory regime. Yesterday, observers

Cruickshank. The ruling is of critical importance to cable television operators, which are allowed to offer both television and telephone services over their

said the ruling was a victory for Mr

They have complained that the lack of number portability has been the biggest single obstacle to winning subscribers away from BT.

Mr Richard Woollam, director general of the Cable Communications Association, which represents the UK's more than 30 cable companies, said it was: "A major victory for cable and for consumers".

One cable operator said the MMC had "rapped BT's knuckles. If BT had seen sense a year ago, this would not have been necessary". Mr Cruickshank said yesterday it was a good day for telephone customers. He expected portability would generally be available in the

out technical trials to test portability BT said welcomed the MMC's "well balanced, reasonable terms." It believed that as a result of the ruling it would be up to £60m better off. BT said that under Mr Cruick-

shank's original plan, it would have

had to pay the entire costs of porta-

spring of next year. BT and several cable companies have been carrying

wine

in store By Daniel Green

mulled

Eau de

Shoppers from London to Lancashire should notice a hint of mulled wine in the air when they next step through the doors of their local Woolworth's.

But the retailer does not sell alcohol. The smell is the result of Woolworth's decision to fill 20 of its stores with "a seasonal aroma to enhance the festive season".

The winner of the contract to provide the smell was BOC Group, the UK's biggest indus-trial gases manufacturer and supplier of helium for Woolworth's Christmas ball-For Woolworth, the mulied

wine smells are the olfactory equivalent of tinsel and bolly part of the drive to be more imaginative in point-of-sales marketing. But BOC's gases engineers are celebrating the commercial breakthrough of a technology that it hopes will create a new market. By putting deodorants into the system BOC wants

-€×

improve the atmosphere in the dankest of pubs and clubs. Also on offer are the odours of freshly baked bread or Christmas trees and sandalwood. The smoking gun smell might appeal to video games manufacturers. There is even a nonspecific "clean smell" which is being tested in the foyer of a multiplex cinema somewhere in England.

The secret of the technology is that the fragrances are first dissolved in liquid carbon dioxide.

The solution can be stored in ordinary gas cylinders and connected to the air conditioning system with a patented "aroma dispenser". The release of the gas, for a

few seconds each hour, is controlled by a timer.

The technical breakthrough made by BOC engineers was to find off-the-shelf fragrances from speciality chemicals manufacturers that would dissolve in liquid carbon dioxide. Normally, manufacturers dissolve their fragrances only

in water, alcohol or wax.

Siemens plant marks expansive ideas Legal action considered over By Paul Taylor

By Deborah Hargreaves

The British government is considering prosecuting three slaughter houses which failed to comply with regulations on removing the spinal cord from beef carcases because of bovine spongiform encephalopathy. widely known as "mad cow"

If the plants are prosecuted by the Ministry of Agriculture, they could face stiff fines. Under rules introduced in 1989, the spinal chord must be removed from cattle carcases and destroyed because it can carry BSE.

"We are taking a very robust line with plants that fail to meet these regulations," said Mr Johnston McNeill, chief executive of the Meat Hygiene Service, the government agency responsible for slaugh-Mr McNeill said the agency

had stepped up the number of inspections it carries out on animals before and after Inspectors recently found

that 17 abattoirs had failed to remove the spinal chord prop-erly which led to the government tightening the rules. The use of the entire bovine vertebral column - which includes the spinal chord - has

now been banned in all meat

6mad cow9 rules the public about the safety of eating British beef. "British beef has never been safer than in December 1995," said Professor John Pattison, who heads the government's spongiform encephalopathy advisory com-

mittee. The committee, which monitors BSE and the human equivalent Creutzfeldt-Jakob disease announced it was appointing four new members yesterday to broaden the expertise available to it. Prof Pattison said it was difficult to acquire evidence fast enough to prove the lack of a link ween BSE and CJD because of the long incubation periods

for both diseases. Some consumers are turning away from beef because of fears over BSE, according to the Meat and Livestock Commission, the industry's promotional body. But prices have begun to stabilise after big falls last week as some farmers kept cattle back from auction until the price improves.

Mr Ian Smethers, livestock auctioneer at Midland Mart. Banbury, says he sold 500 bullocks vesterday which is a lower rate than usual, but prices improved by about 5 per cent after dropping by 10 per cent last week.

"Last week, it was very depressing talking to people here but today farmers went The government yesterday out with half a smile on their

The construction of Siemens' new £1.1bn (\$1.68bn) chip plant an expansion programme being undertaken by the German electronics group, designed to turnaround in its semiconductor operations.

Today's cornerstone laying ceremony at Siemens new Tyneside site, attended by Mr Michael Heseltine, the UK's deputy prime minister, and top executives of the company, underlines the remarkable speed with which a project of such complexity is being driven forward. Those involved with building

the facility are committed to completing construction of the first production module on November 4. 1996. Equipment will then be installed so microchip production can begin by mid-1997.

Siemens has had a long association with semiconductors. In the late 1980s it faced competition from the Far East, leading to a string of heavy losses for its semiconductor operations, part of its components division. But in recent years Siemens'

semiconductor group has staged a remarkable turnaround, posting its first profits in 1993-94 helped by strong demand and a successful restructuring operation. Semiconductor sales have more than doubled in the last

two years to DM4.2bn (£1.91bn) and the group is now the most most profitable part of Siemens' business, generating Dm800m of earnings in the year ended September 30.



semiconductor group, says he is determined to double sales again by the end of the decade. International business outside Germany accounts for more than 60 per cent of sales which cover a broad spectrum of products including about 3,000 different semiconductors and 2,500 integrated circuits or chips, together with opto-electronic components such as light-emitting diodes.

Since the restructuring, the group, which employs over 13,000 people in eight plants worldwide, has focused on the telecommunications, data processing, automotive, industrial and consumer electronics and

CONTRACTS & TENDERS

XIEV

produce application specific integrated circuits (Asics) -electronic devices which are used in a wide range of products including mobile tele-

phones, cameras and cars. The plant is part of a DM3bn investment programme sanc-tioned by Siemens' board in the summer which also includes investing an additional DM500m in Siemens' main power semiconductor manufacturing facility in Villach, Austria.

In addition, the group already supplies three generations of memory chips to its internal and external customers. One and 4Mb memory chips are manufactured in

16Mb chips are produced jointly with International Business Machines in France. Meanwhile, as part of its

efforts to become a large producer of computer memory chips, the group has spent DM2.7hn on the construction of a microelectronics centre in Dresden which will provide 1,500 engineering jobs and will eventually produce the 256-megabit memory chips jointly developed by Siemens with BM and Toshiba.

Partnerships such as these have been a key part of Siemens' semiconductor strategy and have beloed the German group close the technology gap with its Far East rivals, partichave reduced the gap significantly," says Mr Knorr. Underscoring its renewed

confidence Siemens confirmed in October that it will work with IBM Toshiba and Motorola, a new partner, to develop future generations of highly advanced semiconductor chips including a 1 Gigabit device capable of storing 100,000 double-spaced pages of typewritten Mr Knorr says the next step

is to go for growth, and Tyne-side is part of that plan. With the world semiconductor mar-ket estimated to be worth at least \$180bn by the end of the decade, there is still plenty of room for growth.

GOVERNO da Bahia

LEGAL

INTERNATIONAL PUBLIC BIDDING EDICT No. 006/95 TOURISM DEVELOPMENT PROGRAM FOR BRAZIL'S NORTHEASTERN REGION- PRODETUR-NE REPÚBLICA FEDERATIVA DO BRASII

BIDDING NOTICE

Bahle State Government Habitation, Senitation and Water Resources Bureau - SRHSH EMBASA - Water and Sanitation Company of the Bahla State

The EMBASA - Water and Sanitation Company of the Bahla State, a mixed economy organization affiliated to the The EMBASA - water and sanitation company of the teatra state, a mixed economy organization atfillated to the Habitation, Senitation and Water Resources Bureau (SRHSH) of the Bahia State Government, holder of the Taxpayer Roll No. 13:504.679/0001-10, through its Stidding Commission, hereby announces that on the 6th of February of 1996, at 9:30 a.m., in the Meeting Room of the Bidding Permanent Commission located at Av. Luiz Visna Fitho, C.A.B., Salvador-BA, Brazil, it shall be receiving Tenders and Qualification Documents regarding the execution of the works for the implementation of the Sewerage System in Porto Seguro as described in the Edict. Brazilian and overseas companies proceeding from the Inter-American Development Bank (IDB) member countries may take next in this bidding.

The resources for the Implementation of the works that are subject of this Edict will be originated in the PRODETUR-NE - Tourism Development Program for Brazil's Northeastern Region, which is partially funded by resources guaranteed in the Loan Agreement No. 841/OC-8R settled between the IDB and Banco do Nordeste do Brasil S/A (BNB), and the Bahia Statio corresponding financial counterpart, according to the Budgetary Act No. 6701/94 of December 28, 1994, and Decree No. 3986/95 of February 7, 1995.

The Edict complete documentation may be acquired at EMBASA. Av. Luiz Viona Filho, C.A.B., Salvador-BA, Brazil, from Decamber 20, 1995, to January 29, 1996, from 08:00 a.m. to 12:00 p.m., and from 2:00 p.m. to 06:00 p.m. upon payment of R\$350.00 (three hundred and lifty reas).

Isokia Morra Fresre President of the Bidding Comm



SECRETARIA DE RECURSOS HÍDRICOS, SANEAMENTO E HABITAÇÃO



BIDDING NOTICE

INTERNATIONAL PUBLIC BIDDING EDICT No. 005/95
TOURISM DEVELOPMENT PROGRAM FOR BRAZIL'S NORTHEASTERN REGION- PRODETUR-NE

REPÚBLICA FEDERATIVA DO BRASIL

Bahia State Government Habitation, Sanitation and Waler Resources Bureau - SRHSH EMBASA - Water and Sanitation Company of the Bahia State

The EMBASA - Water and Sanitation Company of the Bahia State, a mised ec Habitation, Senitation and Water Resources Bureau (SRHSH) of the Bahia State Government, holder of the Taxpayer Habitation, Senitation and Water Resources Bureau (SRHSH) of the Bahia State Government, holder of the Taxpayer Roll No. 13.504.675/0001-10, through its Bidding Commission, hereby announces that on the 5th of February of 1996, at 9:30 a.m., in the Meeting Room of the Bidding Pormanent Commission located at Av. Lutz Viana Pitho.

C.A.B., Salvador-BA, Brazil, it shall be receiving Tenders and Qualification Documents regarding the execution of the works for the Expansion of the Water Supply System in Porto Seguro as described in the Edict. Bracilian and overseas companies proceeding from the Inter-American Development Bank (IDB) member countries

may take part in this bidding.

The resources for the implementation of the works that are subject of this Edict will be originated in the PRODETURNE - Tourism Development Program for Brazer's Northeastern Region, which is partially funded by resources
guaranteed in the Loan Agreement No. 84 i/OC-BR settled between the IDB and Banco do Nordeste do Brasil S/A
(BNB), and the Bahis State corresponding financial counterpart, according to the Budgetary Act No. 6701/94 of
December 28, 1994, and Decree No. 3988/95 of February 7, 1995.

The Edict complete documentation may be acquired at EMBASA, Av. Luiz Visina Filho, C.A.B., Salvador-BA, Brazil,
from December 20, 1995, to January 01, 1995, from 08:00 a.m. to 12:00 p.m., and from 2:00 p.m. to 06:00 p.m. upon

ment of R\$350.00 (throe hundred and litty reals). Isoida Meira Freire

President of the Bidding Commission

=== embasa

SECRETARIA DE RECURSOS HIDRICOS, SANEAMENTO E HABITAÇÃO

NOTICES

the Cypeus Companion Law Cap 113
Nonce is bereby given that the credition of the
above-manued company which is being
voluntarily wound up are required on or before
the 15th day of January 1976 to send in their fulf
names, their addresses and descriptions, foll
particulars of their debts or claims and the
names and addresses of their softences (if arry)
to the undervigned Mr. Antony Haji Rousson,
PCCA of Julia House, 3 Th Dervis Street, PO
Ros. 1612, CY-1599 Nicotus, Cyprus, the jour
liquidator of the said company, and if so
required by notice in writing from the said
figundator, to come in and prove their said debts
or claims at such three and place as shall be
specified in such notice, or in default thereof
they will be excluded from the benefit of any
distribution made before such debts are proved.
Dated this 15th stay of Desember 1995

Assony Haji Rousses Jose Liquidator

in the mater of

Dated this 15th day of December 1995

Motice is hereby given that the creditors of the above-named company which is being voluntarily wound up are required on or before the 15th day of January 1996 to sorte in their fact, their addresses and descriptions, full particulars of their debts or clatters and the names and addresses of their solicitors (if any) to the ondersagned Mr Antony Haji Roustos, PCCA of Julia House, 3 Th Dervis Street, PO Bon 1612, CY-1591 Nicosta, Cyprus, the journ liquidator of the said company, and if so required by notice in writing from the and liquidator, to come in and prove their said debts or claims at such tome and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved. ones and addresses of their societors (if any

Dated this 15th day of December 1995 Antony Haji Roussos Jourt Ligadator

Henry Town & Co Limited in receivership Joint administrative receivers appointed 5 October 1995

Suctaber 1995

Notice is becely given, pursuant to section 48(2) of the insolventy Act 1986, that a meeting of the unvectored creditors or the above-named company will be held at 1 East Purpale, Stefffold, 51 2ET on 2 January 1996 at 10,30am. Creditors whose clasms are wholly secured are not emulied to arrend or be represented at the meeting. Other creditors are only ensited to vote if: a) they have defivored to to at the address shown below, by no later than noon on 1 January 1996, written deadle of the debte they claim to be in them from the companies, and the claim has been daily admited under the provisions of Rain 3.11 of the Insolvency Roles 1986; sed b) there has been lodged with us any proxy which the creditor stends to be used on this or her behalf.

Detect: 7th December 1995 Signed: DJ Stokes

Jonn Administrative Resources Compart & Lybrand, I East Patade, Shefficki S.I. ZET

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in deciding among the bids. EPA will take into consideration, among other theres, the bid price, pledges to invest, and the business plen submated, emissigning the continuation of a National Carrier, each of which will be considered part of the bid. Upon signing a contract, the successful bidder will be requested to post bond to guarantee these pledges.

and parties can obtain enterprise proble without charge from EPA. EPA is not responsible for the chy and completeness of this information. Prospective bidders after signing a confidentiality agree serve written authorization from EPA to visit the enterprise on the basis of which some additional abon will be provided by the enterprise management. 5. Bids must be in writing and should be submitted in a sealed envelope marked only with the name of the

Bids must be received at EPA, Rovale pat 6, EE0105 Tallinn, Estona, no later than 2:00 p.m., local time, on January 25, 1995 (the "closing date") Bids will thereafter be opened minediately Bids must be denominated in Estonian Kircons (EEK) or Deutsche Mark (DEM) and shall remain valid for one hundred and liverpy (120) days after the closing date.

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EESTI ERASTAMISAGENTUUR (Estonian Privatization Agency - EPA -) Rāvala 6 - EE0105 Tallinn/Estonia

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7 Bots trust be accompanied by a bond of EEK 400,000. (four hundred thorsand Estonian knows; or DEM 50,000.) (fifty thousand Deutsche Mark) in the form of all intercoclable bank glustantee visit for one knotred and wenty (120) days after the closing date. The bid bond must be payable on first demand and will be forfelted if the bidder other tasts to hold its bid care for the required period or refuses to sign a contract in cocordance exit is because for the required period or refuses to sign a contract in cocordance.

8 EPA will decide on the bats within one hundred and hearty (120) days, after the closing date Budders may negotiate their buds within a parced out by EPA EPA is enabled to accord a bed their than that with the highest purchase price or may reject any of the buds at any time.

9 The private atom of the enterprice will be carried out according to applicable

Office hours of EPA are Monday through Friday from 9,00 a.m. until 4,00 p.m.

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Anoppore from looks Lancashire should be have been provided wine in a standard with the standard stand fired soon after announcing the intention to change sex spen that next stel is The Luxembourg court is being asked to rule that the change of atti-tude of the school after the news was But the retailer don by alkerhol. The smell is the revealed amounts to a breach of the 1976 European equal opportunities Westworth's decision of the stores with his stores with his stores with his stores and all stores are stores are stores and all stores are stores are stores and all stores are stored are stores are stored are st directive, which guarantees men and

women equal treatment at work

By Andrew Bolger and George Parker Yesterday the court's advocate-general delivered an interim "opin-A British school worker who had a sex change and was dismissed yesterion" that the directive applies to transsernals, or to people who are day received preliminary support male and female at the same time. The opinion is not binding, but the The transsexual was a man when full court normally follows the advohired by a Cornish school, but was

cate general's lead. The anonymous applicant, known only as "P", said she was treated better when she was a man than when she was a woman. But the school insisted "P" was sacked for the fact of having a sex change, not because attitudes changed along with her gender. "P" said that if she was covered by

the directive while she was a male

been covered while making the transition from one sex to the other - a claim upheld by the advocate-general. His opinion said the directive should be used in accordance with changing

sexual attitudes and habits. "The phenomenon of transsexuality, even though it is not of great significance in statistical terms, constitutes a reality today which has been discussed in various bodies, not only scientific but also legal, in particular from the point of view of fundamental personal rights," he said. "Consequently, the law is faced

The advocate-general said: "To my mind, the law cannot cut itself off from society as it actually is and must not fall to adjust to it as quickly as possible "

The ruling provoked renewed anger among Conservative Euro-sceptic MPs, who said it was a reminder of the need for the UK to resist moves towards further European integration. Mr Bernard Jenkin, MP for Colches-ter North, said: "I think education authorities should be able to decide who they employ for the benefit of

and covered now that she was a with that reality and is destined to children, but with the European legal female, then she should also have come up against it to an increasing system as it is, we are stuck with this

The Ministry of Defence said the opinion had no bearing on its ban on homosexuals serving in the armed forces. However, a ruling by the European Court in favour of the transsexual would increase pressure on the MoD to change its policy, which is being reviewed by senior officers.

in the High Court earlier this year Lord Justice Brown said the "tide of history" was against the MoD and predicted that the policy would even-tually collapse, but said it was for parliament to change the law.

type of interference."

Brixton counts the cost of £1m damage after demonstration turns to violence and looting

Thugs and criminals' blamed for London riots

By Stewart Deby and Use Wood

British home secretary Mr Michael Howard said yesterday that the disturbances in Brixton, south London, on Wednesday night, which are thought to have caused more than £1m (\$1.53m) worth of damage, bore no comparison to protracted inner city riots in 1981 and 1985.

Metropolitan police chiefs blamed the latest unrest on a "snall minority of those and criminals" who took advantage of a legal and peaceful demonstration to commit acts of looting and violence. The earlier riots are considered to have arisen in part from part from from racial tensions and deprivation in ethnically mixed

Mr Howard, who visited the area yesterday, said commu-nity leaders were angry about what happened. "They have been building a new Brixton, a better Brixton and one that gives more opportunities and more hope for its residents."

However, other government ministers are about to consider a report which claims that increasing numbers of young people will be marginalised and grow more disaffected unless new national strategies are developed and more funding for programmes to meet their needs are found.

The unpublished report, funded by the Department for Education and Employment, Three policemen were ceedings which cowas undertaken on behalf of injured, the worst being an from these speeches.

Unemployment among young blacks in the capital's inner-city areas is estimated at more than 50 per cent, and it is unlikely that rates incentral Brixton are any different. Lisa Wood

The unemployment rate for Greater London is 9.4 per cent.

Tensions in Brixton first ignited into riots. again after incidents involving the police, in 1981 and 1985. Damage in both riots, caused by looting and fire-bombing, was much more extensive than that on Wednesday. The Brixton riot in 1981 gave rise to an inquiry by Lord Scarman, whose recommendations have had a significant impact on policing in the capital.

The riots also drew attention to the problems

of urban blight and were a contributory factor in the area receiving the highest allocation in the government's City Challenge programme last year. The award was made after intense lobbying by the local council which has made us efforts in recent years to clean up a

legacy of internal corruption.

Some £37.5m is being invested in the area over the next five years, of which nearly £20m

London has traditionally had lower unemployment than many other parts of the country, and as a result it has not developed as many high quality training providers as some areas of high unemployment.

Training and Enterprise Councils, which administer government-funded training.

The report, which expre particular concern about unemployment among young blacks, estimates that more than 100,000 young people between 18-20 years old have withdrawn from education, training and employment. Many lacked either "competence, confidence or experience" or all three.

Of the Brixton violence, Sir Paul Condon, metropolitan police commissioner, said yes-terday: "I am convinced this was the work of a small minority bent on criminal acts. The majority of law abiding citizens did not riot. This is a setback for Brixton after all the good work that has gone into better policing and a partnership with the local community. But it is only a setback."

officer who had his collarbone broken when he was dragged from his motorcycle and beaten by the mob. He was saved by a motorist who drove into the crowd. There were nine civilian injuries, 22 arrests and 50 business premises damaged, including three

pubs. Three stores were com-

pletely burned out.

Mr Paul Manning, assistant police commissioner, "absolutely refuted" the claim that police overreacted. They only donned riot gear after the riot-ing started, he said, while Mr Jim Dickson, leader of the Labour group in Lambeth borough council, said: "There was obviously a lot of opportunistic looting."

Sir Paul said he was concerned at the inflammatory nature of the speeches made at the demonstration. An inquiry will look at any criminal pro-Three policemen were ceedings which could arise

The disturbances started when a small demonstration of about 100 people broke through a police cordon and started to rampage through the high

The demonstration had been called to protest the death in police custody of Mr Wayne Douglas on December 5.

Sir Paul Condon said Mr Douglas, the second black man to die in custody in the area in the past six months, was wanted on criminal charges. Sir Paul said that when he was apprehended by police on suspicion of an aggravated robbery at knifepoint, he violently resisted arrest and was subdued using long batons, issued to police last year. Sir Paul said he did not want

to anticipate the findings of an inquiry by the independent Police Complaints Authority but the available evidence suggested Mr Douglas died of a heart condition.



A policeman in riot gear stands in front of a looted store during the disturbances in Brixton, south London, on Wednesday night

UK NEWS DIGEST

PM resists Tory **Eurosceptics**

Prime minister John Major is resisting pressure from Conservative Eurosceptics to produce a white paper on the UK's position on reform of the European Union's institutions before next year's intergovernmental conference.

His reluctance to spell out in detail the UK's negotiating position will come as a blow to the Tory party's Eurosceptic right, which last month believed it had won this concession

Mr Major will try to bring about a truce in his party's internal war over a single currency by stepping up his cam-paign to persuade fellow EU members of the risks if only a small minority of countries participate in monetary union in 1999. He will today urge his EU colleagues to launch a review of these risks, under the aegis of finance ministers, to be completed in a year.

On arrival in Madrid last night, Mr Major said he did "not yet believe" that the "implications of a small number of countries going ahead" with monetary union had been understood by his fellow government heads. He denied that his motive in raising these issues was to delay the 1999 start date of a single currency as some other European governments suspect.

Robert Peston, Political Editor, in Madrid.

Student loan plan shelved

The British government yesterday was forced to delay plans to privatise student loans until after the next election in the face f overwhelming apathy from banks and building societies. Ministers had hoped to involve the private sector in handling student loans at the start of the next academic year, but hey now accept the earliest possible starting date is October

Banks and building societies made clear to ministers that they had no interest in taking part in the scheme next year, particularly because of political uncertainty ahead of the election. There remains considerable doubt about whether they will be interested in taking part in 1997, even if the Conserva-George Parker and Alison Smith

Inflation eases to 3.1%

UK inflation fell in November for the second successive month to its lowest rate for almost a year, official figures showed

The Central Statistical Office said the headline annual rate of inflation was 3.1 per cent last month - slightly lower than the 3.2 per cent recorded in October.

A decline in motoring costs - in particular a fall in second hand car prices - contributed most to the drop. But smaller rises than last year in the prices of food and household goods and sharp reductions in alcohol prices, as shops cut prices in the run-up to Christmas, also had an impact.

Graham Bowley, Economics Staff

Eurostar union in pay call

The RMT. Britain's largest transport union, is asking its members employed by European Passenger Services, the British partner in the Eurostar train service between London Paris and Brussels, to reject a deal being imposed by the company which would give a maximum pay rise of 2.5 per cent. Under the company's proposal, staff who joined before the end of April would receive a 2.5 per cent pay rise, those who joined between the beginning of May and the end of July would get 1.5 per cent and those who started work after that would get no rise. Robert Taylor, Employment Editor

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BUSINESSES FOR SALE

INVITATION TO BID

On behalf of the owner, i.e. the APV Rt. (Hungarian Privatisation and State Holding Company), CMS Management Consultants Ltd, announces an open, one-tier tender for the se of shares that represent majority ownership of

Csepel Metal Works Co.

(H-1211 Budapest, Gyepsor u.1.)

Bids shall be submitted for the purchase of 70 percent of the subscribed capital and bidders shall assume commitment to increase the capital by HUF 500,000,000.

The legal predecessor of Csepel Metal Works Co. was transformed into a company limited by shares as of July 1, 1993.

Highlights of the Company:

subscribed capital

- owners' equity (in 1994) - number of employees (in 1994)

- sales (in 1994) total of Balance Sheet (in 1994) HUF 2,200,000,000 HUF 3.952.725.000

HUF 6,692,211,000

The objective of this tender invitation is to select an investor with sufficient capital to courchase the shares, to take commitment regarding a significant capital increase, to introduce the Company's products into new markets and to develop the existing capacities, with particular regard to the valid environmental regulations.

Bids shall be processed and evaluated according to the rules shown in the detailed Terms of Reference.

Conditions of participation in the tender:

certification of availability of cash needed to purchase the shares and to increase the

strict compliance with the rules that govern the process of submission of bids purchase of the detailed Terms of Reference and signing of the Confidentiality

certification of down payment of the bid bond (HUF 10 million or equivalent in any convertible corrency)

Bidder shall consider the bid valid for 90 days, at the least.

Bids shall be submitted as requested below:

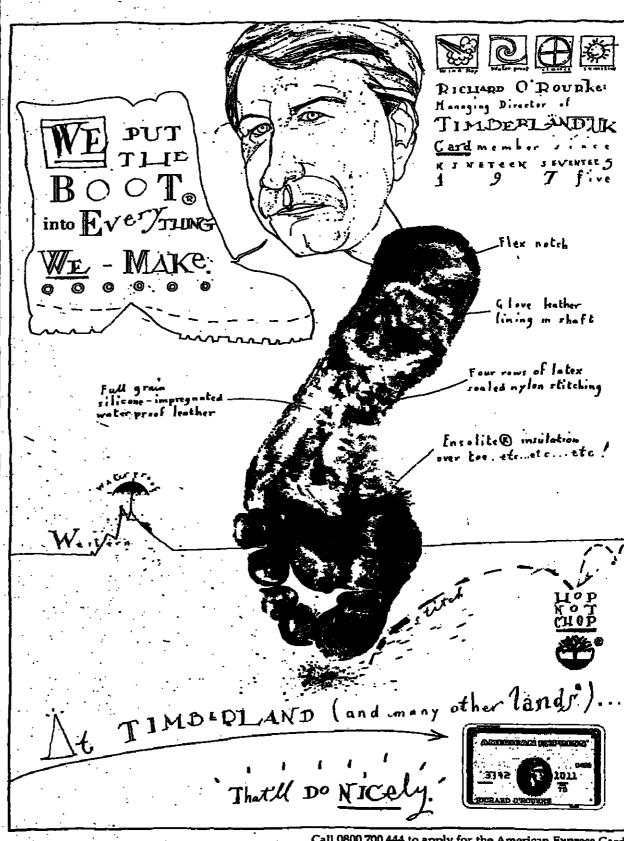
HQ of APV Rt. (H-1133 Budapest, Ujpesti rkp. 31-33.), in Room #803

Three copies of the bid written in Hungarian, one marked as "ORIGINAL", shall be submitted in a sealed envelope that does not display the logo or name of bidder but bears the caption "Csepeli Fernmi.

February 28, 1996, between 12.00 and 14.00

The Hungarian and English version of the detailed Tender Documentation and the Information Memorandum of Csepel Metal Works Co. can be purchased in the registered office of CMS Ltd (1024 Budapest, Rómer F. u. 16.), in exchange for HUF 40,000 + VAT.

For further information, please; contact Mr. Zoltán Sziráczky (CMS Ltd.) Tel: 361-212-2421, fax: 361-212-5479



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Threats to Bill Gates and the Internet



to come to terms with the Internet, we see one of the most unusual confrontations in business history, A standard that is owned by a single company meets a network that is owned by nobody at all.

Networks and standards are common across many businesses, especially those related to communications. The National Grid, sold this week to private investors, was a visionary product of the 1930s which enabled any electricity user in England and Wales to be supplied from any power station in the same territory. BT's network allows any caller in Britain to be connected to any other, and a link between its network and that of France Telecom allows any caller in Britain to be connected to anyone in France. So we have road networks, rail networks, networks of gas and oil pipelines.

Networks rarely thrive, or even come into existence, if they have more than a small number of owners. Networks depend on co-ordination and on agreed network protocols – protocols which are based on agreed technical specifications and accepted codes of behaviour. As the number of participants increases, the problems of holding all of them together multiply rapidly, and the apparent opportunities to gain competitive advantage by drifting away from

the crowd becomes irresistible. So there is no coach network to speak of; there are just too many operators. There is an airline network of sorts, but it works most effectively with the "hub and spoke" forms of operation, when a single airline controls most of the flights to or from one destination. And the still unresolved problem of rail privatisation is how to reconcile the advantages of network co-ordination under single ownership with the competitive benefits of allowing anyone who wants to, to run trains. The fewer the owners, the more effective the network.

This is not only true of technical networks. Social networks have

the same characteristics. Without a tight central organisation to impose a common culture, they tend to fail apart.

Standards are different. Standards typically exist where one product must interact with another. A train needs a track. An individual who holds a credit card needs to meet a merchant who accepts it. Because both networks and standards require co-ordination, many networks have standards built into them.

Most railways operate on a 4ft 81/2 fms gauge. We drive on the right (or left) hand side of the road. Air traffic controllers everywhere talk English (of a kind) to each other. These examples illustrate a key

commercial difference between a network and a standard. Networks which become dominant are owned by a small number of eople: standards which become dominant are not owned by anyone. Standards become dominant through wide adoption and an important reason why they are widely adopted is that they are

The classic battle between open and closed standards was fought in the video cassette market

freely available. If Henry Ford had been able to patent driving on the right-hand side of the road, or if users of English had to pay a licence fee to the authors of the King James Bible, it is likely that we would drive on the left and speak French.

Even those standards that are proprietary are widely used because the proprietor does not restrict or charge for their use. Take Philips' compact cassette, for between open and closed standards was fought in the video cassette market, JVC's open licensing policy for its VHS standard meant there were soon many more users of VHS than of Sony's proprietary Betamax. So there was far more software for VHS. VHS increased its lead and the Betamax standard died.

Which brings us to the two exceptions from which we began. Microsoft dominates operating systems for personal computers.

through MS-DOS and Windows. This is almost the only example, and certainly by far the most profitable example of a standard which is controlled by an individual company. Imagine owning exclusive rights to English, or to calculus, or being able to charge everyone who followed your advice to drive on the left-hand side of the road. You would be rich beyond the dreams of avarice. And Bill Gates is.

It was a curious chapter of accidents that brought this about. IBM established a standard in the personal computer market, as JVC had done for video recorders. And as for JVC. it happened because the standard was an open one, and probably would not have happened had the standard not been an open one. After all. despite Apple's outstanding innovations, their insistence on keeping their systems to themselves has restricted their products to enthusiasts. But royalties on the IBM operating system accrued to Microsoft. It was as though the British government and its army and navy had promoted the use of English around the world, but negligently left a monopoly of English dictionaries in the hands

of Oxford University Press. The Internet is the most successful example of a network which no one owns and controls. There was a different chapter of accidents here. The US government and its agencies created the basis for the network, and then simply abdicated control. It was as if BT had built a national telephone system, and

then vanished from the scene. So have the rules of the game changed? Can Microsoft maintain its dominance of the world computer market? Is there a long-term future for the Internet unless it falls into the hands of a small group of firms? The answe to both questions is probably not. The development of new information technologies is changing much of our lives. But it does not change the basic laws of business and economics.

Ericsson faces upheaval as it focuses more on the mobile phone market, writes Christopher Brown-Humes

People mover

ou have a leading market position in one of the world's fastest growing industries. Yet while one part of the business booms, another is hit by intense competitive pressures. What do you do?

The answer according to Ericsson the Swedish telecoms group striving to maintain its dominance in the world's mobile phone market is to shift staff, resources and whole factories from one division to

In what must be one of the more ambitious reorganisation programmes of the moment, Ericsson is moving thousands of staff and at least three factories from its public telecoms unit - dealing mainly with fixed networks - to the radio division housing its mobile phone businesses. The aim is to make the public side leaner and more profitable competition between customers there has been driving down prices - while ramping up volumes in the mobile operations where orders are growing rapidly.

Ericsson's recent nine-month results highlighted the split nature of the company's performance. While the group's mobile telephone sales rose 50 per cent, driving a broader 42 per cent rise in the radio division, the public telecommunications division grew by a relatively sluggish 11 per cent.

Underlining its confidence in the mobile side of the business Ericsson predicts there will be 350m cellular subscribers worldwide at the end of 2000, compared with 68m in mid-

The intra-company migration is part of a broader upheaval which will affect as many as 30,000 people nearly four in 10 of Ericsson's 83,000 staff - over the next three years. It will take place alongside a recruitment programme which has already added 8,000 jobs to the radio business in the last 12 months.

Nor should it be seen in isolation from the group's broader efforts to enhance its position as the world's leading manufacturer of mobile

cent market share based on the number of subscribers hooked up to Ericsson systems) and the third largest producer of handsets. In October it successfully completed a SKr7.8bn (£700m) rights issue - the largest in Swedish corporate history giving it extra muscle to take on some of its deep-pocketed competi-tors. And it maintains a research and development budget, which at

much larger than its rivals. Ericsson argues that moving staff, and not making them redun-dant, is not just a caring solution: it is also a sound business move.

20 per cent of sales, is relatively

We could not have expanded the radio side as rapidly as we have done if we had not had the opportunity to reduce the public telecoms " says Lars Ramqvist, Ericsson's chief executive. Building new facilities and training staff from scratch would have been much slower, he argues. The added advantage is that the group avoids the large redundancy costs facing some of its competitors.

But Ericsson acknowledges the process has been disruptive and that it cannot offer all the staff being cut from the public side a place in another part of the organisation. In the first phase of the overhaul, the public side is looking to cut 6,000 jobs, reducing levels to 24,000 employees by the end of next year. The pattern so far suggests at least half the total will switch to radio. Most of the jobs will be lost through efforts to increase the efficiency of the customer supply flow the process initiated by the receipt of an order and completed

with the payment of a bill. Manufacturing and administration staff will be the main casualties. There will be some job cuts in product development, but that is because of a change in strategic thinking rather than because activity is being scaled back. Most of the public side's product development work is centred on broadband systems that will facilitate the convergence of data, voice and image at the heart of the multimedia revolu-



tion. But the multimedia market has taken off more slowly than Ericsson expected, hence its deci-sion to collaborate with other companies, as shown by its recent link-up with Marconi. "We believe we can get a stronger and more complete broadband portfolio this way," says Anders Ige), head of Ericsson's public telecoms unit. The other element to the overhaul is a greater emphasis on outsourcing. which is expected to lead to the loss of around 2,200 jobs.

Igel says the restructuring affects Ericsson employees inside and outside Sweden. In Sweden, factories at Katrineholm, Nynäshamn and Visby are switching from the public to the radio side. Instead of manufacturing AXE systems and products - AXE is Ericsson's world-renowned digital switch - they will make base stations for mobile phone networks. The radio division has become established in southwest Stockholm to facilitate other staff transfers.

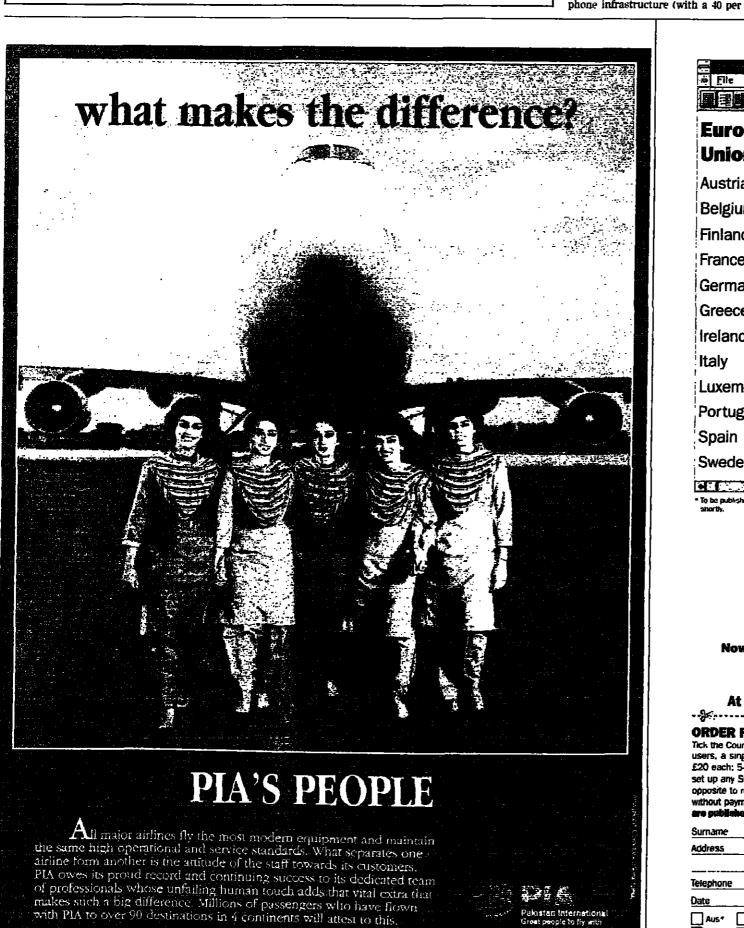
Overseas, the reorganisation is helped by the fact that the public and radio arms already share many of the same facilities. Once mobile operations account for more than 50 per cent of production, responsibility for these units is likely to pass

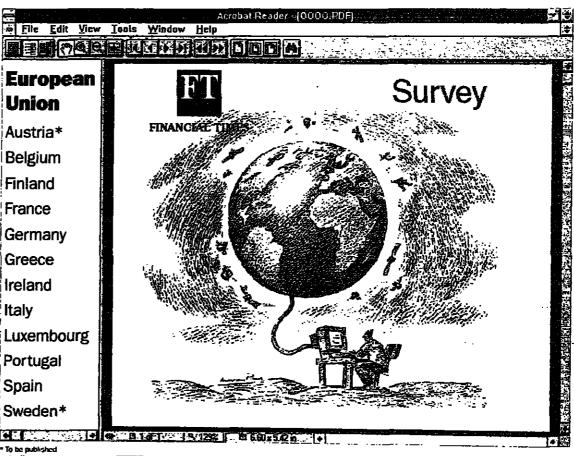
to the radio side. Manufacturing capacity has already been switched between the two in Mexico. Units in Italy and Spain are facing some of the biggest changes, says igel.

According to one estimate, the job reductions will slash the public telecoms division annual operating costs by up to SKr2.5bn, or 10 per cent, if so, it represents a big saving for what Igel insists are relatively modest restructuring costs. He says there have been few personnel relocations, modest retraining needs. and a limited requirement to change manufacturing equipment.

Igel emphasises that the changes are a sign of Ericsson's increased commitment to public telecoms. The market for fixed public networks will grow 5-12 per cent annually. Our ambition is to grow twice as fast," he says. But he also puts the process in the context of the group's desire to concentrate on its core strengths in switching, networks and radio.

There is a massive change in the competence requirement going on in this company," he says. "The result is that manufacturing and hardware are decreasing in size, while the emphasis on product development, software and systems





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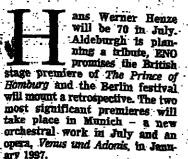
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As one of the most frequentlyperformed of living composers, Henze has no need of special pleading but there is scope for reassess-ment. To remind us that he was not always the grand old man of German contemporary music, two Swiss companies have chosen to explore the work of his youth, when Henze's creative fires were lighting up the post-war operatic landscape and offering a popular counterpoint to Boulezian ortho-

sie has just staged Boulenord Solitude (1952), Henze's taut mod-

'Manon' according to Henze

Andrew Clark on two youthful works by Germany's 'grand old man' of contemporary music

ern setting of the Manon Lescaut story. Lausanne offered a Frenchlanguage production of his literary opera Elegy for Young Levers (1961). Both received persuasive perfor-mances, consolidating Henre's repntation as a modern German Romantic. But how well does the music stand up today?
In the case of Boulevard Solitude,

there can be little doubt about its quality. After its premiere in Han-over, Henze was criticised for his "synthetic" use of Parisian music-hall, symphonic jazz and ballet. But the score has lasted well for the simple reason that Henze bends all these stylistic resources to his own dramatic needs and lyrical

personality.
Listen to the playful inventive.

ness of Manon's music, sung in carried with virtuoso sleight of and Chester Kaliman - a case of Basle by Morenike Fadayomi with deliciously creamy, airborne tone; the instrumental by-play in *Elegy*. The apportioning of specific instruments to each character in this Grienx's drugged-up delirium; or the brilliant brass crescendo before the prison scene. Thanks to the stylistic versatility of the Basic Radio Symphony Orchestra under Bernhard Kontarsky, the jazzy perura-tions never sounded anything other Despite the lush Straussian duets than pure Henze. How easy on the ear it all seems, how cinematically finent, how naturally theatrical and how different to the padding

Even Henze's pigeon-heling of tonal and atonal music for the opera's different social settings is

and self-parody of so many later

works.

hand. The same cannot be said of hollow Alpine drama is at best an intellectual conceit, at worst a mechanical exercise - and the wittering coloratura music is an open invitation for Henze to note-

and some wonderfully translucent ensemble writing, what stands out in Elegy is the music's aridity - as if composed with the same callous detachment with which Mittenhofer, the egocentric poet at the heart of the opera, views the world around him. The main problem is the wordy libretto by W.H. Auden

sesthetic hedonism run mad. If Elegy were cut by a third, it would lose nothing and gain a lot more

ino Zampieri's Lausanne production, expertly conducted by Valentin Reymond, was unable to paper over the longueurs, partly because it was short on farce and irony. But it looked good. Jean-Claude Maret's period setting - a sloping panorama platform overlooked by a forbidding Alpine peak - captured the atmosphere of bracing air and frigid emotion, before metamor-phosing into a poetic snowstorm

The predominantly Anglo-Saxon cast, singing in a clear French translation, offered a true ensemble performance. As Mittenholer's spinsterish secretary, Cynthia Buchan had a wickedly proprieto-rial air and a fine sense of comedy. Louisa Kennedy-Richardson coped well with the coloratura lines of Hilda Macke, the demented widow. Paul Nilon and Judith Graf were the fairy-tale lovers. The only dis-

greaves's soft-focus Mittenbofer. For the lovers in Boulevard Solitude. Basle could not have chosen better than Fadayomi and Barry Ryan. Fadayomi's classy Manon was svelte and sensuous, suggesting a kinship with Lulu in her ani-

appointment was Glenville Har-

small wonder Ryan's masculine but money-less Des Grienx could not keep up. Thomas Holzapiel made a slick and seedy Lescaut, while Christoph Homberger's Lilaque was a suitably ridiculous sugar-daddy, with just the right kind of reedy high tenor. All were dressed in 1990s design-

er-wear - which rather undermined the point behind Manon's desertion of Des Grieux. The other mistake in Werner Düggelin's staging was his decision to replace the dancers pre-scribed by Henze with two silent mimes, one of them a dwarf, whose function was never explained. But these were minor flaws in an interpretation of unusual poise and imagination. Raimund Bauer's cool, clear, contemporary set incorporated several vivid metaphors set of books suspended like winged doves in the library scene. a gauze clock-face for the interies. All in all, this confident per formance suggested that Henze's innocent early output is still

Theatre Sondheim's 'Company'

rue, few contemporary artists express the spirit of our times y has already been said our times seem worse. Company, the wife two in Mexico that are 1970 musical for which he wrote both so well as Stephen Sondheim music and lyrics and which now receives a new 25th-anniversary produc-tion at the Donmar Warehouse, is perhaps the first show in which he fully defined what we think of as "essence of Sondheim". Clever, original, satirical, sure: but also a repulsive mix of virulent cynicism and insidious sentimen-

> Sondheim seems to despise each of the varied clutch of characters he creates, and yet he still wants them to twang our beartstrings now and then. The musical concerns Bobby, an unmarried loner idly toying with the idea of marriage, and his married and/ or divorced friends. None of the marriages are seriously happy, each of the individuals is less than splendid, and yet everyone else is much more seriously alive than the hollow Bobby.

Structurally, Company remains audacious; it switches from one couple or group to another in a non-narrative series of social variations on a nontheme. But there you are: Sondheim lavishes his originality into technique, not into characterisations. There is not a dull moment in Company, nor a gen-

I belong to the generation that came to know Sondheim 18 years ago through the superb West End anthology Side by Gide by Sondheim, a show which I adored and which included extensive material from Company. What I only later came to realise, however, was that Side by Side had given me a distillation. of Sondheim so complete that every complete Sondheim musical I have seen since then has been a disappointment.

Company shows that Sondheim's talent would have been better suited to revue sketches, although Sam Mendes's production makes an impressive case for the show - which Sondheim, by the way, has recently revised and updated (Bobby has an answer-machine and takes cocaine). The cast is strong. Some of the singing, admittedly, should be yet more pointed in musical ping and in verbal utterance (viz. "You could drive a person crazy"). But everything is sophisticated, and the performances are on a scale that will work well should the production transfer to a larger thea-

The role of Bobby is a problem, however. How to show the emptiness in Bobby's life and still succeed amid the more vital characters? Adrian Lester's method is to apply high technical gloss. Singing, he swells or diminishes sustained notes with rare control. In speech and song, he makes contrasting use of two or more vocal registers. He dances with real skill Everything is intelligent. But this adds up to a picture not of Bobby's charming emptiness but



Sheila Gish: splendid moments as the thrice-married Joanne

of Lester's accomplished calculation. And it exposes the two most disagree-able aspects of his technique: his nasal. bleating head register, and his flashy plenitude of stiff arm gestures.

Sheila Gish has spiendid moments as the thrice-married Joanne; "I am shocked, do you hear? Shocked," she announces with glacial calm. But the tough bitchiness of the role has already proved monotonous before "The Ladies Who Lunch", the big number she puts

over with hard panache. Clive Rowe and Rebecca Front as Susan and Harry, Teddy Kempner and Liza Sadovy as David and Jenny are all very good. Sadovy is the cast's best vocalist, shap-ing the most exposed music of the show (the hymn "Bless this day") with tran-

The outstanding performance, however, is that by Sophie Thompson -even though she makes the signal error of playing the Gentile Amy in a specifirally Jewish accent. When Thompson is bad (e.g. Radio 4's recent Jane Eure), she is horrid. In Company, however, she shows how very very good she is in making a neurotic role both absurd and blazingly alive. You laugh at her and are caught up by her at the same time.

Alastair Macaulay

At the Donmar Warehouse, London WC2, until March 2.

Conducted by Martin Sieghard and

performed by the Gewandhaus

orchester and the Oper Leipzig.

■ LONDON ..

CONCERT

Soloists include Johannes Martin

Kränzle and Margaret Chalker, 7pm;

Barbican Hall Tel: 44-171-6388891

Messiah; by Handel Performed by the City of London Sinfonia

conducted by Richard Hickox, with

Stephenson, tenor Lynton Atkinson and bass Paul Whelan; 7pm; Dec 16

Purcell Room Tel: 44-171-9604242

soprano Catherine Pierard,

mezzo-soprano Pamela Heler

Gillian Humphreys' Winter

Humphreys and violinist Andrew

Haveron with the Waverley String

Quartet perform works by Vivaidi

Purcell, Johann Strauss and Paul

McCartney. The evening's special

guest is actor and singer Howard

Messiah; by Handel, Parformed

by the BBC Concert Orchestra with

conductor Paul Leddington Wright,

Ferguson, tenor Richard Coxon and

Christmas Fantasia: performed by

The London Philharmonic Choir with

the The London Philharmonic and

soprano Susan Roberts, mezzo-

bantone Riccardo Simonetti;

soprano Kathleen McKellar

Serenade: soprano Gillian

Samuels, 7.30pm; Dec 17

Royal Albert Hall

7.30pm; Dec 16

Royal Festival Hall

Tel: 44-171-9604242

Tel: 44-171-5823861

Concerts/Antony Bye Christmas mood music

cere, thought Oscar Wilde. The same Might be said of music, especially music which cries out to be addressed as much for the background against which it was composed as for its purely musical con-

The Georgian composer, Giya Kancheli, 60 this year and currently residing in Belgium, is undoubtedly sincere. As with the many other composers whose creativity was severely proscribed by the prealasnost Soviet regime we cannot but admire the passion and persistence with which his music attempts to endorse some fast disappearing human values. Like Górecki, Pārt and Taverner, whose music it occasionally resembles. Kancheli aspires to tap into our dormant spirituality, to reveal glimpses of the numinous within our brutal, ugly modern world. But is Kancheli's music

strong enough to bear the burden of its heavy emotional agenda? On Sunday, at the Queen Elizabeth Hall, the London Sinfonietta gave us ample opportunity to judge for ourselves by presenting his evening-long Life Without Christmas, a cycle of four meditations, "Morning Prayers, Daytime Prayers, Evening

Prayers and Night Prayers", for varying chamber forces. If the overall title is teasingly ambiguous, this was hardly amplified by the music which, whilst often often beautiful and perplexing, sounds - to my European ears, at least - simply naive.

Morning Prayers" provides all the basic ingredients. Like Gorecki's infamous Third Symphony, it rests on a gently undulating wall of string sound against which various instrumental contributions in this case from alto flute and piano - are set into relief. Disruptive episodes, trills and sters, which become more and more brutal, provide the contrast, before a tinselly, musical box conclusion. The prayer itself is intoned at the beginning and end by a tape-recorded boy soprano and organ. More like life with Christmas,

"Daytime Prayers" varies this scheme with a different instrumental line up, and some earsplitting outbursts from brass, percussion and screaming clarinet, before the unprovoked arrival onto the platform of the boy soprano himself to intone the final mraver. In "Evening Prayers" the shortest of the four, eight altos are added to the familiar brew to contribute to a climax

the final "Night Prayers", originally written for the Krones Quartet, we are firmly in Gorecki-land, seduced by a lush bed of string sound and an impluring soprano sazu-

This is undemanding mood music, which the London Sinfonietta presented with admirable patience. But for all its commitment to presenting a broad range of new music one has to question its decision to devote one of its precious few concerts these days to music which, with aggressive and imaginative marketing, would sit easily in a more mainstream ensemble or orchestra.

Perhaps it should emulate the Cambridge New Music Players who at their concert on Thursday at The Place presented an attractive mixed programme embracing a modern classic - Liceti's Chamber Concerto - alongside more recent pieces - Howard Skempton's delightful recent Chamber Concerto, works by the talented voung British composers. Edward Dudely Hughes and Luke Stoneham, as well as the obligatory dose of post-modernist excess (John Adams' bloated Chamber Symphony) All were works of undoubted sincerity and some of them

Opera in concert/Richard Fairman

A mid-winter 'Dream

fare could there be as Christmas approaches than er Night's Dream a matinee concert performance of Britten's opera in the depths of winter and in the middle of the afternoon. It is nice to know that there is somehody at the Barbican with a sense of

For their part, they would doubtless answer that a reording was involved and the record company chose the date. That is invariably why operas turn up in the concerthall these days (Simon Rattle's Cost fan tutte the week before last was another case in point). For the audience at the live event it means a cast of singers that would snap the pursestrings at the the average opera-house and also - more important - a chance for the orchestra to share the spotlight.

There is a huge change to the balance when an opera orchestra is let out of the confines of the pit. Released into the open acoustic of the Barbican on Sunday afternoon, Britten's orchestration glittered as never before. The prelude to the second act, to name only one example, revealed precise sounds usually half-glimpsed: muted brass like shadows. harps glinting in the moonlight, low strings circling mysteriously like a nocturnal mist.

The London Symphony Orchestra played for Britten's own recording 30 years ago and looks set at least to equal its achievement in the project this time. Colin Davis made the fairies' music trip as lightly as Mendelssohn (the hero of the performance was the LSO's first trumpet, Maurice Murphy, whose many solos darted with elfin lightness) and did his best to help out the singers, though that was a problem with no easy

Even in the theatre the mor-

tal lovers tend to have trouble getting their portion of Shakespeare across and this quartet of young singers - Janice Watson and Paul Whelan, Ruby Philogene and John Mark Ainsley - experienced extra difficulties face to face with the orchestra, though their singing was of uniformly high quality. It was a young east all round with Elizabeth Futral a glamorous Tytania and Brian Asawa fresh-voiced as Oberon (but less domineering than James Bowman, less otherworldly than Michael Chance). Two Covent Garden stalwarts. Robert Lloyd enjoying himself as Bottom and Gwynne Howell as Quince, led the mechanicals and just managed to stop Ian Bostridge's gangly Flute from upstaging them. All of them should hold their own with ease on the recording



■ AMSTERDAM

CONCERT Concertgebouw Tel; 31-20-5730573 Nieuw Skrifonietta Amsterdem: with conductor Lev Markiz, pianist Bons Berman and bass Lleuwe Visser, perform works by Mozart and Schoenberg; 11am; Dec 17

BERLIN

iicle.

CONCERT Philharmonie & Kammermusiksaal Tel: 49-30-254880 Berliner Symphoniker, with conductor Alun Francis and planist Fazil Say perform works by Saint-Saens and Brahms; 8pm; Dec

■ BIRMINGHAM CONCERT

Symphony Hall Tel: 44-121-2123333 Christmas Gala Concert. organized by The Dally Telegraph.
The London Concert Orchestra and... the Brass Ensemble from the band . of the Weish Guards, with conductor David Arnold, soprano Adele Paxton and tenor Julian Gavin perform - ... works by Humperdinck, Anderson. Puccini, Rimsky-Korsakov, Johann Strauss and Tchalkovsky. The evening is presented by Frank Bough; 7,30pm; Dec 16

■ COPENHAGEN DANCE

Det Kongelige Teater Tel: 45-33 14 10 02 · The Triumph of Death: a choreography by Flemming Flindt after lonesco's play "Jeux de Massacra" to music by Thomas Koppel. This musical drama is performed by the Royal Danish Ballet, 8pm; Dec 16, 20, 30

DETROIT CONCERT

Detroit Orchestra Hall Tel: 1-313-833-8362 Christmas Pops with Skitch Henderson: radio broadcast host; television band leader, composer conductor and present leader of the New York Pops Skitch Henderson leads the Detroit Symphony Orchestra in a special holiday programme; 3pm; Det: 17

DUSSELDORF

THEATRE Düsseldorfer Schauspielnaus Brecht. Directed by Roberto Ciulli and performed by Theater an der Ruhr, in German and Turkish. The cast includes Nihat Beri, Thorsten Krohn, Klaus Herzog and Christine

Domer, 7.30pm; Dec 18

FRANKFURT OPERA & OPERETTA Städtische Bühnen - Oper, Ballett, Theater Tel: 49-69-2123744 Samson et Dalita: by Saint-Sains: Conducted by Sylvain Cambreling and performed by the Oper Frankfurt. Soloists include t Neubauer, Hubert Delamboye and Philippe Poullion; 8pm; Dec 17,

■ GLASGOW CONCERT

Glasgow Royal Concert Hall Tel: 44-141-3326833 • The Phil's Christmas Cracker: The City of Glasgow Philharmonic Orchestra and Chorus conducted by lain Sutherland perform a broad programme of Christmas music; 8pm & 7.30pm; Dec 17

HAMBURG

CONCERT khalle Tel: 49-40-346920 Hamburger Symphoniker: with conductor Miguel Gomez-Martinez. and pranist Beate Berthold perform works by Beethoven, 7pm; Dec 16.

■ LEIPZIG.

CONCERT Tel: 49-341-12700 Gewandhaus-Quartett: perform string quartets by Beethoven on the ion of the 225th anniversary of the birth of Ludwig von Beethoven;

OPERA & OPERETTA conductor Bramwell Tovay; 3.15pm; Oper Laipzig Tel: 49-341-1261261 Die Fledermaus: by J. Strauss.

■ LUXEMBOURG EXHIBITION Tel: 352-4793301

 Empreintes du Passé: this exhibition is part of the "Cultural City of Europe '95" events and provides an insight into 20 years of archeological research in the grand duchy of Luxembourg from the prehistory to the Middle Ages; from Dec 16 to Mar 17

MADRID

CONCERT Auditorio Nacional de Música Tel: 34-1-3370100 Warsaw Philharmonic Orchestra: conducted by Kazimierz Kord with pienist Christian Zacharias perform works by Tcharkovsky and Chopin; 7.30pm; Dec 17

MUNICH

DANCE Tel: 49-89-21851920 La Fille mai gardés: by Ferdinand Héroid and John Lanchbery. Choreography by André Ashton, performed by the BayerIsches Staataballett. Soloists include Tina-Kay Bohnstedt and Oleg Makhov, 7.30pm; Dec 16

NEW YORK

JAZZ & BLUES We'il take Manhattani: performed by the Center Jazz Orchestra, conducted by Wynton Marsalis, with bassist Christian McBride, saxophonist Joe Lovano and pianist Stephen Scott; 8pm; Dec 16

OXFORD CONCERT

Sheldonian Theatre Tel: 44-1865-726753 In dulci jubilo: The Wallace Collection and the BBC Singers. conducted by Stephen Cleobury, in a programme featuring a mixture of motets from the Renaissance and early beroque periods, traditional Christmas settings for choir and some arrangements for brass: 7,30pm; Dec 16

ROME CONCERT

Accademia Nazionale di Santa Cecilia Tel: 39-6-3611064 Borodin Quartet: conducted by Jiri Belohlavek perform works by Smetana, Martinu and Dvorák; 7pm; Dec 16, 17 (5.30pm), 18 (9pm), 19 (7,30pm)

■ VIENNA CONCERT

Konzerthaus Tel: 43-1-7121211 Wiener Kammerorchester. conducted by Sándor Véah, with violinist Erich Höbarth and soorano Eva Mei perform works by Haydn and Beethoven; 7.30pm; Dec 16, 17 Musikverein Tel: 43-1-5058681 Cello-Solrée: violoncellists perform works by Vivaldi, Haydn, Bach, Popper, Mainard and Offenbach: 7,30pm: Dec 16

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Philip Stephens

Beyond Emu

Pro-Europeans need a strategy to protect the Franco-German alliance if France cannot meet the conditions for monetary union

It is time for those who like to call themselves good Europeans to face some harsh truths. If the citizens of the European Union notice it at all, they will view the Madrid summit with supreme indifference or quiet contempt. Their leaders may be vexed by the choice of a name for a single currency. But, save perhaps for a few leftwing intellectuals on the streets of Paris and a handful of rightwing Tories in the House of Commons, the Maastricht criteria for economic and monetary union find no place in the preoccupations of the people. Their concerns lie with a faltering economic recovery, with the permanent insecurity which comes with global competi-

The post-Maastricht promise to bring the EU closer to its citizens has been broken. It is not, as too commonly supposed in Britain, the fault of the bureaucrats of Brussels. In so far as it was given a mandate by its political masters. the European Commission has fulfilled it.

tion, and with widening

cracks in Europe's welfare

It produces fewer intrusive directives and instead promotes more serious research on the competitive challenges which will decide Europe's living standards for decades ahead. Sure, the Commission has its federalist dreamers. It always will. But governments must shoulder the blame for the ever more dangerous dislocation between leader and citizen. Those who believe that Europe must be more than a collection of nation states should be worried.

I am conscious as I write that many among my pro-European friends regard such sentiments as heresy. The Eurosceptics are already gloating on the sidelines. To admit that the blueprint agreed at Maastricht four years ago might have been over-ambitious would be to give more succour to the Thatchers, Tebbits and Lamonts. Better to trust that Hel-

mut Kohl will outwit the outlook. But making the but by the requirement to pre Bundesbank, and Jacques Chirac the French trade unions. Without a single currency. fall into the sceptics' trap. one prominent British Europhile told me recently, the

whole enterprise will fracture. As things stand, there is truth in that judgment. But what an indicament of those who promote the European cause. There are other projects worthy of the attention of Messrs Kohl and Chirac, González and Dini.

Bosnia could hardly be a more painful reminder of the need to add substance to the promise of a common foreign and security policy. The union's enlargement to embrace the emerging democracies of the east is a political as well as a moral imperative. Closer to home, structural unemployment looms as an ever-larger threat to the social cohesion upon which political stability depends.

None of this is to accept a Eurosceptic agenda. A single currency may well prove a natural as well as a necessary extension of the single market. If so, it will be achieved. even if the present deadline slips. Nor is it certain, as many British sceptics now assume, that the deadline will be missed. The present pessimism reflects the economic stagnation of the past few years. A burst of strong growth would transform the

Among British sceptics, the fervent hope is that delay or abandonment of a single currency will rip apart the Franco-German alliance

achievement of Emu by January 1 1999 the sine qua non of future integration is simply to

Among British sceptics, the fervent hope is that delay or abandonment of a single currency will rip apart the Franco-German alliance. Deprived of the motor of integration, the union could be stripped down to the minimal legal framework needed to operate the single market.

This ambition, of course, is entirely oblivious of history. The Bonn-Paris axis guarantees British as well as European security. The sceptics conveniently forget that Britain lights wars in Europe when Germany and France are in conflict. The task for pro-Europeans is to construct a strategy which protects the Franco-

German alliance from the possibility that France will not meet the conditions for Emu before 1999. A start can be made at next year's intergovernmental conference. Institutional change is essential if the union is to make room for the Poles and the Estonians. the Czechs and the Latvians. But fiddling with the number of commissioners or the weighting of votes in the Council of Ministers will be worthless without more substantive reform. Enlargement to 20 or 25 requires a vision different to that of Monnet and Schuman. It will be successful only if the present 15 address the need for reform of the Common Agricultural Policy and the structural funds. And an effective foreign and security policy in post-

of intergovernmentalism. In all this, of course, Britain should play a pivotal role. But although John Major tells us he has a message to take to his partners in Madrid, the prime minister will not have a voice. His European counterparts are all too aware that Mr Major's strategy is shaped not

communist Europe demands

that the union make a success

serve the facade of unity in his party. Talk to diplomats from Germany and France and they will tell you that. yes, sometimes Britain is right. But the prospectus is tainted by the suspicion of its motives.

As the price of peace in the Tory party, the government has surrendered what influence it might have wielded at the intergovernmental conference. It will veto the institutional changes needed for enlargement. It will bar also any extension of the union's competence into interior and immigration policies. Mr Kohl and Mr Chirac have responded by saying they will press ahead regardless. Mr Major cannot complain. It was he who first promoted the idea of a multi-speed Europe. More likely, though, Germany and France will wait to see if Tony Blair replaces him in Downing

The British approach to Emu bears the scars of sterling's departure from the exchange rate mechanism on Black Wednesday. There are indeed important issues to be addressed if a small, inner core of countries does press ahead with a single currency. But when Mr Major speaks of a "dawning awareness" across Europe of the risks, his fellow leaders can be forgiven for some puzzlement. Is he worried about the implications for the British economy if sterling is not part of the inner core Or is he rejoicing at the pros pect of a "competitive" pound? As for the great debate Mr Major demands, perhaps it should start at home. I am reliably informed that the terms of the truce in the cabinet preclude any serious discussion of Emu.

It is not enough, though, for good Europeans to play the easy game of exposing the contradictions in Britain's position. On one vital point Mr Major is absolutely right. The union is losing the faith of its citizens. And therein lies by a vision of Europe's future the best hope of the scentics.

·LETTERS TO THE EDITOR·

Number One Southwark Bridge, London SEI 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax. to 'line'), e.mail: letters.editor@fi.com Translation may be available for letters written in the main international languages.

Policymakers should come clean on objectives

From Mr Malcolm Crawford Sir. In your leader "To cut, or not to cut" (December 13). you concluded that if the chancellor were to keep on overriding the governor of the Bank of England on interest rates he would be saying either that he judges the Bank to be incompetent, or that he believes he is a lucky gambler or that he intends to ignore his

self-imposed target. You omitted a fourth possibility which would be more likely to justify a reduction in base rates. This is that the target for inflation. the only one that is announced, is not actually the

only relevant target. If inflation were the only target, interest rates would have been rising throughout this year. because inflation has been at or above the targeted 21/2 per cent, and the average inflation rate for the period from the last measured figure until about two years ahead (which is roughly what the Bank assesses) cannot be assured to lie below that figure.

Of course, if interest rates had been raised, real growth over the same period would be lower and unemployment higher, but if neither of these variables is targeted, such results would be irrelevant.

From Ms Caroline Walcot.

("Physics superstar with a popular gift", December 9)

stumbled upon the

Sir, If Peter Cave (Letters,

December 13) had read the FT

article about Stephen Hawking

more carefully, he would have

heart-warming fact that, for

the space of one evening, the

restored to one of its original

scientific lectures - and that

Sir, Further to recent reports

Royal Albert Hall had been

missions – an arena for

this unusual event was a

From Mr Bob Spears.

of the industrial relations

crisis in France causing

electricity exports to flow

through the cross-Channel

inter-connector, it has not

escaped the notice of large

significant contributor to

electricity consumers whose

prices are tled directly to pool

prices that these exports are a

prices in the pool going as high

as a staggering £1.11 per unit (compared with annual

average prices of about 2.5

Normally - and this has

been the case almost continuously since the link

of electricity is from France

privatisation of the electricity

supply industry, this has been achieved, as noted in a

into England. Since

was uprated in 1986 – the flow

However, it is clear from both the behaviour and the speeches of the chancellor that he considers growth and perhaps unemployment to be very relevant indeed. His rejection of the governor's advice to raise base rates in the spring makes that clear by itself, quite apart from his statements of hope and intention.

Not for the first time, there is an official policy objective the inflation target - and an unstated one, which may be either the growth of real gross domestic product or perhaps unemployment. Were this not the case, the setting of

A fine arena for scientific lectures

Is it really odd for an

British physicist who can

the Proms or a relatively predictable boxing match?

another 30 years pass, the

once more with a rave

Let us hope that, before

Royal Albert Hall will fill up

High cost to UK of French electricity link

revealing report into British

Energy Policy and the Market

for Coal in January 1993 by the

House of Commons Trade and

"bidding into the pool at prices

pence/unit) to ensure that it is

currently suffering from high

prices would feel better if they

received benefit at other times.

However, after explaining the

instead of the electricity being

liable for the fossil fuel levy, it

arrangements under which,

receives the so-called "green

electricity, EdF has provided

some of the more expensive

base-load supplies on the

ticket" benefit, the select committee concluded that "far

from providing cheap

Industry Committee, by

selected to supply".

curious privatisation

The large consumers

Electricité de France (EdF)

far below its costs (0.6 or 0.8

enthusiastic audience to fight

explain his subject in ordinary,

jargon-free language? Would it have made more sense to Mr

Cave if the crowds had massed

to attend a repeat of this year's

utterly predictable last night at

for places to see a successful

economic policy instruments would be easy; there would be no agonising decisions and choices. Nor is the UK the only country in which policymakers work to two or more objectives, not all of which they are prepared to admit.

In my view, monetary authorities would do better in the long run to come clean about their objectives. But perhaps that would reduce the excitement of occasions just

Malcolm Crawford, 76 Abingdon Road,

audience for a chemist, a

orator from the scientific-

domain. Or maybe it could

lectures for children. Let's

285 chanssée de Drogenbos.

1620 Drogenbos (Brussels).

system". This is because EdF's

revenue is largely determined

by expensive contracts rather

than pool pricing
We have no wish to deny the

French electricity supplies in

consideration in the decisions

to create and then uprate the

unemployed miners whose jobs

imported electricity, would like

economy from the £1bn or so

contribution towards the link.

the current emergency: that

after all was an important

link. Nevertheless large

were lost because of the

someone to explain the commercial benefit to the UK

(in today's money)

technical adviser.

P O Box No 9740.

Utility Buyers' Forum,

London NW11 7WE, UK

consumers, not to say the

celebrated series of Christmas

pantomime for those who have

got a bit beyond the cultivation

play host to one of the

have an alternative to

of geraniums.

Carolino Walcot,

biotechnologist or any other

Right way to close gap

From Mr Paul Hinton. Sir, I disagree with Michael Prowse ("The charitable urge" December 11) who states that philanthropy is the individual response needed "to close the gap" caused by pressure on government welfare spending. A more appropriate response, based on a sense of collective rather than individual responsibility, would be to oppose proposed tax cuts that exert pressure on the welfare

Discretionary charitable giving is not a socially responsible mechanism for financing a social safety net. Political advocacy is needed "to close the gap".

Paul Hinton, 264 Lexington Avenue, New York 10016, US

From Mr Walter Grey.

Franc policy

Sir. Samuel Brittan (Economic Viewpoint, December 7) was doubtless right in saying that ending the franc fort policy does not provide a workable alternative to the Junné stabilisation programme. However one need he neither a devaluationist nor a Eurosceptic/Tory Thatcherite to suggest that a new franc fort at a slightly lower, more sustainable level could help ease France's present self-inflicted pain, including a high unemployment rate, without provoking retaliatory measures or competitive

The stabilisation programme, meanwhile, remains the essential bedrock of a stable franc at any level. And it is needed, quite regardless of any "convergence" criteria, in France's own interest.

Germany included.

Walter Grey,

Expect best financial advice to be given Mr George Lawrence. Mr Riley suggested that the

Riley ("When Which? is not a best buy", December 9/10) believes that if I visit a financial adviser seeking advice I am not entitled to expect the quality of such advice to be any better than that offered by a refrigerator

Mr Riley considers the thought that a financial adviser should offer "best advice" as an idealised notion.

magazine asked the wrong questions. I suggest that if I am unsophisticated in matters financial and choose to seek advice from a professional then I should not be expected to know which questions are "right" and which questions are "wrong".

Mr Riley also suggests that the solution to the problem of being offered unethical or bad advice by financial advisers is to pay for it by the hour. No has given us Barlow Ciowes. Knight Williams, the Great Home Income Plan Scandal. and the even greater mis-selling of pension funds scandal should sort itself out once and for all, or be sorted

out by further legislation. George Lawrence, 42 Falmer Road, Enfield Town, Middx EN1 1PY, UK

12 Arden Road.

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A World of Difference

Finchley, London N3 3AN, UK Mixed motives on governance have traditionally been run by discreet folk who prefer to wield their influence, if at all, behind closed doors. Yet there

are growing signs of a more open approach to the exercise of their ownership rights. One is the move by the trust-ees of RailPen, which manages nearly £10bn (\$15.3bn) of rail workers' retirement savings, to beef up and reveal publicly its corporate governance policy. Another is a study by Professor John Holland of Glasgow university, published this week by the Chartered Association of Certified Accountants, which found the institutions

were providing constructive advice to management on corporate financial performance. The National Association of Pension Funds, meanwhile, has been telling its members

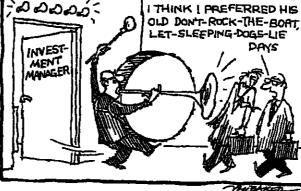
they have a duty to vote. That view has long been urged by Mr Alastair Ross Goobey of Hermes, which manages money for British Telecommunications and the Post Office. And Hermes, which has been prominent in attacking extended rolling contracts in the boardroom, is expected shortly to publicise its own governance policy.

So after years of being accused of inertia and short termism, the institutions are suddenly emerging in the guise of Platonic guardians. According to Prof Holland, they have developed an early warning system which is similar to the supportive role played by the house bank in corporate Germany, is this outbreak of vir-

tue too good to be true? The trouble with studies that rely on interviews with institutional investors is that they tell only half the story. It is

John Plender asks why investment institutions are exercising their rights

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hardly surprising if fund man-agers in such surveys see their influence as far-sighted and benign. Industrialists suggest less flattering conclusions. Many complain that the fund managers' focus is chiefly on the dividend and anything that affects the bottom line this year, but not next. If you think this is unkind,

take a look at the evidence to the Commons trade and industry committee for its report on manufacturing competitiveness last year. Some of the industrial respondents would clearly have liked to shoot these investment sages. So where does the truth really lie?

On the basis of well-documented cases of shareholder activism, it is true that Britain's biggest institutional investor, the Prudential, has acted as a productivity chaser in the boardroom, going back at least as far as its campaign against Sir Bernard Docker at Birmingham Small Arms in the 1950s. It always has a list of

companies where its reservations about governance and performance call for a more intensive dialogue.

No doubt it could have done more. But the Pru has probably been unique in the consistency with which it has been prepared to confront underperforming managements, if need be in public.

What we know of most other institutions is that they do now engage in a more active dialogue. Some have sought to oust bad incumbent management, but probably only rarely. Collective action through bodies like the National Association of Pension Funds or the Association of British Insurers is inevitably subject to a natural tendency towards the lowest common denominator,

As for the proportion of institutional votes actually exercised, it remains dismally low. Many are cast on a knee-jerk basis in favour of incumbent management.

This suggests that tradi-

tional habits, including the belief that the way to deal with bad management is to sell the shares, die hard. An equally powerful explanation for inertia is that fund managers are reluctant to act because of potential conflicts of interest.

The fund management arms of merchant banks have been known to vote against the banks' interests. Yet there is a widespread suspicion that most are reluctant to alienate present or potential bank clients. That is a powerful reason, incidentally, for suggesting that votes on substantive ssues should be exercised not by fund managers, but directly by pension fund trustees.

On issues of remuneration, many director-trustees and insurance company managers also stand to benefit personally from boardroom inflation. The excuse that "more can be achieved behind closed doors"

thus looks highly suspicious. But why, then, are the institutions now sounding off more loudly on governance? It is surely not just a belated response to the Cadbury com-mittee. More likely they sount a governance dividend of some kind. Interestingly, RailPen is proposing a more active stance on strategic matters, as opposed to "hygiene" issues such as pay. It is conscious that shareholder activism at the \$90bn California Public Employees' Retirement System (CalPERS) has helped raise investment returns.

A more cynical interpretation might be that CaiPERS has bounced some Brits into open commitment by declaring it will use voting rights more actively in Europe. It makes a good headline: faceless institu-tions fear loss of face.

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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Friday December 15 1995

Kohl snubs

the Baltics

The EU summit which opens in entiated calendar will the prospect

of adhesion become credible.

The two Mediterranean candi-

dates, Cyprus and Malta, have

already been given a date for

opening negotiations, six months after the end of the intergovern-

mental conference, which proba-bly means before the end of 1997.

gaining on the part of their EU neighbours and sponsors, respec-

tively Greece and Italy. Now Hel-

mut Kohl, the German chancellor.

is asserting a similar strategic pri-

and protégés, which are Peland, the Czech Republic and Hungary.

That is fair enough. What is less

fair is his reported argument for not including the Baltic states in

this "first wave", which is that to

do so might encourage their desire

for a defence guarantee, that is,

membership of Nato or of its

"European pillar", the Western

The Baltic states are already

extremely apprehensive about the

implications for their security of Nato's apparent intention to wel-

come Poland while leaving them

outside, on the explicit grounds

that their territory is militarily

indefensible against a Russian

invasion. This comes perilously close to excluding them from west-

ern Europe and consigning them

to a Russian sphere of influence.

The only way western Europe can

correct that impression is by mov-

ing as fast as possible to include

the Baltics in the EU, so that Rus-

sia will not be tempted to think it can use its military power in the

region without making an enemy

of the Union as a whole. Economic

and political criteria for EU mem-

bership there must be. But strate

gically it must be clear that the

Baltics have as much right to be

in the first wave as any other can

European Union.

ority for Germany's neighbories

That was achieved by astute be

Madrid today will devote most of its time to detailed planning for

the adoption of a single currency

in 1999 and to defining the terms

of reference for next year's inter-

governmental conference which is

to revise the Maastricht treaty.

There will also be a preliminary

discussion on reform of the com-

mon agricultural policy and the

None of these discussions, will

make much sense, however, unless they are clearly related to the EU's historic and strategic

mission of the 1990s, which is to

extend eastwards the political sta-

bility and economic opportunities

that western Europe has enjoyed

in the last half century. Last week

Felipe González, the Spanish

prime minister, who will preside over the summit, pointedly told

the Financial Times that the EU

still lacks a strategy for enlarge

ment. That view is certainly

shared by the 11 leaders who will

attend the summit from countries

to which the EU has offered future

membership, from Malta in the

south to Estonia in the north-east.

In the words of Jacek Saryusz-

Wolski, Poland's chief negotiator with the EU, "we have been

offered no dates for entry, and the

route map drawn up by the Essen

EU summit [exactly a year ago]

interest rates seemed so strong

that the surprise loving Bundes-

bank was not expected to yield to

lowest level since July 1988, Mr

Hans Tietmeyer, the president,

remarked, admirably, that "the wishes and demands of others can-

not stop us from doing what we ourselves consider to be right".

Mr Otmar Issing, the Bundes

bank's chief economist, even con-

fessed that "our worry is the real

economy". But he protected his monetarist credentials by admit-

ting that the "rate cut was almost

unavoidable, as the Bundesbank

wanted to see stronger money sup-

ply growth". Certainly, monetary

targeting has not been abandoned. despite the undershooting in 1995.

Nor does the proposed 4-7 per cent

heless out interest rai

structural funds.

the long can to come clear Sport that effective of parties that would relieve

Abingdon Road.

ectures

day host to one of the eve an alternative to entomine for three ship; of a bit beyond the cubic Terattium-

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Approximation (1)

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aroline Walcot. 66 chaussee de Drogenha MO Drugenha (Brussell

ctricity link

has no clear road signs, no bus stops and no traffic code". mian The programme is white is inventible One reason why it is hard to provide such signals is that the 11 countries (or 12 counting Slovenia, which is held back only by a bilateral dispute with Italy over property rights) differ widely not only in their geo-strategic situation but also in their levels of economic and political development. It is obvious that they will not all be ready to assume the burdens and obligations of EII membership at the same time. Only with a differmonths of the court wells. Bundesbank

The pressure for cutting German range for the growth of broad money, M3, next year seem a sig-

nificant loosening Ryen for countries sot closely it. In explaining why it did, never tied to the Bundesbank, this is a Kenneth Clarke should be plea to note that the reduction in the repurchase rate is almost exactly a quarter of a percentage point, like his own on Wednesday. Fur-ther reductions in UK interest rates are likely to follow.

As for the French government, it must be delighted that the Bundesbank has done the right thing. The star it has been follow ing so faithfully may be guiding it where it wishes to go, after all. If markets become convinced of this, too, France may yet escape from its vicious spiral of weak credibility, slowing growth, fiscal deficits

Phone numbers

Yesterday's report from the Monopolies and Mergers Commission on telephone number portahility was greeted by twin fanfares from British Telecommunications and its regulator Ofiel, each claiming victory. In fact, large pieces of the 200-page report simply repre-sent a pragmatic compromise. Yet, overall, Oftel has won. The principles behind the decision, a landmark case watched keenly by other countries, may also set precedents for other imminent tussles between BT and Oftel

Number portability is telecommunications jargun for one of the industry's most important issues: the ability of customers to keep their phone numbers when switch. ing to a rival operator. The technology to do so has emerged in the past five years. But even in the UK, often a testhed for telecoms regulation, the debate about how to charge for portability had not been resolved. Cable companies say this is one important reason why BT still controls more than 90 per cent of customer lines.

In the row between Oftel and BT that led to the MMC review, BT did not dispute that the facility should be available. Three other issues were at stake: the true costs of portability; how those costs should be divided between BT and its rivals, and whether the regulator should have future discretion

over that allocation.
The MMC's view of the true costs proved much closer to that of the new entrants than to BT's. initial claim, based on past technology. BTs estimates of costs fell. sharply during the review; it says this was because it took account of savings from new technology, but the steep downward revisions have done little to quieten uriticism of its competitive tactics. On regulatory discretion, BT-can claim a modest victory. Oftel won some increase in power, but

less than it wanted, and the broad split of costs set out by the MMC must be written into BT's licence The tricklest issue - the alloca-tion of costs - was resolved essentially in Oftel's favour. The MMC departed from the general principle of seiting charges in line with costs, and recommended that BT should not be able to recover all its costs of providing portability.

in making this step, the MMC accepted Offel's case that there are likely to be wider benefits beyond those to the subscriber switching operators. These include more competition, which may lower prices. But it is stri-king that the MMC felt it lacked enough evidence to quantify the benefits, despite a lengthy analy-sis commissioned by Oftel. To that extent, its apportionment of the costs of redirecting each call is

somewhat arbitrary.

As the costs of redirection are relatively small and falling, all parties may feel content with the outcome. But the significance of the step is that it shows that the MMC is inclined to favour competition, when information is insuffcient. Like Oftel, it regards number portability as a good thing, even if it cannot say how good. That approach has dangers, notably fostering flabby entrants rather than vigorous competitors, as some feel UK telecoms regula tion has tended to do. Given BT's dominant position, however, the

MMC's instinct is surely right. These questions may recur if other skirmishes between BT and Oftel progress to the MMC That now seems likely, particularly the wider row over regulatory discretion. Given Oftel's robust stance BT may feel it has little to lose by going to the MMC, and at least a year to gain. But yesterday's report shows that the period of such reviews may bring only a

Hard road to higher sales

Rising production capacity in Europe means carmakers are having to woo buyers with special offers and discounts, says Haig Simonian

ruote", Europe's mostering magazines are bursting with end-of-year advertising extolling the new cars introduced in 1995. But this year, more than ever, the bulging December issues belie a worsen ing trend for manufacturers; the latest registration figures demonstrate that too many companies are chasing too few sales.

Provisional data from the European Automobile Manufacturers' Association show that registrations in the 17 European countries covered rose by just 1.1 per cent in the first 11 months of this year compared with the same period in 1994.

Even that modest increase was achieved only thanks to expensive market-boosting measures, such as cheap finance and one-off special offers. "Incentives have become the crutch of the European car industry," says one leading motor indus-try analyst. "The limited rise in registrations in some markets is almost all due to such schemes."

this year have come in Germany, Europe's higgest car market, and the UK, the second biggest. In both cases, the increases have been driven by discounting and incen-

The only significant sales rises

Not even the strong sales increases in Britain in October and November, which followed a lacklustre year, brought much cheer. Mr Rrnie Thompson, the chief executive of the UK's Society of Motor Manufacturers and Traders, says the rises "largely result from aggressive marketing initiatives by individual manufacturers to stimulate demand, rather than a sudden return of the feeleood fac-

Demand for cars in France and Spain, two other big markets, is also in the doldrums. Both governments have tried to boost registrations by offering cash to owners who trade in their old cars. But sales remain stalled in France, where a collapse in sales after the

exchange scheme in mid-year trig-gered the introduction of a wider

scheme in September. Europe's virtually static sales contrast with an increase in supply. Production capacity has climbed steadily in western Europe in the 1990s with the arrival of Japanese factories "transplanted" to the UK. Nissan, Toyota and Honda have stepped up their capacity to a joint total of more than 500,000 units a year since Nissan started producing cars in the UK in 1986. Further planned expansion will take it to

650,000 by 1999. European carmakers have also expanded. Fiat has opened a new factory to build up to 450,000 cars at year at Melfi in southern Baly, Ford and Volkswagen have set up a new plants in Portugal; and Volvo and Mitsubishi have expanded a former Volvo-owned Daf factory in the Netherlands as part of their Nedcar joint venture. Even smaller manufacturers want to grow: Jaguar, owned by Ford, will boost its output to 100,000 cars a year with a new \$400m plant. Closures, by contrast, have been few and far between.

The imbalance between the strength of supply and of demand has been exacerbated by the much greater reliability of new cars. Motoring groups used to recommend replacing a car within three or four years of manufacture to avoid the heavy maintenance costs almost certainly due thereafter. Bodywork was a particularly weak point. Rust would often put paid to the life of even a mechanically sound vehicle. Such problems seem inconceivable in today's vehicles, with rust-resistant steels and multiyear warranties on mechanical com-

The oversupply headache has worsened because of an influx of new foreign brands. Hyundai and Daewoo are the best-known of four Korean brands now on sale. Proton of Malaysia and Tata of India - also newcomers in the 1990s - are increasing European sales. More

rom "Car" to "Quattro- expiry of the first such part- brands are on the way. Overcrowding will increase next year when Chrysler of the US boosts its now limited European sales drive.

The increase in supply has been partly mitigated by more sales outside western Europe. The Japanese, for example, are now shipping limited numbers of cars to Japan. This year has also seen an upturn

in sales of luxury cars to the US. Mercedes-Benz says its US sales should reach about 75,000 this year, 3 per cent more than in 1994. Exports to eastern Europe have

also risen on the back of strong economic growth in the region. Demand is expected to climb even faster once the high local tariffs on imported cars start to come down.

owever, there are signs that competition to become the dominant supplier in each national market may force Europe's car companies to build new plants in the east, rather than soaking up some of their spare capacity in the west. Fiat, which has long had a presence in Poland, has expanded output at FSM, the former state-owned manufacturer it now controls. Daewoo has agreed to take over and expand FSO, Poland's other main carmaker.

Rising exports may help to take the pressure off western Europe, but their effect remains marginal compared with the overall problem. The oversupply of cars means manufacturers are having to spend more on marketing and new prod-

Mr John Lindquist, a motor industry specialist at the Boston Consulting Group, argues that the industry has switched its attention from the basic issue of overcapacity. "Manufacturers have become much more efficient, bringing down their break-even points. That means surplus capacity is no longer such an acute financial drain. But they are having to spend much more on bringing out new cars, at shorter intervals, and on marketing

The financial impact of oversupply, weak demand and increasing promotional spending has been dramatic. In some cases, such as at Germany's Volkswagen, it has not yet emerged clearly in the bottom line, as large savings are still being made by slashing production costs

and squeezing suppliers.
But at more cost-effective manufacturers, such as Ford and General Motors (which owns Opel and Vauxhall), where most of the fat has already been removed, the impact of higher marketing costs is unmissable. Earnings at the European subsidiaries of the US compa-

nies have fallen sharply this year.

The industry has reacted by targeting niche buyers. This year has seen a surge in convertibles, multipurpose vehicles (also known as people-carriers), and four-wheeldrive sports utilities.
Such models, especially the eye-

catching open-top sports cars now reaching the showrooms, are supposed to recreate some of the mystique of buying a new car. They can polish a hrand's image and draw customers into the showroom. According to this theory, many of the motorists who walk in to ogle a slinky new convertible walk out with a four-door saloon.

But the risk is this will be selfdefeating as even the niches become overcrowded. Some manufacturers are already asking who will buy the thousands of two-seater sportscors rolling off the production lines. Fiat and its Alfa Romeo subsidiary already have two models jostling for attention with with Rover's MGF. But the battle will only begin in earnest next year, when BMW, Mercedes-Benz, Porsche and Ren-ault will introduce two-seaters.

The same is happening with multi-purpose vehicles. Renault's Espace, which created the segment in Europe, is now flanked by two models from the Fiat group and from Peugeot-Citroen. Ford and VW have also launched products this year, while 1996 will mark the

from Mercedes-Benz, Opel and

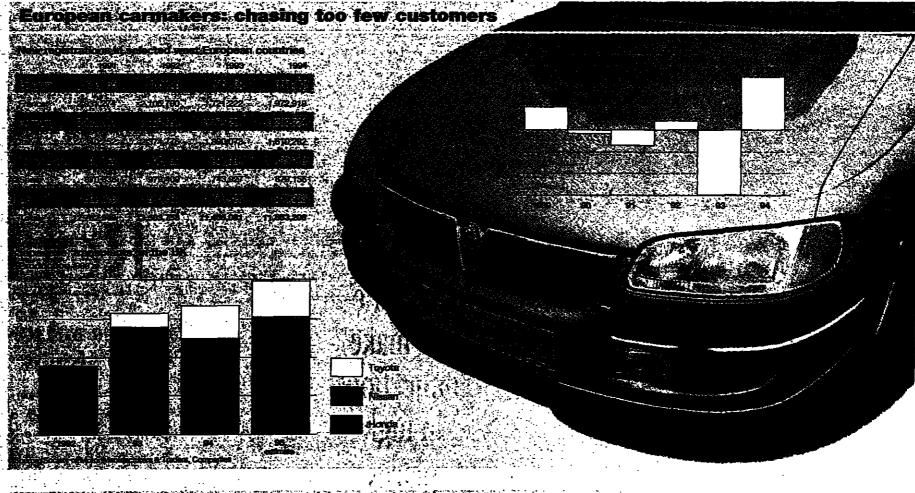
Chrysler. "The only ways of squaring the circle of too many cars and too few buyers is through an improvement in demand," says Professor Garel Rhys, an industry economist at Cardiff Business School, Macroeconomic prospects for next year are not encouraging. Reports by DRI and the Economist Intelligence Unit, two leading industry forecasters, have painted a cautious picture

of demand in the year ahead. "If the macroeconomic picture remains unpromising, the only alternative way to stimulate demand is through price cuts," says Prof Rhys, In spite of the efficiency gains in European car plants, new vehicles still cost appreciably more in Europe than in the US or Japan,

Price-cutting, bowever, is the last thing Europe's cormakers want to hear. Although almost all acknowledge the difficulties in the market, none is prenared to risk cutting prices to boosting demand, which

could lead to a price war, Instead, the industry has opted for limited price reductions. Prof Rhys says he found only nine examples of price cuts, independent of tax or specification chances, in the UK car industry between 1950 and 1990. In the past five years, however, he can identify 48 such cases. Price-cutting has also been done through the back door. For example, the premium charged when a popular model is replaced has virtually vanished. Even when prices go up, they often include as standard equipment items which would have cost extra in the past.

But this limited price-cutting hardly even starts to address the problem. Until Europe's car industry grasps the nettle of pricing. demand is likely to remain in the doldrums. But reducing prices almost certainly requires rationalisation, meaning plant closures and, just possibly, mergers. And those, for the moment, are taboo.



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interpret the growing queue that Scheigen had been postponed for issek - because of the summit and figured for lightened security precautions Can't wait for Sunu; that If no doubt be suspended vhenever someone sneezes.

Juppé game show Even though France is experiencing considerable arial turnoil, by middly the povernment's machinery is always. public sector workers on strike.

Mind you, things are different when it comes to estimates for dumbers demonstrating against giring minister Alain Juppe's social security reforms. The police, ministry of interfor and union organisers' claims are increasingly divergent Computer screens at Frace

Ouvrière, one of the big strike inciting unions, now show a telethon style "Juspethon" figure for the number on the streets vesterday it registered 2.13m, compared with government estimates of about 1m. Not that French civil servants would recall Juppé saying he might feel a resignation coming on, if 2m people took to the streets against him.

Ere we go - maybe The European Court today is the to make a landmark ruling that could - if Europe's soccar barous are to be believed - change the face of civilisation as we know it. Let's hope so; the world of Teothall management could do with a bit of dividising. The case revolves around an

oni of work Belgian player, Jeen Man: Begian player, September won's preliminary opinion from the Court, effectively holishing the current transfer stem. If fixed in place that indement will end restrictions on

can field, and prevent clubs whose contracts have expired. And although ending transfer fees would wipe out the profits made by clubs who buy cheap and sell expensive, it would also firmly shift the balance of power from club management to players. All very right and proper free market stuff, surely? Except the Court's earlier opinion seriously annoyed the European football ruling body Uefa, which brooks no interference in its rule-making powers. So will the Court today lose its bottle and back off? Anyone sniff a 'bung' (that's English for big

the number of foreign players sides

Flagging spirits Thailand has officially ended all assistance to Khmer Rouge guerrillas fighting the Cambodian government, though some Cambodian officials accuse Thai leaders of continuing the connections. Their suspicions grew yesterday, when, just as Cambodia's two prime ministers were due to serive at Thailand's Government House on an official visit, That officials raised a red flag in welcome, which looked curiously familiar to a battle-scarred Renter photographer. You guessed it - the flag was of the Khmer Rouge.

wad of banknotes in a brown

envelope) in the air?

Financial Times

100 years ago

Board of Trade industrial report Greater activity, fewer trade disputes and better wages are the chief features of the industrial position for November according to the Board of Trade And all this notwithstanding

the shipyard disputes on the Clyde and at Belfast. Even allowing for the

unemployed engineers, the percentage of workpeople idle in November was less than in any corresponding month during the past two years. November 1894 was a month of great depression. and no less than 117,000 workpeople had to put up with a reduction in wages.

Last month only 100 were in this predicament, while 15,900 had their earnings increased. Had it not been for the shipbuilding strike, the past month's showing would, of course, have been still better, for it is calculated that the number of engineers thrown out in the Glasgow district alone amounted

As it is, we have good cause to be grateful for such strong corroborative evidence of the revival of commerce.



FINANCIAL TIMES

Friday December 15 1995



Leaders of Asean back increase in membership

By Ted Bardacke in Bangkok

Leaders of the seven countries in the Association of South-east Asian Nations (Asean) yesterday unanimously endorsed expanding the organisation's membership to include Burma, Cambodia and

With all 10 countries of the region likely to be incorporated into Asean before implementa-tion of the Asean Free Trade Area (Afta), the grouping would become the largest free trade zone in the world, totalling more than 450m people. It will also then include all

countries along China's southern border. Most Asean nations. some of which have overlapping territorial claims with China in the South China Sea. consider China their most immediate secu-

"Before the year 2000, the Asean vision of a community of 10 south-east Asia countries is likely to become reality," Singa-pore's premier Goh Chok Tong said in his opening speech to a two-day summit of Asean heads of government. Asean leaders hold their first joint meeting with their Burmese.

Burma, Cambodia and Laos to join world's largest free trade area

Officials said Cambodia and two countries, the Philippines Laos, already Asean observers. could join the organisation as early as 1997. Burma should be granted observer status next year and become a full member by

The impetus to including the three countries, all in various stages of transition from socialist to market economies, has been the successful incorporation of Vietnam, which joined Asean earlier this year. Asean has set out criteria that

new members must fulfil before admission. These include improving tariff codes, scrapping nontariff barriers and submitting a complete list of goods to be covered under Afta's four tracks of tariff reduction.

In spite of Cambodia's increas ing political instability, and protests by Burmese dissident groups, internal political questions will be ignored by Asean when considering entrance for new members. Doing so would violate Asean's founding principle of non-interference. A 10member Asean will have only

ties have any more than a theo-retical chance of being expelled from office.

Attempts to widen Asean come as some leaders are warning it must deepen ties as well. "Asean is clearly no longer at the head of the trade liberalisation process. In terms of economic integration, Asean is actually behind other regions," Mr Goh said. Mr Banharn Silpa-archa, the

Thai prime minister, urged all tariffs in Asean to be scrapped by 2003, instead of cut to a maximum 5 per cent by that date. He also urged that negotiations to liberalise the region's service sec-tor be completed within 15 months, instead of three years. Mr Banharn and Mr Mahathir Mohamad, Malaysia's prime minister, agreed to set up a committee to devise a long-term solution to a bilateral fish-

ing dispute which erupted last month after the Malaysian navy killed two Thai fishermen illegally fishing in Malaysian

Israeli officials said Mr Christopher would suggest a series of negotiating formats including a Camp David-style summit between Mr Peres and Mr Assad. The US will also put forward Mr Peres' call to conduct negotia-

This would be a departure from the policy of Mr Yitzhak Rabin, the former prime minister.

saying Mr Christopher would present Mr Assad with a "bridging paper" offering Israeli recog-nition of Syrian sovereignty over the Golan Heights, occupied during the 1967 Arab-Israeli War.

talks." said Mr Itamar Rabinov

\$700m rescue plan for Iberia agreed by Spain and Brussels

By David White in Madrid. Emma Tucker in Brussels and

Spain yesterday reached agreement with the European Commission on a controversial rescue plan for the state-owned Iberia airline, allowing for an injection of up to Pta87bn (\$706m) in new

The agreement, sealed between Mr Neil Kinnock, the transport commissioner, and Mr Juan Manuel Eguiagaray, Spain's industry minister, still requires formal Commission approval, which is not expected until next month.

The compromise agreement was reached after nine months of negotiations between Brussels and the Spanish authorities over how much aid would be acceptable under European Union competition rules. Mr Kinnock said he was also

willing to consider a request for a further Pta20bn in 1997, provided the company could demonstrate its viability.

British Airways reacted angrily

to the announcement. The airline been draining it of some \$900m said: "We are astonished at the decision which will further put back any prospects for truly open

BA said it would "wait and see" before deciding whether to take court action over aid to Iberia, as it has done in the case of Air France. It is thought the airline will wait until the Euro-pean Commission has approved Mr Kinnock's proposals. The Commission was heavily criticised last year for approving a Ffr20bn (\$4bn) subsidy to Air France as well as giving its blessing to bail-outs to Olympic Airways and TAP.

However, Iberia's Pta87bn which fell short of an original Spanish demand for Pta130bu was only allowed after the Commission was satisfied that Iberia had taken substantial steps to turn itself into a viable enter-

most of its 85 per cent stake in the lossmaking subsidiary Aerolineas Argentinas which had

For this reason, the Commission yesterday argued that the Pta87bn did not constitute state aid and was justified on purely commercial grounds. Under EU law, governments are allowed to invest in public or private enterprises provided they can show they are acting like a private

"This was a good decision and a fair decision," said Mr Kinnock. "I am confident that Iberia can be turned into a competitive air-

Mr Eguiagaray said that the injection was "not state aid" and that the Commission's approval was not pegged to capacity reductions or limits on the company's future expansion.

Uncertainty over Iberia's future now focuses on the attitude of the unions, especially the powerful pilots' body Sepla, strikes arguing that the original restructuring agreement had not been fulfilled.

US-led grouping wins stake in Belgacom

Continued from Page 1

avoided the question of how far staffing levels would be reduced over the long term through early retirement, voluntary redundancies and natural wastage.

"If we had done nothing, the 26,000 workers of Belgacom

Europe today

remain cloudy but dry. Afternoon

Five-day forecast

Most of the continent will be overcast. Eastern

Spain, the extreme south-east of France and most of Italy will have rain, turning to snow on

high ground. Austria and Switzerland will have light snow, while south-eastern Europe will

temperatures will be below freezing except in

Greece, Albania and Bulgaria, Western Spain,

with some sunny spells, and southern parts of the Benelux and Germany will remain cloudy. Poland, northern parts of the Benelux and

Portugal and most of France will remain dry

with sunny periods. The UK will be cloudy

Germany and southern Scandinavia will be

High pressure over Scotland and northern

northern Germany. A series of low pressure

areas of maintand Europe will bring sunny, dry conditions in England, the Benefux and

would have had to fear that Belgacom would cease to exist in two to three years' time," said Mr

Both uncertainty about employment and an unfunded pension liability of about BFr110bn depressed the price for the stake in Belgacom.

According to the Belgian gov-ernment – advised on the sale by Morgan Stanley and Banque Degroof - the Belgacom board will be composed of up to 18 executives - nine from Belgacom and nine from the consortium. The presidency will go to a Belgian government appointee.

FT WEATHER GUIDE

systems will cross southern Europe, bringing cloud and rain. Spain will have more settle conditions, and can expect sunny periods during the weekend. South-eastern Europe will remain cloudy, and by early next week conditions in former Yugoslavia, Greece and Turkey will become unsettled. TODAY'S TEMPERATURES

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21

US seeks to arrange peace deal for Israel and Syria

By Julian Ozanne in Jerusalem

The US yesterday launched an ambitious bid to put together a peace deal between Israel and Syria as Mr Warren Christopher. US secretary of state, arrived in Damascus with a series of new negotiating initiatives.

Mr Christopher will present Mr Hafez al-Assad, the Syrian presi-dent, with at least four different negotiating formats, including a Camp David-style summit.

He may present a paper mark-ing Israel's first commitment to recognise Syrian sovereignty over the Israeli-occupied Golan Heights, and will then travel to Jerusalem to meet Mr Shimon Peres, Israel's prime minister.

After discussions between Mr Peres and US president Bill Clinton in Washington this week. Mr Christopher's vistt will also mark a fundamental change in the US role. From now on the US will be more active, helping to bridge differences and suggest compromises rather than merely carrying messages between Jerusalem and Damascus.

In the wake of encouraging signs from Damascus, the US and Israel feel an intense period of diplomacy and negotiation could yield results before US and Israeli elections next year.

tions simultaneously on all bilateral issues and focus on seemingly intractable security arrangements as a precondition for negotiation of other issues.

An Israeli newspaper yesterday quoted a senior cabinet minister

But Mr Peres denied the report. Even if he is an unusually senior minister, he cannot know what is written in a document that has yet to be written," he said.

Israeli officials said the overwhelming priority of Mr Christopher's mission was to seek ways to restart the stalled negotiations by any means. US officials have said Mr Assad was willing, in principle, to upgrade from ambassador to foreign minister level, but that he continued to make an Israeli commitment to full withdrawal from the Golan Heights a pre-condition to a summit.

"It won't surprise me if one of the results of the visit will be an announcement of the renewal of itch, Israeli ambassador to the

THE LEX COLUMN

Have I got news for you

Viewed in isolation, yesterday's link-up between Microsoft and NBC has logic. The software giant wants an interactive news service to add to its Internet package; while the broadcast network is eager to enter the currently lucrative market for round-the-clock news on cable television.

But viewed as part of a trend towards increasing competition in the global market for cable channels, the Microsoft/NBC joint venture spells trouble. ABC, now part of Disney, and Mr Rupert Murdoch's News Corporation have recently unveiled similar plans for 24-hour news channels. A market hitherto monopolised by Mr Ted Turner's CNN looks set to be turned into a cut-throat battleground. Impending competition is not confined to general news channels. News Corporation and Tele Communications Inc (TCI), the largest US cable systems owner, are launching a global sports channel to rival Disney's highly-profit-able ESPN. NBC has kept itself in the sports broadcasting market by paying \$2.3bn for exclusive rights to US cover-

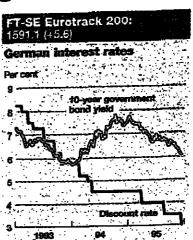
age of the Olympics until 2008.

The rivalry is unlikely to stop at this. One of the main purposes of the two mega media acquisitions of 1995 -Disney's purchase of Capital Cities/ ABC and Time Warner's bid for Turner - is to buy "packaging" skills to create more cable channels. But the increased competition unleashed by these deals is undermining their logic by threatening the value of the targets' prize assets.

The barriers to entering the cable market can be high. In some places, it is difficult to secure distribution. Moreover, if a dominant channel has a lock on the most attractive content, a rival may be hard-pressed to assemble a sufficient package of material for a credible channel.

Unfortunately for investors in estab-lished companies, though barriers are high, the new entrants have the financial resources and ambition to leap over them. Increased competition will squeeze margins. The cost of acquiring and creating content will escalate. Media groups will have to throw more resources at marketing if they are to be heard above the babble. Optimists believe people will spend more hours watching TV. But the current craze for the Internet suggests they will increasingly switch to their comput-

That said, media groups could still enjoy exceptional profits if they control bottleneck monopolies, such as that possessed by BSkyB, Mr Mur-



doch's UK satellite network. The Turner/Time Warner deal could create a similar bottleneck in the US, as it would link the dominant supplier of cable channels with the two largest cable systems - those of Time Warner itself and TCI, due to become Time Warner's largest shareholder. The merged entity would have immense bargaining power vis-a-vis rival cable

channels and cable systems. But investors should not count on such bottlenecks surviving anti-trust scrutiny. The Time Warner/Turner deal is being examined by the US com-petition authorities while BSkyB is being probed by Britain's Office of Fair Trading. Shareholders would, in general, be better working on the assumption that the future will be more competitive than the past.

Germany

Source: FT Extel

The Bundesbank has been playing its favourite game again. Having failed to cut interest rates two weeks ago, yesterday's half-point reduction in both the discount and Lombard rates wrong-footed the market.

Still, the cut was only a matter of time. While Mr Hans Tietmeyer, Bundesbank president, argued it had been prompted by sluggish monetary growth, the real concern is the stalled economy. The German government's admission that the third quarter will show no growth has been reinforced by grim November figures for retail sales and industrial production. To achieve even the reduced forecasts for economic growth in 1996 of 1.8-2 per cent, a rate cut was sorely needed. With inflation stable at 1.8 per cent, the bank had freedom to act.

Wetti issu |ace 70% 2 A wider concern was undoubtedly the desire to support the French government's efforts to reduce the budget deficit and rekindle its own economy. Belgium and the Netherlands cut interest rates in response to the Bundesbank. That should make it possible for France to follow suit soon. It will also help Mr Kenneth Clarke, UK chancellor, to argue for another base rates reduction early next year.

German interest rates have now entered a period of stability. Three per cent has tended to be the bottom of the interest rate cycle so it would take a real crisis in the economy to justify a further reduction. But equally there is little pressure for an upward move while the D-Mark remains strong and inflation subdued.

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Nokia ' For one of the world's mobile com-

munications leaders, Nokia is having great difficulty communicating. Only on Wednesday, the Finnish mobile phone and consumer electronics man-ufacturer waxed lyrical on the strength of the US mobile phones mar-ket. Now it admits its mobile phones division will be below budget in the last four months of 1995, though it gives few hints why. Furthermore, its consumer electronics division is going to make another "significant loss", despite having already undergone extensive restructuring. In the circumstances, it is hardly surprising its share price collapsed yesterday. Hav-ing risen by nearly 800 per cent since 1993, the shares were always vulnerable to nasty surprises.

At least Nokia has indicated that the global market for mobile phones continues to perform strongly, and Ericsson remains equally confident. Clearly, demand for analogue phones is slowing, and price pressure continues. But digital handsets are rapidly taking up the slack. Indeed, Nokia has been a victim of the industry's suc-

The knock-on effect on Motorola and Ericsson shares therefore looks overdone. Ericsson produces few analogue phones and makes far more profit from mobile phone systems than the handsets. The plunge in Vodafone's share price is even more bizarre. But for high-tech growth stocks investor confidence is all-important and Nokia's management could take a long time to win that back.

> Additional Lex commen on Asda and BT. Page 20

> > 4 Statistics

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OLLS-KO

QUARTER BILLION DOLLAR ORDER FOR TAY ENGINE

Gulfstream Aerospace has placed an order with Rolls-Royce valued at \$250m for Tay engines to power Gulfstream IV-SP corporate aircraft.

GIV-SP into the next century. The 280 GIV and GIV-SP aircraft produced have already accumulated half a million hours operation with corporate customers around the world. The low noise and performance characteristics of the engine make the Tay an ideal powerplant for executive and commuter applications.

This order will take Tay engine production for the

\$108 MILLION INDUSTRIAL GAS TURBINE ORDER

Cooper Rolls, which supplies equipment to the oil and gas industry, has received orders valued at over \$108m for 10 Coberra gas compression packages. Each package contains a Rolls-Royce RB211 gas turbine.

The orders come from the Gas Authority of India Limited who need eight Coberra 6000 RB211 gas turbine packages for its gas rehabilitation and expansion project, and from TransCanada PipeLines Limited who have ordered two Coberra 6000s for gas transmission service.

The Coberra 6000 includes an RB211 and a Cooper-Bessemer compressor. Cooper Rolls is an equally-owned joint venture company of Cooper Cameron Corporation of the USA and Rolls-Royce plc.



Rolls-Royce plc, 65 Buckingham Gate, London SW1E 6AT

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FINANCIAL TIMES

COMPANIES & MARKETS

OTHE FINANCIAL TIMES LIMITED 1995

Friday December 15 1995



PRINTERS FAX MACHINES

IN BRIEF

Olivetti issue may place 70% abroad

Overseas investors may own as much as 70 per cent of Olivetti after completion of the Italian computer group's L2,257bn (\$1.4bn) rights issue, Mr Carlo De Benedetti, chairman, said. The capital increase aimed at relaunching Olivetti as a broad-based information technology and telecommunications group, closes today. Page 16

Czech fund sales set record for market Ceska Sporitelna, the Czech bank, said it was selling 40 per cent stakes in two investment funds which it manages - Cesky SPIF and Vynosovy - to Bankers Trust, the US investment bank, The value of the combined stakes is Kcs6.7bn (\$252m), making this the largest transaction ever on the Czech capital markets.

Siemens sees 25% advance this year Siemens, the German electronics group, expects another strong rise in earnings despite the slowdown in the German economy, predicting a rise in net profits of between 20 per cent and 25 per cent for the current financial year. Page 16

Hafsfund to continue with business split Hafslund Nycomed, the Norwegian group which jast month called off a merger with Ivax, the US pharmaceutical company, said it planned to go ahead with the separation of its healthcare and energy businesses. Page 16

SAS expects to rise above forecasts Scandinavian Airlines System is polsed to exceed its forecast of full-year profits of at least SKr2.5bn (\$375m), despite a series of strikes which have cost it SKr450m in 1995, according to company executives. Page 17

Pechiney agrees US subsidiary sale Pechiney announced it had finalised the sale of its US turbine subsidiary to a US consortium for \$750m, concluding an asset sale programme which had brought a net gain of about FFr1bn (\$200m) this year for Pechiney International, the packaging arm of the French aluminium group. Page 17

Israeli bank bidders drop sale opposition Two international investor groups participating in a government tender to buy a controlling stake in Bank Hapoalim, Israel's most profitable banking group, have dropped their opposition to recommendations forcing the bank to sell its non-financial assets. Page 18

Asda backs 27% rise with pron Asda, the UK supermarket chain, will this weekend accept money-off vonchers issued by rivals in all stores. News of the promotion came as Asda beat expectations with a 27 per cent increase in interim pre-tax profits to £138.3m (\$218.5m). Page 19

Egyptian cotton policy in a tangle Egyptian cotton has been conspicuous by its absence from world markets this year because of local politics and teething difficulties in liberalising the marketing of the crop. Page 21:

Companies in this	181	300
AMD -		Iberia .
Accor		Inverness Petroleum
Amper		Keuthof
Asda		London Electricity
Astra.		Lotus
Banamex		Lufthense
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Market Statistics

FT-SE Actuaries indices Foreign cocheage ens prices Bond feeting and oction Bond prices and yields New Ind bond Issues New York share service Recent issues, UK Short-term int rates

Chief price changes yesterday

Nokia warning hits mobile phone shares

By Hugh Carnegy in Stockholm

Shares in makers of mobile telephones slumped yesterday when Nokia warned of a fall in profits in the final four months of the year.

The surprise announcement by the Finnish group reignited fears that the spectacular rates of growth in demand for mobile telephone systems and handsets over the past three years were cooling, especially in the US. Although Nokla demied that slowing growth or lower margins in mobile telephony were behind its problems, its statement sparked selling in high-tech stocks.

Nokia American Depositary Receipts had "developed somewhat below plan". slumped 30 per cent by lunchtime in New York, falling \$12% to \$33%. The Nokia statement came after trading in Helsinki closed, but its shares in Stockbolm fell SKr42 to SKr300.

Motorola of the US and Sweden's Ericsson. Motorola shares were down \$2% to \$57% at midday in New York, while Ericsson ADRs fell \$1% to \$19%. Nokia, the world's second-largest sup-

The sell-off also hit Nokia's rivals,

plier of mobile handsets after Motorola, said growth and profitability in its mobile phones division, the engine behind its rapid expansion since 1993,

It also warned of a full-year loss in consumer electronics. As a result, pretax profits in the last four months were expected to be below last year's FM1.75bn (\$417m). Profits in the first eight months grew 58 per cent to

Although Nokia shares had fallen some 40 per cent since September as scepticism grew about its ability to sus-tain profits growth, analysts had remained positive about the company's outlook. But they were shocked by yes-terday's sudden announcement, which followed remarks on Wednesday by Mr no indication of trouble. He said demand in the US had picked up recently after a slowdown earlier in the year.

"They have completely blown their credibility with US investors," said one London-based telecoms specialist. Nokia indicated that the biggest problem lay in the consumer electronics division, which accounts for only 10 per cent of its business and which has been plagued by losses in the European televi-

The company added that the problems in the mobile telephone division were internal "biccups" in Nokia's production

sion market.

sion. Shortages of key components and other logistical difficulties had led to the

shortfall in performance.

Nokia insisted the outlook for 1996 was strong and said it was well placed to improve its market position worldwide. It said it was gaining market share in all its main product categories.

Ericsson, the leading supplier of mobile infrastructure and third largest handset supplier, moved to reassure investors, saying its sales had developed "entirely according to plan" and it had made no changes in its forecasts.

Mexico helps out Banamex with \$2bn loans deal

By Lestie Crawford in Mexico City

Banamez, Mexico's leading commercial bank, yesterday sold

15m pesos (\$2bn) of its non-performing loans to the govern-ment. It is the strongest indication of the damage Mexico's recession and financial turnoil have wrought on the banking

Banacci, the financial group that owns Banamex, has agreed to inject 8.5bn pesos, or just over \$1bn, of fresh capital into the bank in return for being allowed to offload its problem loans on to the government.

This year, as mounting loan defaults began to threaten the solvency of the banking system and five banks were placed under central bank intervention, the government decided on a scheme which allowed banks to get rid of their non-performing loans if they agreed to recapitalise their institutions.

Banamex is the eighth bank to seek government help in cleaning up its loan portfolio

this year. It is by the far the biggest transaction so far. The sale of \$25n of commercial and industrial credits represents about 12 per cent of Banamer's

total loan portfolio. "We are bappy the government has taken the courageous and realistic decision to open the loan sale scheme to all banks, not only the ones which are in trouble," Mr Jorge Hierro, Banamex's financial planning director, said yesterday. "It is a decision that strengthens the banking system and will promote a faster economic recovery."
Mr Hierro said Banacci had

already raised half the \$1bn of capital it must inject into Ban-amex before the end of 1996. The remaining \$500m would be raised through a share issue and placement of subordinated debt. Bancomer, Mexico's second largest bank, is understood to be negotiating the sale of approximately \$600m of problem loans

to the government. The government has justified the wholesale purchase of bad

Philip Coggan reports on the rollercoaster ride that has shed bonds of their safe image

without it, say banking officials, many banks would fail and the government would be forced to take over shareholder control of banks that were privatised only three years ago.

The banking system's past-due loans have more than doubled since the beginning of the year, reaching 120bn pesos, or 17.22 per cent of the total loan portfolio, at the end of September. Problem loans represent more than twice the banking system's capital base of 56.3bn pesos.

The government's latest estimate of the fiscal cost of the rescue plan for banks and their debtors totals 89bn pesos, or 5.1 per cent of gross domestic product. However, private sector economists believe the figure underestimates the final cost of the financial bail-out.

The government is purchasing the non-performing loans of Banamex and other banks with 10year government bonds, with which it hopes to amortise the cost of the bank bail-out over

FDA set to approve Glaxo and Astra drugs

By Daniel Green in London-

The US: Food and Drug Administration is set to approve a new generation of ulcer treatments in, a move that will strengthen the position of Swed-ish company Astra and Glazo Wellcome, of the UK in the mar-

An FDA advisory committee has recommended the approval of apparently certain gain. There the use of antiblotics with are some signs that speculators Astra's Losec and Glaxo's Tritec. The FDA almost always follows such advice.

The use of the antiblotics promises to cure many ulcers and could lead to these two com-parites dominating the \$90n-a-year global ulcer market. It should belo Glaxo Wellcome

offset the decline in sales of its biggest product Zantac, the world's biggest selling medicine which is also an ulcer treatment. Zantac sales are under pressure from Losec, which uses a newer technology to heal ulcers that can be more effective. In addition, one of Zantac's US patents expires in 1997 which is likely to allow other manufacturers to launch cut-price copies.

Tritec, a modified form of Zantac called Pylorid outside the US, has patent protection until 2008. Losec is protected until 2000.

The FDA committee decision is also a lift for Abbott Laboratories, the US drugs company whose antibiotic Biaxin was picked to be given to patients with Losec and Tritec. However, analysts believe that approval signals the eventual decline of the ulcer market.

"The combination therapy will mean replacing a 12-month course of an anti-ulcer drug with a one-month course of the drug plus an antibiotic." said Mr Stuart Adkins of Lehman brothers, the securities house. Tests show the new combina-tions to be more than 90 per cent

tions to be more than so par call-effective in eliminating the bac-teria, called helicobacter pylori. FDA approval would also cre-ats a market in the diagnostics for quickland cheap ways of detecting the bacteria. There will still be a market for Losec and Zantac to treat ulcers or excess stomach acid acidity unrelated to helicobacter pylori.

Bonds are supposed to be safe, cautious investments. The kind you lock away in a drawer or recommend

to widows and orphans.
But the last three years have given investors a rollercoaster ride. Yields fell in 1998, soared in 1994 and have phonometed again this year. The yield on the benchmark 30-year US Treasury bond, which reached 5.78 per cent in October 1993, is once more flirt-

ing with 6 per cent. The question for 1996 is whether the market could be about to reverse again. In late 1993, speculative investors were "playing the curve", borrowing at low US interest rates and investing at higher bond yields for an are now attempting the same trick, but this time they are borrowing in yen to buy US bonds.

The 1993 bull market came to an end once signs of economic growth and inflation appeared and the US Federal Reserve started to raise interest rates. But conditions appear to be different this time.

"Back in 1993, the US economy was still accelerating and commodity prices were starting to rise," says Mr Steven Nagourney, global strategist at Lehman Brothers in New York. "Now producer price pressure has been easing, there is no significant upward pressure on wages and we are set to see significant monetary easing.

Economic growth is slowing around the world - German gross domestic product was stagnant in the third quarter - and there is little sign of an inflation-

ary upturn.
Rather than seeing 1995 as a repeat of 1993, an alternative view is to see 1994 as an aberration in a long-term bond bull market. The bullish argument for bonds owes much to lower inflation. After the excesses of the 1970s and 1980s, the peak in the inflation cycle has been much

lower in the current decade. Governments have adopted inflation targets and made moves towards granting central bank independence. Furthermore, the last three years have seen attempts to reduce public sector deficits.

Throw in flexible labour mar-kets, cost competition from devaloping countries in a more open world trading system and it is plausible to argue that inflation is unlikely to be a threat in the medium term. It is tempting to conclude,

therefore, that bond yields have

Caution thrown to the wind

Taking turns

However, the prospects for

European monetary union, in

which Germany may be forced to

carry the tab for its weaker

neighbours, may be restraining yields from falling further. "Ger-

man bond yields are not dis-

counting expectations for German inflation but unified European inflation," says Mr Nigel Richardson, head of bond

that yields can decline further.

But, looked at from a historical perspective, high bond yields are an exception, confined to the

Figures from Alpha Global Fixed Income Managers show

that the US long bond yield aver-

aged less than 4 cent in the 1910-1969 period Real bond yields

have occasionally been higher

than they are now, but only dur-

ing periods of deflation such as 1870-1889 and 1910-1929.

If the world is returning to a

1950-style inflation rate, bond

yields could have further to fall. However, a lot could go wrong.

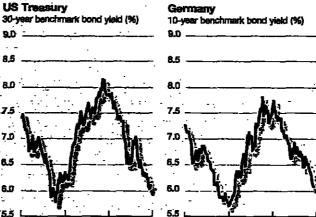
Ms Peg Hadzima, director of

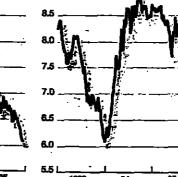
global bonds research at Scuider

Stevens & Clark in Boston, says:

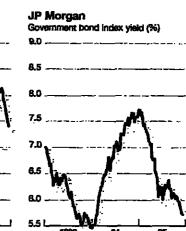
earch at Yamaichi. It may, in any case, be hard for a modern investor to imagine

post-1970 era.





10-year benchmark bond yield (%)



further to fall. Even with the 30-"So much good news is built into year trading at 6 per cent, with inflation under 3 per cent, the US bond prices that they're vulnerable to a surprise." long bond offers a real return of

The rally in US bonds seems partly predicated on expectations more than 3 percentage points. The case is even stronger for that President Clinton and the such a pillar of inflationary recti-Republican Congress will agree on a deal to bring the Budget into tude as Germany where, with inflation under 2 per cent, the 10-year bond is offering a real balance by 2002.
US politicians have disapyield of more than 4 percentage

pointed investors many times

before. There are also worries about the apparent dependence of the US bond market on foreign investors, who bought about \$76bm of Treasury issues in the first half of 1995.

Fiscal reforms in Europe have run into trouble, notably in France and Italy, as governments struggle to meet the strict Maastricht criteria on debt. There

must be questionmarks over to court electoral unpopularity by continuing to attack the defi-cits. A shock on the inflation front - perhaps a jump in the oil price - is another possibility.

One thing seems certain. A quiet year, of the kind bond markets are supposed to have, seems the least likely option.

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY

APA RHÔNE-POULENC RORER

£1.83 billion acquisition of

Fisons plc

JO HAMBRO MAGAN & Co

acted as joint financial adviser to Rhône-Poulenc Rorer

J O Hambro Magan & Company Limited 32 Queen Anne's Gate London SW1H 9AB Tel: 0171 233 1400 Fax: 0171 222 4978

Regulated by The Securities and Futures Authority

EBS and Minex agree merger

By Philip Gawith in London

ERS and Miner, two of the three leading international providers of electronic foreign exchange broking systems, have agreed to merge their operations in a move which will strengthen their position against Reuters.

Minex will become a partner in 288, joining the 13 foreign exchange banks that helped set up EBS. The natin shareholders in Minex are: Tokyo Forex, a broker, KDD, the telecommuni-cations company, and Dow Jones -Telerate, the financial informa-tion service. The deal is still subfect to regulatory approval. The propertion of foreign exchange deals done through electronic matching systems has grown strongly over the past

ward pressure on margins in the spot foreign exchange business, forcing banks to reassess their trading practices. Growth has also come at the expense of traditional voice brokers, hastening rationalisation in that sector.

EBS is strong in London and European markets. The two groups' combined liquidity will bolster their competitive position in Asian markets, where EBS is the dominant dollar/D-Mark broker, while Minex is the market leader in dollar/yen. "It will make us the biggest and the best broker in Asia,"

Since its launch in September 1993. KBS has established itself

system. But it has a powerful rival in Reuters, and the merger is a response to the competitive threat posed by Reuters' 2000-2 electronic matching system. Systems such as this allow electropic matching of deals without any human intermediary. This makes them easy to use, although their success depends on the liquidity they are able to

While KBS has attracted considerable liquidity in a number of currency pairs, Reuters has big cost and deployment advantages. EBS's concern was that the weight of Renters' customer base would overwhelm it, ultimately taking Renters past EBS in volume terms and eroding EBS's liquidity advantage. as the leading electronic broking Background, Page 20

INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

Fiat chooses new chief executive

The Fiat board last night nominated Mr Paolo Cantarella as chief executive of the Turin-based automotive group as part of a management shake-up dictated by the impending departure of chairman, Mr Giovanni Agnelli.

The 51-year-old Mr Cantarella has been heading Fiat's core business car division since 1989 and has been widely tipped to succeed Mr Cesare Romiti. He was publicly singled out on Monday when Mr Agnelli announced before a meeting of 500 Fiat managers that he intended to step down and would be replaced by the 73-year-old Mr Romiti

The timing of the shake-up in Italy's largest private industrial group has come as a surprise. Although the company has insisted Mr Agnelli's departure and the elevation of Mr Romiti had been carefully planned, this has not dispelled the impression that Fiat has acted in some haste.

When Mr Romiti's promotion to the chairmanship was announced it was not made clear whether he would retain his executive role. Although close to the retirement limit of 75 his presence was considered necessary to guide the group through the transition period as management shifted to a new generation and allowed a younger member of the Agnelli family to take the helm. Mr Cantarella has earned his spurs by being behind the development of the highly-successful Punto, Bravo and Brava models. More appointments are now expected as part of a broader shake-up with a new team likely to be in place perhaps as early as March. Mr Agnelli has yet to indicate when he would relinquish the chairmanship and when Mr Romiti would take over. Robert Graham, Rome and Andrew Hill, Milan

Accor in Japanese hotels deal

Hokke Club, the Japanese hotels group, said it had reached agreement with Accor, the French company, on the joint operation of Hokke's business hotels in Japan. Hokke Club's 13 hotels would be remodelled under Accor's brand name, it said. The hotels include one top-of-the-range hotel and 12 economy-style hotels with 2,200 rooms. Two small establishments in India and Nepal are also included in the

Accor would invest in operation and remodelling of Hokke's hotels. Mr Sadano Kojima, Hokke Club president, said: "Initially, there will be no equity participation, but for the future, as we deepen joint management activities, such a possibility exists."

AFX Asia, 2

Kaufhof sales advance 3.4%

Kaufhof, the German retail group, said sales rose 3.4 per cent to DM15.9bn (\$10.96bn) in the nine months to September. It expected full-year operating profits to be at least as high as in 1994 when it posted sales of DM26.35bn and net profits of DM137.3m. It expected full-year sales at its department store and mail order divisions to be below the previous year, while sales at the specialist store division are expected to show clear sales erowth.

In the first nine months, sales at its specialist store division climbed 12.6 per cent to DM6.8bn from DM6.04bn a year earlier. Sales at its department stores, including Horten the department store chain acquired last year, fell 3.2 per cent to DM7.8bn in the first nine months from DM8bn a year earlier. The decline was mainly due to continuing weak consumer demand, renovation at some stores, and the company's decision to rent out some of the floor space previously used by its own food and consumer electronics division. At the company's mail order service division, sales fell 4.2 per cent to DM847m. At its Vobis-Microcomputer group, sales rose 20.7 per AFX News Cologne

Foreigners set to own 70% of Olivetti

er Martin in lyree

Foreign investors may own as much as 70 per cent of Olivetti after completion of the Italian computer group's L2,257bn rights issue, Mr Carlo De Benedetti, chairman, said yesterday.

The capital increase, aimed at relaunching Olivetti as a broad-based information technology and telecommunications group, closes today. But Mr De Benedetti yester-

day declared the issue a success and said it would transform Olivetti from "a family-controlled company into a real public company". Most analysts had predicted

underwriting the issue would take up at least some of the In an interview at Olivetti's headquarters, Mr De Benedetti said the outcome "would sur-prise many people", and that and its controlling shareholder.

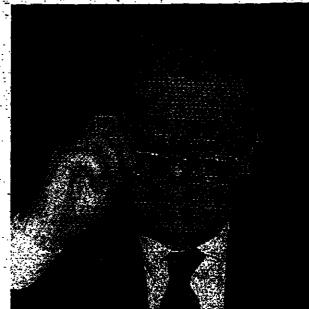
that the consortium of banks

he himself was surprised with Cofide, which would have the demand for the shares. allowed the De Benedetti family to maintain the same level "The banks won't have one of control. share - every one will be sub-

Mr De Benedetti said that scribed for by the market and especially by foreign invesalthough he would have preferred the original plan for tors," he said. . three simultaneous rights issues, as chairman and chief US fund managers are expected to take up many of the executive of Olivetti he was 2.26bn new shares issued, folhappy that outside investors lowing an aggressive sales campaign by Mediobanca, the were likely to increase their Milan merchant bank which influence in the running of the was leading the underwriting "To raise the money, Olivetti consortium, and Lehman

committed itself to cutting Brothers of the US, which would have had to buy 120m of costs - partly through an unpopular new round of redundancies - turning round its loss-making personal computer business, and accelerating its move into the telecoms sector. It expects to record its first net take up all its rights and its stake is expected to fall from 21 profit for five years in 1996 and pay a dividend on those profits

Olivetti's shares closed yes terday at L1,200, against the rights issue price of L1,000.



Carlo De Benedetti: happy with influence from outside investors

GAN to prepare for sell-off with FFr9bn sale

Groupe des Assurances Nationales (GAN), the troubled French state-owned insurance group, yesterday announced its intention to launch a programme of up to FFr9bn (\$1.8bn) in additional asset sales to pave the way for privatisation.

Mr Jean-Jacques Bonnaud, chairman, also said for the first time that the group was willing in principle to cede as soon as next year more than 50 per cent in CIC, the banking group it controls, to help raise funds.

The details followed a board meeting yesterday at which Mr Bonnaud said the representative of the French state, the majority shareholder in the group, had fully endorsed GAN's plans for restructuring ahead of a sell-off. The support from the state follow findings in a report sub-

the shares if the rights issue

Cir, one of the two family

holding companies through

which the De Benedetti family

has controlled Olivetti, will not

per cent to 16 per cent. The

banks refused to underwrite

had failed.

in which it might be priva-It came despite recent specu-

mitted by Morgan Stanley, the

US investment bank, which the

government commissioned to

examine the group's financial

health and the possible ways

lation that GAN might be broken up rapidly into different parts - including its interna-tional insurance network and banking assets - and sold off

to a range of purchasers.

Mr Bonnaud said the additional assets to be sold had not yet been determined, but could include participation in other companies, property and businesses in France and elsewhere. The sales would take place over the next four to five

He believed the reason for the acceleration in asset sales suggested the state had decided it was more firmly if his past demands that another committed to a privatisation as investor taking a stake in CIC soon as possible - perhaps dur- would also be required to

were also triggered by esti: was sold. "It would be good," mates of a further deteriors: he said. "It would not be a nection in the value of the group's gains on sales.

tiate a restructuring of FFrSbn in loans from banks to support its FFr13bn off-balance sheet defeasance" of non-performing loans hived off as part of a restructuring earlier this year. He also appeared to lessen

become an important investor The chairman said sales in GAN when the company essary condition."

property assets and of capital However, he stressed GAN gains on sales. He said he intended to nego ; quate control to be able to ensure that it could continue its bancassurance operations, through which it sells its insurance policies through CIC branches. Last year it received FF18bn in premiums in this

Nycomed will be split into two

By Hugh Carnegy

Haisland Nycomed, the Norwegian group which last, month called off a merger with the US pharmacentical company Ivax, said yesterday it, planned to proceed with the separation of its healthcare and energy businesses as it, had intended under the merger proposal.

The company is to propose, to shareholders that the group is split into two - Hafshund. covering energy operations, and Nycomed, covering pharmacentical operations. Shareholders would receive one share in each of the new companies for each Hafslund Nyco-

Hafslund Nycomed, Norway's biggest healthcare group, was forced to back out., of the merger with Ivax because of strong objection by a minority of mainly state-controlled institutional sharehold-, ers concerned about the poten-tial migration abroad of the company's operations.

The two parts of Hafslund Nycomed have little in com-, mon. In 1994, the energy divi-.. sion, which generates and transmits electrical power. contributed NKr1bn (\$156m) to., group sales of NKr7bn and NKr234m to group operating profit of NKr2 43bn. Nycomed's operations are based on diagnostic imaging and generic drugs.

After the split, Hafsland will

include the current group's stock investment portfolio. worth about NKr1bn. It willcarry some NKr300m in debt – although Hafslund Nycomed, said further details of the bal... ance sheets for the split com-panies were not yet available.

The separation proposal will. require a two-thirds majority from Hafslund Nycomed shareholders, the same requirement -the company falled to achieve for the Ivax merger.

Analysts said the splitwould make Nycomed more exposed as a medium-sized. operator in the fast-consolidating pharmaceutical industry – and therefore more prone to a., bid or merger. Ivax has said it .. hopes to revive its merger plan some time in the future.

Two new executives appointed at Bremer Vulkan

By Michael Lindemann in Bonn

Bremer Vulkan, the ailing German shipbuilding group which has forecast operating losses of at least DM200m (\$137.9m) this year, yesterday appointed two new leading executives and said it would start talks with its banks to guarantee the DM750m it has undertaken to invest in three east German shipyards. Mr Udo Wagner will become

chief executive early next year.

succeeding Mr Friedrich Hennemann who was forced out by the group's banks shortly after ses emerged in September. Bremer Vulkan shares fell 90 ofennies to close at DM40.10. They have slumped from a

high this year of DM97.20 as

news of the losses emerged. Mr Wagner is chief financial officer at the German subsidiary of Asea Brown Boveri, the Swiss-Swedish engineering group. He will be joined at Bre-Vulkan by Mr Hero

Brahms, an executive from the Kaufhof retail group who takes over as head of the company's supervisory board, the non-ex-ecutive body which oversees the management board. .

Bremer Vulkan is one of Europe's biggest shipbuilding groups but there are fears it might have overreached itself with commitments to shipyards in eastern Germany at a time when its core activities, shipbuilding and engineering, have suffered setbacks.

Mr Gunter Smidt, acting east German shipyards by 1997. chief executive, yesterday said The company declined to say the company expected operat-ing losses of at least DM200m for this year. These stem mainly from Dorries Scharmann, an engineering subsid-

Bremer Vulkan said it had resolved its unspecified short-term liquidity problems and had begun talks with Dresdner Bank and other for the ailing yards in the east banks to find the DM750m it is German ports of Rostock, Wiscommitted to invest in three mar and Stralsund.

how many of its 23,000 jobs would be shed during the restructuring which seems likely if the group is to pull back into profit.

The European Commission said this week that it would examine the way in which Bremer Vulkan has spent DM900m of investment grants destined

ent has been approved by Morgan Grenfell & Co. Limited, which is requisted by The Securities and Futures Auti

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Ugine S.A.

FRF 3,721 Million

We acted as it joint advisor to Usinor Sector Morgan Grenfell S. 4. and Doutsche Sank France S.N.C. Deutsche Morgan Grenfell **Group PLC**

has acquired Eurest Group Accor SA FRF 4.550 Million Morgan Grenfell & Co. Limited

Deutsche Morgan Grenfell

France Telecom

US\$650 Million

Compagnie UAP

FRF 4 Million

Revolving Credit Facility

TransAtlantic Holdings PLC han desperad clins 50° s interes Sun Lite Holdings PLC

Compagnia UAP FRF 4.1 Billion

We advised TransAttanto Holdings PLC in this transaction Margan Grenheil & Co. Limited

Sema Group plc arepased acquestion of spite 50% जे TS FM Holding S.A. FRF 219 Million

Was advised Sema Group pic in this Monyar Grenteli & Co. Limited and Nangar Countel S A DEF ingrover

Deutsche Morgan Grenfell

3. Avenue de Friedland, 75008 Paris - France

Total US\$200 Million

Project Finance Facility for the development of Total's Columbian oil and gas efferests

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U.S. \$50,000,000=



Crédit Chimique

Floating Rate Notes due 1996

in accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from December 15, 1995 to June 17, 1996 the Notes will carry an interest Rate of 5.6875% per snnum. The interest payeble on the relevant interest payment date, June 17, 1996 will be U.S. \$292.27 per U.S. \$10,000 principal amount and U.S. \$7,306.86 per U.S. \$250,000 principal amount.

By: The Chase Manhattan Bank, N.A. London, Agent Bank December 15, 1995



O CHASE

The Chase Manhattan Corporation U.S. \$400,000,000

Floating Rate Subordinated Notes due 2009 For the three months 14th December, 1995 to 14th March, 1996 the Notes will carry an interest rate of 5.9375% per annum with a coupon amount of U.S. \$150.09 per U.S. \$10,000 Note, payable on 14th March, 1996.

Bankers Trust

Company, London

Agent Bank NACIONAL FINANCIERA, S.N.C.,

as trustee of the Nafia Finance Trust US\$200,000,000 Guaranteed Floating Rate Notes due 1997 NACIONAL FINANCIERA, S.N.C. Notice is hereby given that the Rote of Interest has been fixed at 8.34375% and that the interest payable on the relevant Interest Payment date March 15; 1996 against Coupon No. 13 in respect of US\$10,000 originally issued foce amount of the notes will be US\$35.57. December 15, 1995 By: Cribonk, N.A., (Issuer Services), Agent Bank CITIBANCO

Trust Division

FRENDS B.V. U.S. \$20,000,000 Class B Notes due

December 31, 1996 Agreement dated as of December 15, 1988, between FRENDS BV and Bank of America litinois, London Branch, (formerly Continental Bank N.A., London Branch), Bank of America NT&SA, London Branch

has been appointed successor Fiscal Agent. Any queries in relation to this notice of succession should be directed to Tim Jacob, Bank of London E1 8DE, England Fax: 0171 634 4700

FRENDS II B.V. U.S. \$34,000,000

Class B Notes due

December 31, 1997 in accordance with Section 4.06(c) of the Fiscal Agency Agreement dated as of October i, 1989, between FRENDS II BV and Bank of America Iffinols, London Branch, (former) Continental Bank N.A., London Branch). Bank of America NT&SA, London Branch has been appointed successor Class 6 Fiscal Agent.

Any queries in relation to this notice of succession should be directed to Tim Jacob, Bank of America NT&SA, 1 Alie Street, London E1 8DE, England Fax: 0171 534 4700



European Investment Bank Portuguese Escudos 30 Sillion Floating Rate Bonds due March 2005 (issued on March 15, 1995) Portuguese Escudos 30 Billion Floating Rate Bonds due March 2005 (issued on June 15, 1995)

Notice to the Holders

Notice is hereby given that the Bonds will carry an Interest Rate of 8,944 % per annum for the penod 15,12,1995 to 15,03,1996.

PTE 2,230 per PTE 100,000 nominal
 PTE 22,299 per PTE 1,000,000 nominal
 PTE 222,987 per PTE 10,000,000 nominal
 PTE 1,114,937 per PTE 50,000,000 nominal

Luxembourg, December 15, 1995

Ambroveneto International Bank Ltd.

US\$ 150,000,000 Floating Rate Notes due 2004 In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from December 15, 1995 to March 15, 1996 the Notes will carry an Interest Rate of 6,4375 %

The Coupon Amount payable on the relevant Interest Payment Date, March 15, 1996 will be US\$ 16.27 per US\$ 1,000 nominal amount of Note, US\$ 162.73 per US\$ 10,000 nominal amount of Note and USS 1,627.26 per US\$ 100,000 The Agent Bank



Following the DIVIDEND DECLARATION by Ford Motor Company (U.S.) on 12 October, 1995 NOTICE is now

given that the following DISTRIBUTION will become

payable on or after 15 December, 1995. Gross Distribution per unit Less 15% USA Withholding Tax

Converted at \$1.545

nominal amount of Note.

1.7500 Cents 0.2625 Cents 1.4875 Cents \$0.00962783

Claims should be lodged with the DEPOSITARY; National Westminster Bank PLC, Basement, Juno Court, 24 Prescot Street, London E1 8BB on special forms obtainable from

United Kingdom Banks and Members of the Stock Exchange should mark payment of the dividend in the appropriate square on the reverse of the certificate

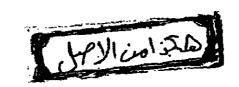
All other claimants must complete the special form and present this at the above address together with the certificate(s) for manding by the National Westminster Bank PLC. Postal applications cannot be accepted.

Dated 15 December, 1995

U.S. \$500,000,000 CITICORP

Subordinated Bank Adjustable Note Capital Securities BANCS Natice is hereby given that the Rate of Interest has been fixed at 6.0625% and that the interest payable on the relevant Interest Payment Date March 15, 1996 against Coupon No. 37 in respect of US\$50,000 nominal of the Notes will be US\$766.23.

December 15, 1995, Landon By: Chibonk, N.A. (Issuer Services), Agent Bonk



Hafslund' Nycomed into two By Hugh Camego

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INTERNATIONAL COMPANIES AND FINANCE

slower German economy

By Wolfgang Müncheu In Munich

Siemens, the German electronics group, expects another strong rise in earnings in spite of the slowdown in the German economy, predicting a rise in net profits of between 20 per cent and 25 per cent for the current financial year, similar to last year's increase.

Mr Heinrich von Pierer, chairman, said yesterday that the restructuring efforts of the past few years "are now kicking in". He said the process would continue until Siemens reached its target of a 15 per cent return on equity, com-pared with 9.4 per cent in the year ended in September.

The positive forecasts follow a strong performance in 1994-95, when Siemens increased net profits 26 per cent to DM2.08bn (\$1.43bn). New orders were up 4 per cent at DM91.9hn, and are expected to rise to between DM95hm and DM97bn in the current year.

Mr Karl-Hermann Baumann finance director, said that "despite the difficulties of making projections on the basis of the first two months of the current year, we can say that the results so far suggest that we are on target to reach our fore-

The forecast boost in earnings will stem to a large degree from improved productivity, which Siemens hopes to raise by 9 per cent, equivalent to a cost saving of DM8bn. In 1994-95 productivity increased by 8 per cent.

At a news conference yesterday, Mr von Pierer sounded a note of caution with a comment that Siemens' optimistic business outlook was consistent with increasingly pessimistic economic expectations in Germany, since the business cycle in the electronics and electro-technical industries follows the general economic business cycle with some

He said the increase in earnings - a result of productivity measures and a significant boost in earnings from its semiconductor activities - was no "reason to celebrate". He said: "We mustn't forget



Heinrich von Pierer: efforts on restructuring 'now kicking in'

equity. To have achieved that goal this past year we would have had to generate roughly DM3.5bn in net income."

The restructuring process is a likely to continue, although restructuring charges are fore cast to fall from DM2.7bn to about DM2.2bm in the current financial year.

The restructuring measures have so far led to a reduction in Siemens' German workforce by 40,000 to about 213,000. Mr von Pierer said: "We still

have our homework cut out mented in some of our operat-However, unlike many lead-

spread criticism of German competitiveness and the country's innovative capabilities as mistaken. "There is a lot of whining about the innovative capabilities within German gerating, and in our particular. Ptal 370. case untrue," he said.

of a 15 per cent return on and early 1990s.

ionssysteme (SNI), the computer maker, also made a mod-lest profit, the first for several years, while the transportation division was the only division to report a loss, with a pre-tax

deficit of DM18m.

Ms Nathalie Grasegger, analyst at Vereinsbank Research. said; "The forecast did not surprise us in the least. What did surprise us was the performance in the energy divisions (KWU), which did better and which appears to have managed the turnaround earlier than we had expected."

 Amper, the Spanish electronics group, and Siemens of Germany are renegotiating the wide-ranging strategic accord reached between them earlier this year, which may delay its finalisation by two months, reports AFX News in Madrid.

According to a report in the financial daily Cinco Dias, Sie mens is pressing for more con-frol of Amper unit Amper Dates, in which it was to take a 10 per cent stake under the terms of the original agree-

in July, the two companies signed a pre-agreement whereby they would form a new company - Siemens Telecommunications Espana which would consist of Amper's Amper Telematica unit and all of Siemens' Spanish telecom activities, except those related to its mobile tele-

phone business. In addition, the German comfor us. Major restructuring pany was to take a 51 per cent measures are being imple-! stake in the Spanish company's Amper Elasa public tele-

According to Cinco Dias, Sieing German industrialists, Mr ...mens is now questioning von Pierer dismisses wide-. Amper's profit forecasts for Amper Elasa, and considers the original amount of its planned investment in Amper of about Pta9bn (\$73m) to be too high. Amper's share price was sharply lower on the news, industry. This is mostly exag- closing down Pta105 at

An analyst at brokerage Ben-During the past business ito y Monjardin said: "This is year, Siemens' components bad news for Amper, although divisions raised pre-tax profits it was known the negotiations from DM200m to DM1.02hm, to a had run into difficulties. We which the semiconductor busi- had been expecting the deal to ness contributed the bulk. This: be closed by February. This that we are still some way off - business was a heavy loss- news increases the stock's risk from our medium-term target maker during the late 1980s-1 and we expect it to under pero form near-term.

Siemens upbeat despite SAS upgrades profits forecast for year

By Hugh Camegy in Stockholm

Scandinavian Airlines System (SAS) is set to exceed its forecast of full year profits of at least SKr2.5bn (\$372m) despite a series of strikes which cost it SKr450m in 1995, according to company executives.

The result, built on a combiand high sales of full-fare tickets, will consolidate the return to a profit of SKrl.5bn in 1994 after four successive years of

Mr Jan Stenberg, chief executive, admitted this week the resurgence had been achieved at some cost to service quality which now needed to be addressed. He also said negoti-ations had begun to streamline the unwieldy labour relations structure within SAS, which includes 43 different unions, to avoid a repeat of this year's strikes by pilots and cabin The profits surge also comes just before the scheduled start next mouth of a strategic operating alliance with Germany's. Lufthansa which is aimed at sharpening the two airlines' competitive edge against other big European carriers.

The co-operation deal, based on a marriage of the Lufthansa and SAS route networks, will give the two more than 90 per cent of passenger traffic between Germany and the Scandinavian countries but has yet to be approved by the European Commission.

But SAS officials said discussions with Brussels had been completed and they were confident of receiving a go-shead from the Commission by the end of January, on condition that SAS and Lufthansa agreed to concede up to 20 per cent of their joint slots for Scandinavian-German traffic at Frankfurt, Dusseldorf, Copenhagen, Oslo and Stockholm airports. SAS has reaped the benefits of SKr6bn cost-cutting programmes to stem losses of SKr3.8bn run up between 1991 and 1993. Overall, staff levels have been cut to fewer than 20,000 from 25,000 in 1991.

This year, profits have also been lifted by improved yields achieved by increasing the number of passengers travelling in its Euroclass business category at non-discounted rates. Profits in the first nine months rose from SKr1.2hn to SKr2.1bn, on sales up 7 per cent to SKr26.7bn. The number of passengers has not risen sig-nificantly - although SAS expects a 10 per cent increase

in volumes in 1996. SAS has begun a costly fleet replacement scheme, ordering up to 70 mid-sized Boeing 737-600 aircraft earlier this year some SKrl5bn. It says it is likely to decide in 1997 to spend a similar sum on rep ing and augmenting its 15-strong long-haul fleet.

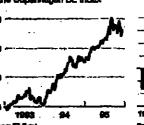
COMPANY PROFILE:

Historic P/E

SAS Market capitalisation Main listing

Gross yield DK:41.5 Earnings per share, 1994

Denske Luttfart share price relative to the Copenhagen SE Index





Cultor spends FM1.5bn on Pfizer food science side

Cultor of Finland said yesterday it would become one of the world's leading food ingredients companies after agreeing to buy the food science activities of Pfizer of the US for FM1.5bn (\$344m). Mr Björn Mattsson, Cultor

chief executive, said the deal would substantially strengthen the group's position in the US market and broaden its international network. It would give the group a strong global position in

confectionery, baked products, chewing gum, soft drinks, meat products and dairy and ice cream products, he

Mr William Steere, Pfizer chief executive, said the sale meant the group could focus exclusively on its healthcare

Pfizer Food Science Group (FSG), with headquarters in New York, achieved operating profits of \$31m on sales of \$304m last year. Apart from North America, it has good positions in Europe, Latin America, Japan, south-east products and enable it to

Asia and Australia, supplying duced calorie bulking agent fat replacers, flavours, food protectants and speciality

Cultor, with 1994 sales of

FM6bn. has production units in 12 countries and sales in more than 50 countries. Buying FSG will provide an additional six production sites.

four in the US and two in Mr Mattsson said the purchase would help the group to shift emphasis from bulk respond more effectively to industry trends, including healthy eating.

"Cultor's strengths lie in microbiology, metabolic engineering, enzyme technology and separation technology. especially crystallisation. FSG is strong in organic chemistry. extraction technologies, food systems and product screen-

He said the group hoped to avoid the problems which have hit other Finnish groups, notably Amer and Huhtamaki, in

These have stemmed from

trying to manage at a distance to highly competitive and fickle consumer markets.

"We are aware of the risks but we feel we know the US market quite well. We have been manufacturing there since 1984," said Mr Mattsson. Cultor said the deal, to be financed by cash and long-term

loans, would slightly dilute 1996 earnings but would improve its 1997 figures. Its equity-to-assets ratio will fall from 50 per cent to 40 per cent.

Pechiney ends disposals with sale of turbine unit

By John Ridding in Paris

Pechiney announced yesterday it had finalised the sale of its US turbine subsidiary, concluding an asset sale programme which has brought a net gain of about FFribn (\$199m) this year for Pechiney International, the packaging arm of the French aluminium group. The completion of the deal, which involves the sale of

Howmet to a US consortium.

for \$750m, comes as the French group completes the final stages of privatisation. Final results of the issue, due today, are expected to confirm a cool response from investors. Howmet, which has annual

sales of \$900m, is being bought by the Carlyle Group, a financial investor in aerospace and defence, and Thiokol, an industrial group with activities from propulsion motors to riveting

The sale follows the disposal of the group's US metal food can and glass bottle businesses. Both were part of Pechiney International, which is 67 per cent owned by the parent

Pechiney's accounting for its asset disposal programme was criticised by the French stock market regulator during the privatisation process. The Commission des Opérations de Bourse said it regretted the company had anticipated receipts in its first-half results from transactions which had still to be completed.

Of greater concern to inves-tors has been the weakness of the Paris stock market, the poor performance of previous French privatisation issues and the downturn in the cyclical abminium market.

Such considerations, along with signs of weak demand, prompted the French govern-

ment to scale down the size of the operation, cutting a planned capital increase from FFr4bn to FFr2.4bn and reducing the number of shares allocated to institutions.

Banks involved in the deal claim that the tranche of 11.5m shares for individual investors has been fully subscribed. But analysts are more cautious about prospects for the institutional tranche of just over 13m

When the need is expertise in Mergers and Acquisitions...



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13 October 1995



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Listing on the Oslo Stock Exchange.

Global Coordinator Alfred Berg

Alfred Berg

Lead Managers

Orkla Finans

Fokus Fonds

Vereinsbank abandons attempt to buy Oppenheimer By Andrew Fisher in Frankfurt and Maggie Urry in New York Bayerische Vereinsbank has Bayerische Vereinsbank has Acquirers of Wall Street investment banks. The Fed appears to have adopted a stricter line than " Altercht Schmidt, Vereinsbank châir year's delay in obtaining approval, which was too lone approval at a transfer to buy Oppenheimer by Glass-Steagall consider by Glass-Steagall consider setting chair year's delay in obtaining approval, which was too lone approval, which was too lone approval, which was too lone approval.

NEWS DIGEST

News Corp to set up executive committee

News Corporation, the media and entertainment group headed by Mr Rupert Murdoch, is to set up an executive committee to determine "strategic directions" for the company. The committee will comprise Mr Murdoch and the heads of the Fox operations in the US, the newspaper and satellite broadcasting units in the UK and the Australian News Limited arm. The aim would be to "strengthen the co-ordination and profitability" of the group's activities.

The members of the committee will be Mr Chase Carey, from Fox Television; Mr Peter Chernin, Fox Filmed Entertain Mr Ken Cowley, head of News Limited: Mr Lachlan Murdoch, Mr Murdoch's son who was recently made deputy chief executive of News Limited; Mr Sam Chisholm, chief executive of BSkyB; Mr Les Hinton, chairman of News International; Mr Preston Padden, president of telecommunications, television and corporate communications at News Corp; Mr David DeVoe, finance director of News Corp; and Mr Arthur Siskind, group general counsel.

Analysts agreed the new committee was not a precursor to Mr Murdoch's retirement. One said: "You can look for at least another 10 years out of Rupert."

Moore extends Wallace deadline Moore, the international business forms maker, has extended the expiry date of its US\$60 a share bid for all the shares of

Wallace Computer of the US to 6pm on December 20. The bid is worth a total US\$1.3bn. The Canadian group said that as from December 11, 14.3m

Wallace shares had been tendered under its bid, or 63 per cent of Wallace's total shares outstanding. At Wallace's annual meeting on December 8, Moore succeeded in replacing the group's president, Mr Robert Cronin, and two other directors by three Moore nominees with

a 56.4 per cent vote. However, Moore's bid fell short of the required 80 per cent approval from Wallace shareholders.

PNB lifts price of share offer

The Philippine National Bank, the country's largest with more than 300 branches, said yesterday it had increased the price of its third public share offering because of strong interest from subscribers

The third tranche, which reduces the government's share in PNB from 57 per cent to 49.8 per cent, will be offered at 260 pesos a share, 18 pesos higher than the original price set on

A total of 7.2m shares, or 7.2 per cent of the bank's capital, is being sold off, with 25 per cent of the shares reserved for small investors in the form of warrants.

The bank posted net profits of 1.58bn pesos (\$60.2m) for the first 10 months of 1995. It did not reveal the equivalent profit figure for the year earlier but said revenues advanced 20 per Edward Luce, Manila

NZ brewer resumes dividend

Dominion Breweries, the New Zealand group controlled by Dutch brewer Heineken and Asia Pacific Breweries of Singapore, is to pay a dividend of 2 cents a share, its first since 1991, after reporting a tax-paid profit of NZ\$17.3m (US\$11m) for the year to September 30, compared with a loss of NZ\$93.2m in the previous 15 months.

In the past year, the company, New Zealand's second biggest brewery, has undergone an extensive rationalisation after the change in majority ownership from an Asian Pacific-Brierley

The latest profit included an unexpectedly high tax bill of The latest profit included an extra provision of N2\$10m for potential tax liabilities relating to previous years. Operating profit after interest and before tax and non-operating items was NZ\$42.8m, compared with NZ\$29.4m. Sales for the period were NZ\$658.2m, against NZ\$372.9m.

Terry Hall, Wellington

Rigel buys Inverness Petroleum

Consolidation continues in western Canada's upstream oil and gas industry. Rigel Energy is buying Inverness Petroleum for about C\$245m (US\$178m), bringing the value of mergers in recent weeks to C\$1.4bn.

Rigel will double its potential reserves by the friendly share swap. Each Inverness share will be exchanged into 0.625 Rigel shares, providing a premium over Inverness's recent market price. The bid expires January 11, 1996 and requires two thirds

The merged company will have annual revenues of about C\$250m and will be profitable. Robert Gibb Robert Gibbens

abandoned its attempt to buy Oppenheimer Group, the US securities firm, because US banking regulators would not approve the deal quickly. Permission was required under US rules, which separate commercial and investment banks.

The stance taken by the Federal Reserve, which supervises the US banking industry, is likely to be seen by other non-US banks as a signal they would not be welcome as

has been taking recently. Many had expected the Fed would give Vereinsbank some leeway to do the deal. Bankers said it would make it more difficult for anyone to buy a Wall Street securities firm.

Others suggested the Fed was reacting to the well-publicised losses at Barings, the collapsed UK merchant bank rescued by ING of the Netherlands, and the New York branch of Japan's Daiwa. Daiwa.

The Fed apparently told Vereinsbank it would not approve the acquisition until it had gone some way towards closing its US commercial banking business, mainly trade financing through branches in New York, Los Angeles and Chicago.

Vereinsbank said it had no certainty it could conclude the deal, even if it went through the expensive "debanking" pro-

Many non-US banks have been looking to expand their investment banking activities on Wall Street and had been thought to have an advantage over US banks, which are restricted under the Glass Steagall law, enacted in 1933.

However, other European banks have been deterred from buying in the US. UBS, the Swiss bank, for example, had been interested in buying Leh- York, has some \$40bn under man Brothers but was put off management and is also a

earlier this year, it was hoped Congress would pass the necessary legislation. However, the drive for repeal has foundered in recent months.

Vereinsbank, based in Munich, had hoped the deal, which could have cost it up to \$500m, would strengthen its presence in asset management and investment banking. Oppenheimer, based in New

with Oppenheimer Group by the end of this year. However, if these did not succeed, we. shall roam the world with open eyes" for another suitable

The collapse of the dealleaves Oppenheimer to remain independent. Having talked to a number of potential bidders before accepting the approach from Vereinsbank, it is thought unlikely that a new buyer will now appear.

Entergy wins bid to take over Citipower

By Nikki Talt in Sydney

Entergy Corporation, one of the largest investor-owned utility companies in the US, was yesterday confirmed as the successful bidder for Citipower, the fifth and last of the electricity distribution compa-nies being sold off by the state government in Victoria.

Entergy, which had already been named as the preferred buyer, will pay a total of A\$1.75bu (US\$1.3bn) - made up of a capital payment of A\$1.58bn and franchise fees with a present value of A\$173m. The bulk of this -A\$1.3bn - will go towards paying down the large debt burden passed on to the current state government by the former administration.

The sale of the five distribution companies has been a highly successful financial exercise for the Victorian government, raising just over A\$9bn - which is more than domestic analysts had predicted at the outset. US-based utilities have been involved in all five successful bids, either through consortia also involving Australian interests or on

Yesterday, Mr Alan Stock-dale, Victoria's treasurer, said the electricity privatisation programme to date led to a drop in Victoria's net public sector debt from A\$32.5bn to about A\$24.5bm.

Citipower's distribution area covers central Melbourne, including the city's business district, and has about 280,000 customers. Pro forma assets for 1993/94 were put at Entergy's core operations in

the US are concentrated on the mid-south, and it services about 2.4m customers in Arkansas, Louislana, Mississippi and Texas. The electricity privatisation

programme in Victoria will now move on to the generation companies - of which there are also five up for sale. First off the blocks will be Yallourn Energy, which is due to be sold early in the new year.

IBM halves price of Lotus Notes software

By Richard Waters in New York

International Business Machines has more than halved the price of its Lotus Notes software in an attempt to spur much wider use of the computer networking package. The announcement marks the first concerted attempt by IBM to establish a broader market for the product, which

it acquired when it paid

\$3.5bn for Lotus earlier this

Though already used by 8.3m people, the so-called "group-ware" product risks being overtaken by cheaper Internetbased software. By using a browser to navi-gate the World Wide Web, such

as that made by Netscape. computer users can replicate many of the functions of Notes at a lower cost.

Notes allows people using

stand-alone personal computers to communicate and work on the same files, and is the biggest-selling product of its

This pais us very much in the middle of Internet," said Mr Michael Zisman, chief executive of Lotus. The Notes applications are available sewhere on the Internet, he said, but users faced the task of "cobbling them all

Under the new pricing structure, the cost of Notes has been cut to \$69 for each computer, from \$155 before.

The price of the "server" software needed to run Notes has been raised from \$275 to

The company said, though, that improvements in the product would allow the server software to link more computers. Also, it will in future have built into it the ability to link tion which currently requires a separate piece of software costing \$2,995.

Mr Zisman said the move would be "revenue-enhancing". The product was expected to continue its historic growth rate of more than 100 per cent a year, he said, while the higher price of the server software would partially offset the lower price per

Way cleared for Bank Hapoalim privatisation

divestiture of the bank's assets

Two international investor groups participating in a government tender to buy a con-trolling stake in Bank Hapoalim, Israel's most profitable banking group, have dropped their opposition to recent recommendations forcing the bank to sell off its nonfinancial assets.

The move clears the way for

removes the uncertainty which has fallen over the privatisation of Hapoalim since a gov-errment commission published wide-sweeping recommendations to break the power of Israel's state-controlled banks on the economy.

the sale of Bank Hapoalim and

Both groups said they still wanted to buy Bank Hapoalim but asked the government to to beyond the end of 1998. One group is lead by Claridge, an Israeli investment company owned primarily by Canada's Mr Charles Bronfman. The group includes financier Mr George Soros, international investment bank Goldman Sachs, and Mr Ted

Aronson of Carnival Corp's

Carnival Cruise Lines. The other group includes

Israeli businessman Mr Eliezer Fishman and Bear Steams, the global investment house. The bidders had previously

said they were reviewing their participation in the wake of the committee's recommendations that included making banks reduce their holdings in non-financial companies to 20 per cent by 1998 and forcing Bank Hapoalim to sell either its 34 per cent stake in Clai

Industries or its 23 per cent stake in Koor ladustries - both large Israeli holding compa-

The government is seeking to sell up to 40 per cent of Bank Hapoalim to a strategic partner for up to \$850m. A ministerial committee is

reviewing the commission's recommendations and will present its decision to the government on December 24.

Novell registers increase in net income

By Paul Taylor

Novell, the leading personal computer networking software company, yesterday reported an increase in full-year net income to \$338m, or 17 per cent of revenue, compared with \$207m, or 10 per cent of revenue, in 1994.

Revenues for the group, which announced in October it would withdraw from the mar-ket for PC applications pro-

firmed it was actively negotiating and expected a sale of the division before the end of January. On a per-share basis, net income rose from \$0.56 in 1994 to \$0.90 in 1995. On a pro forma

applications division, were

\$2.04bn for the year to October

28, up from \$2bn a year earlier.

The company yesterday con-

basis excluding a non-recurring Unix licence buy-out and

grams and sell its business acquisition-related expenses year-ago revenues totalled \$1.92bn and earnings were \$298m, or \$0.81 a share. The full-year advance came

despite a lacklustre fourth quarter, which, as expected, saw revenue fall from \$486m to \$481m. Net income was \$59m. or \$0.16 a share, up from \$20m or \$0.06 a year before, because

On a pro forma basis excluding non-recurring acquisition-

related expenses, 1994 fourthquarter earnings were \$61m, or \$0.17 a share. Revenue from Novell's core

NetWare network operating system software increased 19 per cent to \$1.03bn. The group's other network and systems software revenue grew to more than \$600m. These gains were offset by a \$122m decline in personal productivity applications, which ended the year at \$407m.

Share price relative to the

Goldman, Merrill Lynch lead surge in underwriting

By Maggie Urry in New York

Wall Street securities houses are nearing the end of a year which has broken records in many business areas. Disclosed fees from underwriting securi-ties are expected to exceed \$6.3bn for the firms as a whole, up from \$5.6bn in 1994, according to provisional estimates from Securities Data.

Leading the surge in fees has

been Goldman Sachs and Merrill Lynch, each expected to earn more than \$1bn from underwriting in the year, says ties Data, the firm which collects statistics on the financial markets. Other firms, however, are

forecast to suffer a fall in fees. Securities Data estimates Salomon Brothers' underwriting fee income will drop from

sector, where Salomon is a the \$34bn record set in 1993. leading underwriter, has been although well ahead of 1994's Mr Richard Peterson of Securi- under a cloud in 1995. Total public issuance of secu-

\$331m to \$236m, partly because

rities of all types has so far reached \$650bn and could still exceed 1994's level of \$705bn. One banker said he expected a flurry of deals before the yearend as rival firms vied for top positions in the league tables.

\$22bn. However, with \$12bn of deals coming in the last quarter of the year, 1996 is expected to get off to a good start, Mr

have had a "tremendous boom" in 1995, Mr Peterson

\$100m up on the 1994 amount of \$355bn.

European Investment

TTL 650,000,000,000



(Formerly Shriram Industrial Enterprises Limited) [Regd. Office: Surya Kiran Building, 19, Kasturba Gandhi Marg, New Delhi - 110 001.1

UNAUDITED FINANCIAL RESULTS (PROVISIONAL) OF SIX MONTHS ENDED 30.09.95

				(Pls. Millio
S.NO.	PARTICULARS	SIX MONT	HS ENDED	YEAR
		30.09.95	30.09.94	ENDED 31.3.95
1.	Net Sales	4391	3637	7779
2.	Other income	43	28	131
3.	Total expenditure	4381	3285	7292
4.	Interest (net)	199	136	197
5.	Gross profit after interest but before depreciation, extraordinary item			
i	and tax	-146	244	421
6.	Depreciation	59	34	70
7.	Profit before extraordinary	1 .		i
	item and tax	-205	210	351
8.	Extraordinary item	l	-	67
9.	Profit before tex	-205	210	418
10.	Provision for tax	!	65	50
11.	Net profit	-205	145	368
12.	Paid-up equity share capital	-271	189	271
13.	Reserves excluding revaluation reserves (as per balance sheet			
	of previous year)	· :		2019

NOTE: Total expenditure includes Rs. 75 million on account of write down of inventory of certain models of compressors/appliances which have been/are being discontinued.

Dated 28.11.1995

For Siel Limited

Siddharth Shriram Chairman & Managing Director **BANQUE PARIBAS** US\$400,000,000

Undated subordinated floating rate securities in accordance with the notice is hereby given that for the interest period from 15 December 1995 to 15 March 1996 the securities will carry an interest rate of 6% per annum. Interest payable value 15 March 1996 per US\$1,000 security will amount to US\$15.17 and per US\$10,000 security will amount to US\$151.67.

Agent Morgan Guaranty Trust Company **JPMorgan**



The Kingdom of Belgium US\$400,000,000

Floating rate notes due December 1999 In accordance with the provisions of the notes, notice is hereby given that the rate of interest has been fixed at 5.5625% for the interest determination period 15 December 1995 to 17 June 1996. Interest payable on 17 June 1996 will amount to

US\$2,858.51 per US\$100,000

Morgan Guaranty Trust Company **JPMorgan**

BANQUE PARIBAS U\$\$200,000,000 Undated floating rate

securities In accordance with the provisions of the securities, notice is hereby given that for the three month interest period from 15 December 1995 to 15 March 1996 the securities will carry an interest rate of 6.125% per annum, Interest due on 15 March 1996 will amount to US\$15.48 per

US\$1,000 security. Agent: Morgan Guaranty Trust Company

JPMorgan



City of Stockholm US\$325,000,000 Floating rate notes 1999

Notice is hereby given that the notes will bear interest at 5.75% per annum from 15 December 1995 to 15 March 1996. Interest payable on 15 March 1996 will ount to US\$H.53 per US\$1,000 note, US\$145.35 per US\$10,000 note and US\$1,453,47 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company JPMorgan

JPMorgan

Floating Rate Notes Due December 1999 (the "Notes") December 15, 1995, London
By: Gtibank, N.A. (Issuer Services), Agent Bank.

CITIBANG

RPS Residential Property Securities No.3 PLC £95,000,000 Class Al Notes

a principal repayment of 19,950 per 123,780 Note pursuant to Clauses (Sh) L13,700 Note pursuant to Catases (99) of the Notes on the interest payment date 29th December 1995. The principal amounts constanding on 30th December 1995 will therefore be £13,830 per Note.



Bank ITL 1,000,000,000,000 Floating rate notes due 1998 Notice is hereby given that

the notes will bear interest at 10.25469% per annum from 15 December 1995 to 15 March 1996. Interes payable on 15 March 1996 will amount to ITL 129.608 рет ITL 5,000,000 note and ITL 1,296,079 per ITL 50,000,000 note. Agent: Morgan Guaranty

Trust Company

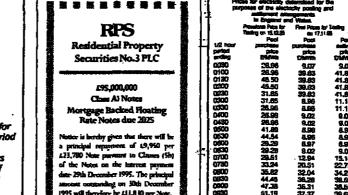
CITICORP 6 DM300,000,000

Notice is hereby given that the Rate of Interest for the Interest Period December 15, 1995 to March 15, 1996 has been fixed at 4.20313% and that the interest payable on the relevant Interest Payment Date March 15, 1996, against Coupon No. 5 will be DMT0.62 in respect of DM1.000 nominal of the Notes and will be DM106.25 in respect of DM10,000 nominal of the Notes.

Flotations so far this year deals expected to reach a the mortgage-backed securities have raised \$29bn, still short of record \$450bn, more than Peterson said. Mergers and acquisitions said, with the total value of

number of nostile deals, which

this year represent almost 20 per cent of all deals by value. That is still below the percentage in 1988 when a bid of more than \$20bn for RJR Nabisco lifted the proportion of hostile bids to more than a quarter.





Floating rate notes due 1998 The notes will bear interest at 10.25469% per annum from 15 December 1995 to 15 on 15 March 1996 will amount to ITL 129,608 per ITL 5,000,000 note and TTL 1,296,079 per ITL 50,000,000 note. Agent: Morgan Guaranty **JPMorgan** CREDIT LYONNAIS USD 500,000,000 FRN Due 1996 Bondholders are hereby informed that the rate for the Coupon N° 12 has been fixed at 5.9375 % for the period,

starting on 14.12.1995 until 13.03.1996, inclusive

(representing a period of 91days).

The Coupon N° 12 will be payable on 14.03.1996, at the

price of USD 150.09 for the USD 10.000 Notes, and USD 1,500.87 for the

USD 100,000 Notes.

The Principal Paying Agent

A CREDIT LYONNAIS INDICES AND INTEREST RATES Call 0839 35 35 15 For a free Dealing Pack which includes the full range of 17 Futures Call services phone (0171) 522 2205

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THE TAX FREE WAY TO PLAY THE MARKETS" e call 017) 263 3667.

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COMPANY NEWS: UK

Asda tactics upset Tesco as volumes rise

By Neil Buckley

Fresh from provoking Tesco's outrage by accepting Tesco Chubcard money-off vouchers in seven of its stores, Asda, the rival supermarket chain, will this weekend accept any mon-: ey-off vouchers issued by rival grocers in all stores.

News of the promotion, to run this Saturday and Sunday, came as Asda beat expectations with a 27 per cent increase in interim pre-tax profits to £138.3m, and reported the fastest volume sales growth of any large grocer, Mr Archie Norman, chief executive, said this weekend's offer would even cover vouchers for free frozen turkeys

issued by Tesco to 1m higher-spending Clubcard holders. "I don't think it will cost us a great deal - we will make money out of it. At this time of year, shopping baskets tend to be very big."

Tesco dismissed Asda's move as "another empty gesture" -although it launched a similar promotion three years ago.

Asda's promotion is the latest in a series of sometimes cheeky marketing moves. including outspoken campaigns against price-fixing on books and medicines, which have helped Asda outperform

S Water

buys 10%

of shares

Southern Water yesterday

paid £113m to buy back 9.9 per

cent of its shares and prom-

ised investors that future divi-

dends would benefit from the

ted dividend growth with a 9p

rise in Southern's shares to

667p. Most of the 9.9 per cent

stake was repurchased at 665p. Mr William Courtney, chair-

man, said that in spite of the

reduced number of shares

after the buy-back, Southern

intended to maintain the total

Based on Southern's com-

ments, analysts are now expecting a 22 per cent

half dividend.

£180.7m.

share buy-back programme The market welcomed the promise of better than expec-

By Peggy Hollinger



Archie Norman: putting fun and personality into stores

In four years, Asda has recovered from near-collapse. with filbn debts, through returning to its roots as a lowpriced retailer, and attempting to inject "fun and personality

Total sales for the 28 weeks to November 11 increased 14 per cent to £3.03bn, which was less than Tesco's 25 per cent first-half rise. But Asda's likecent, against Tesco's 10 per

Mr Norman said increased sales, particularly from older stores, would drive profits growth in the grocery trade in

coming years. However, Asda managed to increase its operating margin from 4.2 per cent to 4.6 per cent, reflecting an increase in operating profit from £113.9m to £140.5m, thanks to tight cost control and its higher sales.

Pension funds to publish guidelines

Several large pension funds. with combined assets of more than cooks. than £30bn, are planning to publish their corporate governance guidelines, on which voting decisions at annual meetings are based.

The British Telecommunications and Post Office pension funds will publish, in their next annual reports, the guidelines which their investment managers follow when making votine decisions

On Wednesday RailPeh, which has assets of about floon, agreed to publish as corporate governance code covof directors continues and diff. Hish our corporate governance dand payments. Investment guidelines next year. managers will be expected to

rise in the pay-out for the full you shares that RailPen owns in line with the code RailPen trustees also want them to take a more active interest in Southern accompanied the buy-back with an 18 per cent corporate strategy and perforincrease in interim profits and a 16 per cent rise in the first-Trustees of the BBC pension

fund, which has assets of £4bh, are also considering reform of In the core business, Southern reduced costs by 2 per cent, helping trading profits to rise to £79.5m (£69.9m) the fund's corporate governance decision-making process. on sales 7 per cent ahead at It follows protests from scheme members at the fund's decisions to vote with management. The group also reaffirmed at British Gas's annual meetits commitment to spending ing in May, against a proposal £50m on improving water to reform the company's conquality and distribution, and to defer 1 per cent of customer troversial remuneration strucprice increases next year.

BBC trustees have agreed to take the National Association of Pension Funds' voting advice service as an interim measure ahead of a final decision on reforms next year. Current practice at the BBC is for the fund's voting decisions to be taken by the Pensions Accountant, a scheme official, with investment managers However, some trustees want to control the way the funds

shares are voted. The BT pension fund invests most of its £18bn of funds through Hermes, which it owns and wflose chief execu-Goobey. He said vesterday:

The two Post Office pension funds, with combined assets of about £11bn, are also planning to disclose their corporate gov-ernance policies in their next annual report. Hermes is the the Post Office funds and it has agreed to consult more with trustees ahead of controversial voting decisions.

"Some trustees were not happy with the way the British Gas vote was handled," a Post Office trustee said vesterday. "So we now have an undertaking that we get consulted on big decisions." Hermes voted clients funds for manage at BG's annual meeting.

Arjo Wiggins Appleton has acquired the MÜHLEBACH group a subsidiary of HOLVIS AG the undersigned acted as financial advisor to Arjo Wiggins Appleton in this transaction Demachy Worms & Cie Finance

Granada continues **Forte** attack

By Scheherazada Daneshichu and David Blackwell

Granada, the TV and leisure group, yesterday continued its attack on management performance at Forte, the hotels group for which it is making a £3.2bn hostile bid. The first

closing date is today. Granada posted its latest document to Forte shareholders as Forte was working on the sale of its 72 White Hart hotels, for about £100m. Forte is expected to announce the deal next week.

Granada has said it would lift Forte's ongoing profits by £100m in the year to October 1 1997, via cost-cutting, exploitation of purchasing power and higher profit margins at Travelodge and the Little Chef and Happy Rater restaurants.

Granada also aims to raise £500m through the previously announced sale of Forte's 68 per cent stake in the Savoy hotel group, the 25 per cent stake in Alpha Airports, and Forte's motorway service sta-

Forte has asked the Takeover Panel to seek clarification from Granada about the £100m assertion. Sir Rocco Forte, chairman, said yester "The £100m of cost savings has no detail to support it. He (Mr Gerry Robinson, chief executive of Gran-ada] retracted the number on Monday. It is an empty and unsubstantiated claim.^a

Mr Robinson countered: "In relation to the size of the deal. if we were not talking of improvements of that order. we wouldn't have been interested in this bid."

Electricity companies increase pay-outs

Southern records 20% increase

By David Wighton and David Lascelles

Southern Electric yesterday added to the torrent of cash flooding out of regional electricity companies by announcing a £500m (\$948m) package for shareholders.

This includes Southern's 11 per cent stake in the National Grid, a 50p special dividend and a 26.5 per cent increase in the interim dividend to 10.5p. On the same day, London Electricity announced a 21 per cent increase in its interim dividend, in addition to its proposed 100p special dividend, and Scottish Hydro-Electric honoured its promise to share-

holders of a real increase of 6

per cent in its dividend with a 9.4 per cent rise in the interim

pay-out to 4.75p.
Southern, which is awaiting ruling by the Monopolies and Mergers Commission on an agreed £2.9bn bid from National Power, did not distribute its Grid shares in time for the start of trading on Mon-

Its shareholders will now receive the Grid shares in early January, on the basis of 66 for every 100 Southern held. Some analysts had ass

that Southern would follow the lead of Midlands Electricity. which was also the subject of a bid referred to the MMC, by paying a 100p special dividend. Southern forecast total dividends of 35p this year, a rise of 23 per cent, and real annual increases of between 5 per cent and 8 per cent until the end of the decade. That compares with Midlands' projection of 6

per cent real growth. The pay-outs accompanied a 20 per cent increase in pre-tax profits from £107m to £127.8m in the six months to September 30. The improvement reflected a £12.8m reduction in controlla ble costs and a £10m jump in

profits from generation. Scottish Hydro, the Perthbased electricity generator and distributor, said underlying profits growth was 10 per cent in the six months to September

The reported pre-tax profits

£61.7m was distorted by the £18.8m deducted from last year's \$34.9m for the premium paid to redeem government debt ahead of time.

London yesterday reported interim profits little changed at £84,5m (£85,3m) before tax and exceptional items.

Allowing for last year's exceptional charges of £42.5m, earnings per share rose to 32.8p (22.9p) from which London is paying a dividend of 11.5p (9.5p).

• The Inland Revenue has agreed that National Grid shares will be valued at 207p for tax purposes, resulting in a credit of 51 p for non-taxpay-

									- Dividends -		
	Turnet			t (Em)		(p)	Correct payment (p)	Date of payment	Corresponding dividend	Total for	Total igst
catos & Hatcheson	294.5	(249.4)	7.57	(14.2¥)	12.2	(30.3)	5.5	Apr 9	5.5	9	9
ibrighton	4.12	(4.21)	0.957	(0.105)	1.3	(0.1)	nii	-	0.1	•	01
sda 28 weeks to Nov 11	3,044	(2,659)	138.3	(108.7)	3.38	(2.62)	0.72	Apr 2	12.0	-	22
ristol Water 6 roths to Sept 30	33.2	(31.3)	6.49	(4.73)	65.2	(45.3)	13.75	Feb 9	12	-	38.5
are UK Yr to Sept 30	15.74	(13.41)	2.65	(6.92♥)	4.83	(B)	0.5	Feb 7	14	1.25	
NT	48.1	(29.2)	1.75	(1.294)	7.71	(1.42)	0.925	June 19	0.85	•	3.75
ady 14ad Yr to Oct 1	874	(778.8)	66.8 ♥	(92.1)	45.2	(58.9)	13.5	Feb 16	12.5	17.B	16.5
6 mithes to Sep 30	9.01	(7.36)	8.35	(D.18)	1	(D.6.)	0.2	Jan 28	OŽ.	-	0.2
leral Stratet 🌣	13.4	(6)	0.537	(0.481)	19.7	(14.5)	1	Mar 1	-	1	
stden: Rose	2.86	(2.27)	3.1 6 E	(D.67L)	27L	(14L.)	-	-	-	-	-
near Workings	D.187	(D.024)	0.116t,	(D.D661)	0.0071	(-)	-	-	•	-	-
tercare	45.2	(44.3)	2.48	(2.33)	5.3	(5.5)	28	Apr 8	2.8	3.5	3.5
olon Limity 6 miles to Sept 30	7.53	(7.17)	0.182	(0.215)	0.15	(0.19)	-	-	•	-	-
perdon Electricity	556	(536.7)	84.5	(42.8 4)	32.8‡	(22.9)	11.5	Jan 26	9.5	-	29
pedon Merchant	18.8C	(180)	25.9	(13.1)	7.58	(4.28)	0.8	Jan 5	0.B	-	4.4
26 Yr to Sapt 30	328	(473.9)	52 ÷	(63.)	50	(57.5)	18	-	17	32	30
S Intil 6 mains to Oct 28	15.8	(14)	0.12	(0.9L)	0.3	(2.6L)	0.1	Feb 12		•	0.5
erthrumbetan: Res. 🍎 6 mills to Sept 30	0.073	(0.036)	0.0054	(1800.0)	=	(-)	-	-	•	-	1
conellesk	21	(0.797)	271L	(_19€.1)	7.3L	(5.5L)	-	-	-	-	-
affigurum 6 miles to Sept 30	6.13	(6.45)	0.036	(1.39L .)	0.14	(5.24L)	ρĒ	-	n#	-	nii
NET	35.5	(27.6)	2.43	(1.87)	20.6	(15.5)	4	Jan 12	3.1	5.6	54
cottish Hydro	388.2	(367.4)	61.7	(34.94)	11.85°	(6.57	4.75	Mar 20	4.34	-	14.01
certicor Yr to Sept 30	1.031	(800.3)	99.4	(80.6)	44	37.5	3.116	Apr 4	2.6	4.018	3,405
scurity Services Yr to Sept 30	992.1	772.5	72.2	(58.4)	42.3	352	5.828	AOT 4	4.851	7.714	6.537
P ladostrial Yr to Sept 30	54.7	(43.3)	5.75	(3.77)	4.59	(4,03)	1	Apr 6	0.6	1.6	1.05
enthern Electric 6 miles to Sept 30	732.7	(344.8)	127.B	(106.8)	35.9	29.7	16.5	Jan 29	8.3		285
nuthern Water 6 miles to Sept 30	206.9	(1906)	83.7	(70.8)	44.5	(39.8)	9.8	Apr 9	8.45	_	25.9
exati (CA) Yr to Oct 31	1.24	(0.863 i	0.11	(0.052	80.43	(37.18)	25	Apr 10	7E	25	
deologic	6.55	(5.51)	3.59L	(3.751.)	2.61,	(3.4L)	~	-	•-	=	-
				والادام	4.5		Current	Date of	Corresponding	Total for	Total is
vestment Trusts		<u> </u>		gs (20)	-8%	(p)	payment (p)	payment	dividend	year	you
elsh industrial	250.9	(203.5 L	0.027	(0.026)	2.02	(2.08)			_		B☆

Scottish Hydro-Electric plc

INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 1995

Sales up 5.7% with strong growth in England and Wales. ■ Stated Earnings per share up 80.4% due to absence of 1994's

debt redemption premium. 🗷 Underlying Earnings per share up 10.1%

a lateria Dividend up 9.4% in line with target.

Service to Customers improved again,

CHAIRMAN'S STATEMENT

Commenting on the results Lord Wilson, Chairman, said: "Our strong underlying earnings growth has come mainly from

improved sales throughout Britain which have offset the real price reductions in most market sectors. The absence of a debt redemption premium this year somewhat distorts comparison of stated figures. The underlying improvement in operating profit and in earnings per share was 7.7% and 10.1% respectively. We have, therefore, raised our interim dividend 9.4% in line with our current growth target. This dividend is covered-2.5 times and will be paid to shareholders on 20 March 1996.

"Sales volumes to domestic customers in Scotland were up on 1994, reversing the negative impact of VAT last year. Commercial and industrial volumes were also increased, but real price reductions offset these achievements so that total turnover in Scotland was slightly down.

"Sales in England and Wales grew strongly. Volume was up by over 18% compared with the same period last year and turnover was up by over 21%. The net overall effect of this was that 37% of total electricity sales volume and 30% of our total turnover was accounted for south of the border. A continuing emphasis on serving smaller customers and reducing costs helped to improve operating margins.

"We have a strong underlying cashflow. Our balance sheet remains robust and well able to support our Scottish investment programme as well as the development projects we are looking to conclude throughout Britain. Gearing remains virtually unchanged from last year at 30%, including our share of the debt of Keadby Power Limited. Interest cover has improved to 30.4 times.

"Improving service to all our customers at lower prices continues to be a high priority. On most performance measures this has been achieved. Customer complaints are down 46% on last year. Raising service standards even further is a key focus of our efforts. We look for more progress in this area.

Part of our service improvement programme is to spend heavily on the refurbishment of the older, mainly rural, sections of our distribution network so as to improve reliability of supply. Following the MMC's support of our 10 year investment programme in this area, the momentum of work is increasing and we expect customers to see real benefits

quite soon. "Productivity improvements throughout our operations are vital to our ability to deliver both falling real prices and a substantial network investment programme. We have more than trebled productivity since 1989. The further actions now in hand to raise output and reduce costs will further improve performance over the next 2-3 years. In the half year controllable overheads have been cut by 9%.

"We are also seeking to maintain the momentum of our market share expansion which has been a major source of our earnings growth since 1990. Since then we have more than doubled the volume of electricity we trade and we are currently working on a number of new projects aimed at continuing this trend. These will, however, go ahead only if we are satisfied that they fit our tight strategic remit and have good prospects of making attractive returns.

"Hydro-Electric has reached the final round of bidding for First Hydro Ltd, the pumped storage business in England and Wales previously owned by National Grid. The outcome of the sale is expected to be known later in December. If Hydro-Electric is successful at this stage, shareholders' consent to the acquisition will be sought at an EGM in January, full details of which would be given in a circular to all shareholders early in January.

The second half of the financial year has started satisfactorily and we are confident of an encouraging result for the full period."

Lord Wilson of Tillyorn 60M6

GROUP PROFIT AND LOSS AC			
Note:		o 30 September 1	
	1995 £M	1994 £M	1995
Turnover from continuing operations	388.2	367.4	£M 833.1
Operating profit	64.8	307.4 58.5	
	0.70	36.3	196.8
Losses from interest#in associated undertakings	1.0	0.2	1.8
Profit from ordinary activities before interes		<u> </u>	1.0
and similar charges."	63.8	58.3	195.0
Nøt interest payable	21	4.6	7.5
Premium on redemption of bonds 2		18.8	18.8
Profit before taxation:	61.7	34.9	168.7
Texation ' :	16.3	10.4	51.4
Profit on ordinary activities after taxation	45.4	24.5	117.3
Minority interests :	0.1	0.7	1.6
Profit for the period 🐇	45.5	25.2	118.9
Dividend · 3	18.3	16.7	53.8
Retained profit —	27.2	8.5	65.1
Earnings per share (p) -actual 4	11.85	6.57	31.00
There are no other recognised gains or losses other than the pro	it for the period		
GROUP BALANCE SHEET	(UNAUDITI	ED)	
		September	At 31 March
	1995	1994	1995
	EM	£M	£M
Fixed assets and investments	ס.רוו,ו	1,032.2	1,084.2
Current assets less cuirrent liabilities	(135.9)	(139.9)	(135.8)
Long tenn liabilities and provisions	(168.5)	(170.8)	(170.0)

	6 months to	30 September Y	our to 31 March
· 	1995	1994	199
	£M	£M	£N
Net cash inflow from operating activities	116.4	99.9	215.
Net cash (outflow) from returns on			
investments and servicing of finance	(39.2)	(4.6)	(57.8
Tax paid "	(4.6)	(6.8)	(37.1
Net cash (outflow) from investing activities	(44.3)	(42.2)	(108.6
Net cash inflow/(outflow) from financing	1.0	(134.7)	(133.7
increase/(decrease) in cash and cash equivalents	29.3	(88.4)	(121.7

806.5

806.6

72.2

721.4

721.4

65.1

778.4

778.4

102.0

13,1%

Minority interests 😅

Net borrowings

Gearing

Share capital and reserves

the year ended 21 March 1985 does not consider suppliery accounts while the meaning of section 240 of the ies Act 1965 and has been extracted from the bill francing statements for the year paded 31 March 1985 filed with the Registrar of Compensor. The report of the Auditors on these femotial state

med E116.0M T1.856% bonsis due 2005 at a premium of £18.0m On 23 August 1984, the Company rad

The interior devidend of 4.75¢ (1994 4.34p) per entituary share is payable on 25 March 1898 to these shareho

Earnings per store has been culturated by dividing the remixed profit for the period of PRESIA (1954 CA2AC) by ly shamps (1994-382,604), being the average number of ordinary sharps in issue staring the period. There would be no significant elletion of earnings per altere it the outstel



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Fax (44) 71 721 7786



The Royal Bank of Scotland Group plc

US \$350,000,000 UNDATED FLOATING RATE PRIMARY CAPITAL NOTES

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from 15th December 1995 to 17th June 1996, the Notes will bear a Rate of Interest of 5.875% per annum. The amount of interest payable on 17th June 1996 will be US \$301.91 per US \$10,000 Note and US \$7,547.74 per US \$250,000 Note.

AGENT BANK: Charterhouse Bank Limited



CHARTERHOUSE



CORPORACION INDUSTRIAL SANLUIS, S.A. DE C.V.

(the "Issuer") porated under the laws of Mexicot NOTICE

to the bolders of the U.S.\$75,000,000 91/g PER CENT. NOTES DUE 1998

NOTICE IS HERERY GIVEN to the holders of the above Notes that, at the NOTICE IS HERRERY GIVEN to the motions of the above Notes that, at the Meeting of such holders convened by the Notice published in the Financial Times and the Luxemburger Wort on 10 November, 1995 and held on 4 December, 1995, the Extraordinary Resolution set out in such Notice was duly passed. Accordingly, the modifications referred to in the Extraordinary Resolution have been implemented with effect from 4 December, 1995.

CORPORACION INDUSTRIAL SANLUIS, S.A. DE C.V. Monte Pelvoux 220-8, Col. Lornas de Chapultepec, Mexico D.F. 11000.

Dated 15 December, 1995.

OLIVETTI INTERNATIONAL N.V. Lire 300,000,000,000 3.75 per cent Guaranteed Convertible Notes due 1999 ISIN XS0050974368

NOTICE IS HEREBY GIVEN in accordance with Condition 3(2) of the Notes that the Conversion Price (as defined in Condition 3(1) of the Notes) has been adjusted as a result of the issue announced by Olivetti S.p.A. on 9 September 1995 and approved by shareholders of Olivetti S.p.A. on 26 October 1995 of 2,257,000,000 common shares at the nominal value of Lire 1,000 each to be offered to holders of Olivetti S.p.A. compon, preferred and saving shares and outstanding Olivetti S.p.A. 93/99 convertible bonds, at a ratio of 3 new common shares for every 2 shares/bonds held.

The new Conversion Price is Lire 2,311 per share and takes effect from Phasmakes 15 1005.

OLIVETTI INTERNATIONAL N.V.

By: Morgan Guaranty Trust Company of New York, London
as Principal Conversion and Transfer Agent Duted: December 15, 1995

CONTRACTS & TENDERS





SALTO CAXIAS HYDROELECTRIC POWER STATION

iguaçu river INTERNATIONAL COMPETITION C-208 **GANTRY CRAN**

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OMPANHIA PARANAENSE DE ENERGIA

COMPANY NEWS: UK

Brokers lose voices to the small screen

Electronic broking is a bitter-sweet experience for foreign exchange markets. Philip Gawith reports

₹he tie-up between EB\$ and Minex may have come as little surprise to the foreign exchange industry; but the onward march of electronic broking has astounded even its most ardent

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ted Floating Rate Primary Capital Notes

For the 13 sponsors of EBS, which includes most of the leading global foreign exchange banks, this has been a bitter-sweet experience. On the one hand, their investment has proved profitable, as well as curbing the excessively dominant position Reuters was threatening to take in the for-eign exchange business. On the other, electronic broking is changing the face of foreign exchange in a way many of its sponsors do not like.

"It's kinda funny to be the sponsor of something that is killing you," says one, while another comments: "The risk was that success was going to backfire on us, and it has. From an idealistic point of view, we wish electronic broking had never been invented." EBS's origins were essen-

tially defensive. It was set up to combat the monopolistic threat posed by Reuters which supplied most of the information foreign exchange dealers use, and supplied the hardware for more than 30 per cent of interbank foreign exchange deals. The final straw was the development of Reuters 2000-2, which would also have given them control of execution and pricing of deals.

The big foreign exchange banks were left with no choice. Not all of EBS's sponsors are reluctant converts to electronic broking. Mr Julian Simmonds. head of global foreign exchange at Citibank, the largest in the business, says: "I haven't the slightest regret that we are in. It is win, win,

For the less enthusiastic, electronic broking is seen as having destroyed some of the pool of profits to be shared by foreign exchange banks. "It has disintermediated the big liquidity banks and allowed small hanks to find each

Electronic broking market shares (Tokyo)

Dollar against the D-Mark

other." says one. Previously, small banks wishing to buy or sell currencies would approach the large banks, who would provide liquidity while making a small turn. Now they can get access to the most competitive prices simply by having an EBS or Reuters terminal. The big banks have accordingly seen this "metro" (under \$5m ticket price) business shrink. Mr Simmonds's sanguine

response is probably a reflec-tion of the fact that Citibank has a uniquely large customer base, and hence may be less vulnerable to the loss of small bank business While the "democratisation"

of the keenest price has made the market fairer, the trend of smaller banks to deal less with large banks and voice brokers, and more on electronic systems, has meant foreign exchange flows have become

Mr Paul Chappell, director of global foreign exchange at Bank of America in London. comments: "With electronic broking making things more opaque, knowledge of liquidity becomes more important. Being able to recognise when liquidity is likely to be less available is as important as guessing the direction."

If electronic broking has been a mixed blessing for its sponsoring banks it has been an misery for voice brokers, who have lost considerable

ing has also put their margins under pressure. Bank sources argue that voice brokers may now make a loss on spot foreign exchange business, which they subsidise through their activity in the forward market.

Industry estimates are that for deals of up to \$5m, the cost to banks of using voice brokers has probably halved. Mr Derek Tullet, president of Tullett and Tokyo, one of the

brokers, says: "Electronic broking has obviously had an effect on us, but it hasn't been a disaster." He concedes that money brokers have probably seen no growth for about 18 months in spot foreign exchange, although this is also a function of quieter markets and fewer customers following banking mergers.

The broking community has suffered job losses this year, with some of the smaller firms reducing the spread of businesses they are involved in. There is also agreement that markets are overbroked, with further rationalisation inevita-

The pressure is unlikely to let up soon. EBS is expected next year to start trading forward foreign exchange contracts and floating rate agree-

Nobody, however, believes that electronic broking can replace voice brokers completely. Mr Tullet comments: "A screen can tell you the price, but it doesn't tell you the

LEX COMMENTS

Asda ahead of the pack

Asda's impressive first-half results should silence those doubters who questioned where the superstore chain's FT-SE-A-M Share hates next leg of growth would 150 come from, now that its recovery phase is over. With like for like sales growth of nearly 13 per cent, Asda was once again ahead of the pack. It has a good chance of staying there. Driving profits has become increasingly difficult in the competitive food retailing sector, since store openings have been curtailed by stringent planning controls. But Asda's expanding operating margin of 4.6

per cent is still a couple of percentage points below its main rivals. It has already proved its ability to control costs, and there are further benefits to come from its £70m investment in systems, which will improve stock management - an area

where Asda admits it has fallen behind. The sting in the tail for Asda's competitors is that food

retailing is more or less a zero sum game. Canny marketing by Tesco and Argyll has allowed them to hold on to profit margins. But Asda is winning market share from somewhere, and the likely loser is J Sainsbury. Either Sainsbury is not investing enough in reducing prices, or its marketing is not working.

Whichever it is, Asda, one of the best performing stocks in the FT-SE 100 index this year, is likely to continue to outperform, while Sainsbury's position as a market leader is coming under increasing threat. In the fast-moving retailing sector, it does not pay to take one's eye off the ball for an

UK telecoms

The telecoms regulator has won a symbolic victory over BT Yesterday's Monopolies and Mergers Commission decision that the company must pay 70 per cent of the costs of "number portability" is not in itself financially But worries about the deteriorating relationship between BT

and its regulator have already taken a heavy toll on the share price. His triumphalist statement does nothing to allay inves-tors' fears. On the contrary, with a victory under his belt, the regulator may have developed a taste for blood.

Just as important, perhaps, is what "portability" will mean

for BT's market share: customers are more likely to switch suppliers if they can keep their telephone number. Yesterday's rise in cable operators' share prices is justified.

BT's competitors, including Mercury, will win more customers than they lose. Their pricing freedom gives them an added

advantage. BT, by contrast, is hamstrung by a requirement to charge uniform rates across the country. Given the regulator's attitude, shareholders are already reconciled to the prospect of BT's losing further market share.

Some even hope that competition will erode the customer base fast enough to stop the regulator getting tough. The reality, though, is that the company faces threats on both fronts. By next summer, when the key argument over BT's new price formula takes place, number portability will

have had little time to show its full potential.

BRITISH PROPERTY FEDERATION

Code of Practice for Commercial Leases

win on EBS.

The British Property Federation fully supports the Code of Practice for Commercial Leases launched by the government yesterday. The BPF has played a key role in drafting this, following the government's call for the property industry to produce a satisfactory code to raise awareness of the terms of leases among occupiers. Code aims to improve practice in the business relationships between landlords, tenants and their advisers. The BPF will ensure that the Code is actively promoted and widely distributed.

- ∑ Abrahams Consolidated Ltd Σ Allied London Investments Ltd
- ∑ AMP Asset Management plc ∑ Argent Group plc
- ∑ Arlington Securities PLC
- Σ BAA plc ∑ Barclays Property Holdings Ltd
- ∑ Bastionen Properties PLC
- ∑ Berkeley Hambro PLC ∑ Boots Properties PLC
- ∑ Bradford & Bingley Building Society ∑ Bradford Property Trust PLC
- ∑ British Gas Properties ∑ The British Land Company PLC
- Σ BT plc
- Σ Brixton Estate plc ∑ Broadgate Properties Plc
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- Σ The Calthorpe Estate Office ∑ Canary Wharf Ltd
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- ∑ Development Securities PLC

∑ English & Overseas Properties PLC ∑ Eskmuir Properties PLC

∑ DTZ Debenham Thorpe

∑ Dorrington Holdings PLC

- ∑ Ewart plc
- ∑ The Eyre Estate
- \sum Freshfields \sum Frogmore Estates plc
- ∑ Gazeley Properties Ltd
- ∑ Grainger Trust PLC ∑ Great Portland Estates PLC
- ∑ Greycoat PLC ∑ Grosvenor Estate Holdings
- Σ Guardian Properties Σ Hammerson plc
- ∑ Haslemere Estates PLC ∑ Haymills Property Investments Ltd
- Σ Helical Bar PLC **\(\Sigma The Hollins Murray Group Ltd**
- ∑ Howard de Walden Estates Ltd Σ Hufvudstaden (UK) Ltd
- ∑ ing Real Estate Ltd ∑ Jones Lang Wootton Σ Ladbroke Group Properties Ltd
- ∑ Land Securities PLC Σ Legal & General Property Ltd ∑ Liverpool Victoria Friendly Society
- ∑ London Docklands Development Corp ∑ London Transport Property ∑ March Estate PLC
- ∑ Marks & Spencer plc Σ MEPC plc ∑ Mountview Estates Plc
- ∑ Mytre Property Trust plc 5. Nabarro Nathanson
- ∑ NatWest Group Property ∑ Norwich Union Investment Management

- ∑ Olives Property PLC ∑ Orb Estates PLC
- ∑ Orbit Developments (Southern) Limited $\sum PDFMLId$
- ∑ Prudential Portfolio Managers Ltd
- ∑ Railtrack plc Σ Ranelagh Developments Ltd
- ∑ Regalian Properties PLC ∑ J Sainsbury PLC
- ∑ St Martins Property Corporation Ltd ∑ Savills PLC ∑ Scottish Amicable Investment Managers
- ∑ Shaftesbury PLC ∑ Sir Richard Sutton Settled Estates
- ∑ Slough Estates plc ∑ Southend Property Holdings PLC ∑ Speciality Shops PLC
- ∑ SPP Investment Management ∑ Stanhope PLC ∑ Store Property Holdings Ltd
- ∑ Sun Alliance Group Properties ∑ Swan Hill Property Holdings Ltd
- ∑ Taylor Clark Properties Ltd ∑ Taylor Woodrow Property Company Ltd ∑ Threadneedle Property Fund Managers
- Lid ∑ Trafalgar House Property Ltd ∑ TR Investment Property Trust PLC
- ∑ Trafford Park Estates PLC $\sum U K Land plc$
- ∑ Warner Estate Holdings PLC ∑ Warnford Investments Plc ∑ Wates City of London Properties plc
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∑ S.G.Whitaker Ltd

The British Property Federation is the trade association of the property industry, representing clients and investors. The BPF promotes the views of the industry, both commercial and residential, protecting and furthering the interests of its members, and working to create a better understanding between the industry, the government and the public. The BPF has gained recognition as the authoritative voice of property, British Property Federation, 35 Catherine Place, London SWIE 6DY, Telephone; 0171 828 0111.

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Cocoa producers Brazilians prepare to fight EU directive

The International Cocoa Organisation (ICCO) is to meet next week with the spotlight thrown on its production mannent plan, funire financing and the European Union chocolate directive, reports Reuters. The European Commission plans to discuss a draft proposal on Wednesday – the last day of a three-day ICCO meeting - that suggests maintain-

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ing current manufacturing practices in Europe. That would allow only Britain, Ireland, Denmark, Portugal, Austria, Sweden and Finland to use up to 5 per cent non-cocoa fats in chocolate while other members would have to use cocoa fats only. Cocoa producers had main-tained that chocolate should be made with 100 per cent cocoa, so they were likely to voice opposition to the proposal, ICCO delegates said vesterday. The ICCO plans meetings of

its executive, production and

consumption committees. The

next full meeting of the coun-

cil, the ICCO's highest deci-

sion-making body, will take place in March 1996. Some delegations, including producers, said they planned next week to maintain pressure on producers to take serious action under the produc-The plan was aimed at cutting production by 375,090

tonnes by the end of the decade but critics have argued that it has set unrealistic production targets in its first two years, which meant little if any output cuts were needed. Our strategy would be to keep this in the spotlight unfil the March meeting," said a producer delegate.

"This mechanism has never been put to the test. To be fair it is not being put to the test because it has not left the paper yet. Countries are not Some delegates said they planned to push for the ICCO to start considering the future

shape of its budget in the

absence of revenues from the

back US coffee estimate

The first estimate of Brazil's 1996-97 coffee crop by the US Department of Agriculture was been generally well-re-ceived by the country's producers and traders, reports Reuters from Rio de Janeiro. The USDA's forecast, released on Wednesday night, put the coming Brazilian crop

at 25.5m bags (60kg each). Many traders and producers had been estimating the har-vest at 24m to 26m bags. "I think that it's a good estimate, more or less in line with our own thinking," said Mr Gilson Ximenes, president of the National Coffee Council, which represents producers. "There are some people talking about 20m to 23m bags but I think the USDA's figure is very good," one dealer said. Many traders had been looking for a reduction in the forecast for the 1995-96 harvest but this the USDA left unchanged at 16.8m bags.
The USDA said the actual

1996-97 crop size would

Egyptian cotton policy in a tangle

298,000

371,000

353,000

358,000

417,000

Attempts to liberalise marketing have resulted in turmoil, writes James Whittington

gyptian cotton has been conspicuous by its absence from world markets this year because of local politics and difficulties in liberalising the marketing of

COMMODITIES AND AGRICULTURE

1995-96(

another disappointing harvest

caused by bad weather and

infections in the crop. For the

1995-96 season lint output is

forecast at 257,000 tonnes com-pared with 254,000 tonnes last

the government set a mini-

dard cotton variety of Giza 75

at which farmers could choose

to sell to the state collection

points or to private traders.

Most people were taken com-

pletely by surprise, however.

when the new trade environ-

ment led to an inevitable rapid

416,000 tonnes in 1993-94.

Although Egyptian exports are minuscule in proportion to the global market, the country remains an important source of the long staple varieties that are used in high quality gar-ments. Last season Egypt cap-tured 27 per cent of the world market for long staple cotton with exports of 67,000 toxnes. Partly as a result of the delay in any announcement on exports by the Egyptian government, long staple prices have been steadily rising over the past few months. According to the Liverpool-based Cotton Outlook magazine, prices for American Pima arriving at north European ports have risen by 16 per cent from 156 cents a pound at the beginning

pound this month. Egypt's cotton sector has been in turmoil since the end of 1994 when three laws were passed aimed at liberalising the pricing and marketing of the crop. After more than three decades of strict state controls during which government misment and price distortions led to gradual decline in its cultivation and output, the adjustment process to a free market has proved more difficult than imagined.

of October to 184 cents per

escalation of prices.

The poor crop and rising prices presented the textile manufacturers for the first time in decades with the mar-It has not been helped by ket phenomenon of short sup-

ply and high prices. Many complained that they were making huge and unsustainable losses and they urged the governback some order.

son and the bumper crop of The main difficulty posed by who captured 18 per cent of the crop and waited for the price to the liberalisation package has been the domestic supply of cotton to Egypt's state-domirise even further before selling, came in for particular criticism nated textiles sector. Last year from the state spinners and weavers and the local media mum equivalent price of about who were all aghast at his prof-80 cents per pound for the staniteering scheme.

> cotton and prices once again rocketed. At one point the

One enterprising private trader, Mr Mahmoud Wahba,

This season, the government set a "recommended" equivalent selling price of 134 cents a pound for Giza 75 but said that any trader who stocked cotton for more than one month would be penalised. Having seen the profits made by some in the previous season, how-ever, over a hundred private traders had registered to buy

price passed the equivalent

international price for long sta-ple cotton and the spinners and weavers were outraged. As the state textiles mills

represent an important part of the public sector, employing nearly 600,000 public workers, their complaints were difficult to ignore. At the beginning of October the government stepped back into the market. First it froze all exports of cotton until domestic consumption had been met - on average domestic consumption is iust below this season's forecast harvest at 270,000 tons. Second, it changed the recom-mended price into a maximum price to stop further speculation. Since then there have been a number of raids on cotton stocks held by private sector traders, who were described in the local press as

the cotton Maiia". "It's a Catch 22 situation," explains Mr Hassan Khedr, chairman of the state-owned Principal Bank for Develop-ment and Agriculture Credit. The government is committed to the cotton reforms but it cannot afford to let its inefficient textiles mills die without giving them time to adjust."

The cotton farmers, predictably, were furious. "How can the government expect farmers to plant cotton when they are paid peanuts for doing so," exclaims Mr Mohamed Idriss, president of the Central Agricultural Co-operative Union. which is urging farmers to refuse to sell their cotton to the state. A key problem facing the government is the need to encourage more land to be put into cotton cultivation. This season it was down to 288,000 hectares, compared with

890,000 at its peak in the 1960s. ironically, the one player who is most sanguine about the government's backtracking is Mr Wahba, the private sector cotton mogul who led the way in cotton speculation. Since his arrival on the scene last year he has begun integrating his activities in the cotton sector. He is the first private businessman either to buy or to lease ginning and spinning mills from the state and be also

producing cotton seed oil.
"I look at the government' in liberalisation for the next two steps forward," he says. Reform is needed across the board in the cotton and textiles business and you can't move ahead with one without the other. Everyone is learning again how a free market works and after decades of state control you can't expect this to

happen over night." While domestic turmoil is expected to continue, Egypt's main international clients for cotton in Italy, Japan and Switzerland have been quietly assured that there will be deliveries next year. Imports of yarn for the textiles sector is expected to free some cotton for export but it is not expected to be the same quantity as

Korea 'could open northern Asia to Russian natural gas'

By Robert Corzine

South Korea could play a critical role in opening northern Asian energy markets to Russian natural gas exports, according to a new study.

A report by ING Barings Bank suggests that Korea, rather than Japan, could play the pivotal role in unlocking Russian gas reserves in eastern Siberia. It says Korea, which is currently seen as one of the main targets for liquefied natu-

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its sources of gas supply. Any deal involving Korean purchases of Russian gas would have a strong regional political dimension, says Mr Alex Stewart, the report's author. Seoul has been keen to improve relations with both Russia and China, and a natural gas pipeline to Korea via the latter would be a potent political symbol of regional

The study says Japan's hopes to tap gas from fields of the Russian island of Sakhalin

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co-operation.

legislation in Moscow. It says the "lingering territorial dispute with Russia over the Kurile islands" is an added impediment.

Mr Stewart said Korean companies had undertaken detailed studies to determine the viability of projects based on gas from eastern Russia. But any announcement of further progress might be affected by the political scandals thathave recently embroiled the Seoul government

MARKET REPORT

LME copper contract extends gains

London Metal Exchange COPPER extended earlier gains by yesterday's close as speculative buying and shortcovering lifted prices in fairly brisk conditions.

Traders said three months delivery copper bad risen from a Wednesday low below \$2,680

25.25 +0.23 25.45 25.10 374 596 25.34 +0.20 25.54 25.17 12,428 30,030

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POTATOES LCE (E/tonne)

A M

investment fund buying were expected to emerge.
The cash premium over three months metal eased to around \$265 from \$285 on

Wednesday, though there were further signs of tightness rolling from December into the January/February period.

contract could face further losses if it failed to hold above

ALUMINIUM broke out of the \$1,650/1,700 range to touch \$1,712 before ending the session \$26.50 higher at \$1,710.50. Sentiment was helped by contraction in the January/Febru-

LONDON SPOT MARKETS

Brent Blend (dated Brent Blend (Feb) W.T.L. (1pm est)

Heavy Fuel Oil Nephthe Jet fuel Diesel

Gold (per troy ez)= Silver (per troy ez)= Platinum (per troy ez.) Palladium (per troy ez.)

Copper Lead (US prod.)

Cattle (live weight)† Sheep (live weight)† • Pigs (live weight)†

Wheat (US Dark North)

Coconut Oil (Philis

Soyabeans (US) Cotton Outlook'A' Index

Peim Oil (Melay.)§

■ OTHER

-0.07 -0.08 -0.13

\$177-178

\$159-160 \$199-201 \$179-181

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11835 +055 11915 11730 3258 11,511 103.5 +12.5 122.50 120.50 2,788 7,741
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127.65 +1.40 - 5 558
130.25 +12.5 122.00 129.00 154 22.55

Open: Interest and Volume data shown for contracts maded on COMEX, NYMEX, CST, NYCE, CME and CSCE are one day in arrears.

Dec 12 mouth ago 243.97 -

RELITERS (Base, 18/9/31=100)

GSCI Spot (Base: 1970=100)

■ COTTON NYCE (50,000lbs; cents/lbs)

Banana strike hits St Lucia

Members of one of St Lucia's banana farmers' unions have begun a one-week strike that officials say will hit exports from the island to Britain. St Lucia is the biggest producer of the four Windward Islands of the eastern Caribbean.

the restructuring of the industry. It says it wants information from the government on the current debt of the industry, and on the distribution of income from exports.

"With this restructuring, farmers have no input, and it is Government restructuring the industry to suit itself," said Mr Patrick Joseph, secretary of the committee. "So we need to have an input and know that

The strike was called by the to a high point yesterday of Energy Security in North Asia, Three months LEAD eased ary discount, which traders The Opportunity for Russian \$2,740 and was likely to move said could reflect expectations Banana Salvation Committee. ral gas exports from south-east remain frustrated because of after it failed to overcome prof-Asian and Middle Eastern gas producers, is keen to diversify Gas: ING Barings, 60 London Wall, London EC2M 5TQ, £395 which is pressing the govern-ment for an increased role in continuing uncertainty over on towards \$2,750 as further it-taking and resistance around of lower US interest rates. the fate of production-sharing bouts of short-covering and \$730 a tonne. Traders said the Compiled from Reuters state of the industry," he said. **COMMODITIES PRICES JOTTER PAD GRAINS AND OIL SEEDS** MEAT AND LIVESTOCK BASE METALS Precious Metals continued: E GOLD COMEX (100 Troy oz \$/troy oz.) ■ LIVE CATTLE CME (40,000lbs; cents/lbs) MHEAT LCE (2 per torme) IN COCOA LCE (Ettonne). LONDON METAL EXCHANGE Setz Day's Bight Low Wol Int Price change Bight Low Wol bit 87.175 -0.125 67.300 68.700 2,586 6,815 87.400 -0.175 87.825 68.850 7,809 30,111 80.375 +0.175 83.825 83.050 822 83.93 80.202 +0.375 82.100 81.550 339 4,089 Sett Day's price classes High Low Vol. int Open int 124.00 +0.50 124.20 123.50 141 1,884 125.90 +0.40 126.16 125.50 189 2,457 127.85 +0.35 123.15 127.50 148 3,236 128.95 +0.45 130.00 19.00 10 373 3863 -0.4 386.4 385.5 58 1,011 387.3 -0.6 386.1 386.6 23,314 55/26-389.3 -0.6 389.9 580.6 435 14,778 381.4 -0.6 381.9 380.7 123 21,187 880 27 71 927 2,288 36,072 945 345 14,254 965 39 7,069 985 394 26,396 1709.5-10.5 1649.5-50.5 47.950 -0.325 48.050 47.675 1,163 2,223 50.200 -0.525 50.600 49.950 4,462 16,721 49.775 -0.200 49.900 49.400 1,723 7,331 54,625 -0.320 54.250 54.375 768 4,987 53.800 -0.400 54.250 53.650 283 2,319 52.750 -0.375 53.100 52.600 618 1,698 6167 38.984 Chijoy vb Admire, appreciate, back in, be happy in, delight in. If vos electricity bill is over £12,000 pa. switch to an Eastern contract and year E ALUMINIUM ALLOY (5 per tor 502.50 -4.00 506.50 502.00 10,557 57,328 484.00 -3.50 488.50 483.50 1,216 7,711 428.75 -2.75 430.50 425.50 2,983 25,270 426.50 -3.50 430.50 426.00 206 4,887 433.25 -4.25 438.00 433.00 77 1,933 thit to Easthern for a bother deal 0800 99 77 55 Eastern Decetory is part of Eastern Group pic Ext. 1 C. 1 F. 1 C. 1 T. 1 1425-26 E PALLADIUM NYMEX (100 Tay oz.; \$/troy oz.) Kerb close E COCOA (ICCO) (SDR's/torne) Open int. Total delly turnover Dec 134.10 -0.35 135.00 134.75 Her 135.60 -0.35 136.00 135.10 Jun 137.00 -0.35 -\$8.975 -0.225 80.750 59.400 2.750 5,006 80.050 -0.250 60.710 59.575 344 977 61.050 -0.150 81.900 80.500 63 497 61.050 -0.250 82.250 81.500 79 553 59.400 +0.500 59.450 - 11 174 MAIZE CST (5,000 by mire cents/56th bushet) Feb Mar Jüny Jul 388.50 -1.25 340.25 337.75 3.392 11,325 348.00 - 349.50 347.50 37.797 302.559 380.50 +0.50 351.67 348.75 8,707 302.559 347.25 +0.75 348.25 346.50 6,768 64,988 307.50 +1.00 382.00 288.50 734 13,228 288.50 +0.25 280.50 288.75 3,758 33,376 58,822.487,598 ■ LEAD (\$ per tonne) 725.5.R.F. 725.5-6.0 729-30 730/722 728-29 **CROSSWORD** 733-35 High/low — AM Official Kerb close Open int. Total daily turnover 5082 +1.7 511.0 508.5 81 131 510.4 +1.7 500.5 508.5 5 37 516.2 +1.7 500.5 512.5 17.511 61,844 520.9 +1.7 524.0 512.0 946 5,831 525.3 +1.7 527.5 525.0 1,110 7,831 529.8 +1.7 532.5 532.5 150 8,841 2293 +15 1930 +58 1806 +33 2227 2,834 11,359 1885 4,098 13,722 1780 1,141 5,779 No.8,945 Set by HIGHLANDER 1745 +17 1786 1720 1715 +22 1740 1703 1686 +20 1703 1703 LONDON TRADED OPTIONS 5 581 20 836 12 363 - 20 20 36 56 1,886 114,75 +0,60 115,00 115,00 116,90 +0,60 117,30 117,00 Jan Max May Sup Nov Total 5 20 12 -III, NICKEL (\$ per tonne) Strike price 5 toone Close Previous High/low AM Official 118.65 +0.65 118.25 118.25 107-20 -0.55 108.00 104.25 129 428 108.65 +1.95 107.50 104.00 7,356 19,254 111.30 +0.25 111.30 111.30 1800 . 725.00 +2.25 728.00 721.00 30,191 70,178 734.25 +2.50 737.50 730.00 14,766 59,770 737.25 +3.00 740.00 733.00 3,569 17,105 TIN (\$ per torane) 2700 .. 2800 .. 2900 .. 115 67 35 6360-65 6360/6360 6375-80 6375-80

ACROSS

1 Actors, when people hold one, make disparaging remarks 10 Brush front of bachelor apart-11 Caught in the middle of sling

up: it's habit-forming (9)

12 Conduct legal proceedings (7)

13 Caustic piece of verbal wit by small chap (7) 14 Eject violently from English rugby training (5)
16 Sneaks into classes about mid-term (9) 19 Stole goods from deck as ran

adrift (9) 20 Odd way to protect half-back 22 Catholic church affair (7) 25 Everyone that's in Rolls 24 East European lifted bolt (5) siast (7) 27 Although exhausted by work

char takes newspaperman out 28 Has gone into training for the 29 Can stern treatment of teeth appear as out of this world?

2 Military reverse is a matter of surprise (5,4) Opera came across by revers-ing the rhythm (5) Comedy is a hit with staff (9) 5 Arrive eventually at univer-sity on target (3.2)

6 Some rugby players support the argument (6.3) 7 Express view on old wood (5) 8 Note the Devil turned into pieces of music (7) 9 All baking starts with loaf on

15 Popular toys on the lines guide prescribes (5,4)17 Constitutionally like the USA and supplied a long time by Teddy (9) 18 Food in Mexico and Chile is cooked on one (9) 19 Put teeth into first lightly

cooked savoury (7)
21 Ball in royal house attended by queen (6) 23 Girl and Frenchman on song

Royce is a motor sport enthu- 26 Sell up in toto, plant included



EY ESTATE ENGLANCE CONTRACTOR

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PRECIOUS METALS III LONDON BULLION MARKET

250.455 449.302

US cts equiv. 510.60 516.65 522.45

8 months : 12 months

\$ price 390-391

-Gold Coins

INTERNATIONAL CAPITAL MARKETS

European prices strengthen on back of Germán rate cut

By Richard Lapper in London and Lisa Bransten in New York

Germany's decision to cut its discount and Lombard rates yesterday gave a fillip to international bond markets. The Bundesbank's 50 basis point rate cut was quickly followed by cuts in Switzerland, the Netherlands, Denmark, Belgium, Austria and Ireland and and encouraged hopes of monetary easing in France and

Spain, as well as in the US. Prices rose in most markets, although Italy was an exception, losing ground on currency weakness and amid continuing concerns about the government's budget

proposals.

■ Traders greeted news of the German rate cut early yesterday afternoon by taking profits. But the market quickly regained momentum, with prices rising on largely futures

Mr Karl Haeling, head of futures and options at Deutsche Bank in Frankfurt, said: "It is not a flood, but a steady trickle of new money is coming into the market. The basic supply and demand fundamentals are very bullish."

ing US funds, were attracted to the market yesterday, reported

At Liffe, the March 10-year bund future gained about a quarter of point, settling at 99.09. Shorter-dated paper performed particularly strongly with the March three-month euromark contract gaining 0.06 to settle at 96.45. In the cash

BONDS

market yields on two-year benchmark bonds fell by 10 basis points, compared with a fall of three basis points in the 10-year area.

The markets are divided about the prospects for further curve steepening, with views reflecting differing expectations for further cuts in interest rates next year.
Mr Stuart Thomson, chief

international economist at Nikko Europe, says the weakness of the German economy makes a further 50 basis point in the first half of next year.

"Recent data releases have shown there is really very little momentum in the economy. re very bullish."

Half a percentage point is not enough," said Mr Thomson.

He expects the spread between benchmark two-year and 10-year bonds to widen to 234 basis points by the end of the second quarter. By contrast, Mr Heinz Gunasekera. bond analyst with UBS in Frankfurt, does not expect further rate cuts in this cycle. He expects the yield spread between two-year and 10-year

bonds to contract to 170 basis

points by the end of the second

■ The German rate cut gave a shot in the arm to the French bond market which had gained ground earlier in the day on news that striking railway workers were beginning to

return to work. The Bundesbank move increases the room for man-ceuvre available to the Bank of France, which is widely expected soon to reduce its its intervention rate from its current

level of 4.7 per cent.
Mr Eldred Buck, head of research at Firnat in Paris, said early news reports had exaggerated the degree to which the strike movement is weakening, and the German rate cut had "kept the heat underneath

the market". Shorter-dated paper outper-formed. In the cash market

yields on two-year benchmark bonds fell by 15 basis points, compared with a 9 basis point fall in the 10-year sector. The 10-year yield spread of French bonds over German paper narrowed by 7 basis points to 67.

At Matif the March threemonth Pibor contract gained more than a quarter of a point. while the December 10-year bond future gained more than half a point.

■ UK government bonds were helped by slightly better than expected retail price index figures. Retail prices were flat in November, making for a yearon-year increase of 3.1 per cent.

At Liffe the March long gilt

contract gained a quarter point

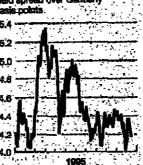
in morning trading, but drifted sideways in the afternoon closing off its day's high at 110%, up . March short sterling gained 0.03 to settle at 93.84. Separately the Bank of England yesterday announced it is consulting participants in the glits market about setting up a separate list of index-linked market makers and holding a pilot series of auctions of index-linked gilts in

the next financial year. The bank said it had no plans to introduce so-called "limited price index" gilts or

there have been indications of interest in these innovations by some market practitioners,

the scale of demand is very uncertain and there would be a risk of fragmenting the liquidity of the index-linked market," it said.

Spanish 10-year bonds Yield spread over Germany



Source: FT Extel

■ The Italian market was hit by news that centre-right parties would oppose the government's plans, as well as the weakness of the dollar and the lira. The March 10-year futures contract settled at 105.43, down 0.74. In the cash market the 10-year yield spread over Gerpoints to 529.

And the first of t

■ Spanish bond prices moved up sharply and although they later dropped off highs on profit-taking, the March 10-year future settled at 94.36, up more than half a point. The 10-year yield spread over Germany narrowed by 5 hasis points to 387.

Germany's rate cut increases the likelihood of a cut later this month by the Bank of Spain. Mr Ken Wattret, international economist with HSBC Markets, said Spain's improving fundamentals and growing hopes for a change of government next year were fuelling optimism.

■ Revived hopes that the Federal Reserve will cut interest rates next week helped US Treasury prices move higher in early trading vesterday. Near midday the long bond was a higher at 1112 to yield 6.062, while at the short end the twoyear note gained h at 100 to yield 5.357.

A spate of figures released yesterday suggested that inflationary pressures were in check. The consumer price index was unchanged overall in November and up 0.1 per

"earnings-linked" gilts. "While many widened by 16 basis cent excluding the volatile food and energy components. Economists had expected consumer prices to be up 0.2 per cent both with and without the food

and energy components.
Business inventories increased by 0.5 per cent in October, suggesting that manufacturing activity will slow in

coming months. Capacity utilisation edged down last month to 83.1 per cent from 83.2 per cent in Octo-

Industrial production in November, however, was modestly stronger than economists expected, rising 0.2 per cent compared with expectations that it would be unchanged after the 0.3 per cent fall recorded in October.

Still, the overall picture of a weakening economy with little danger of an increase in inflationary pressures led to increased speculation that the Fed would lower interest rates at next week's meeting of its Open Market Committee.

Hopes for lower short-term rates led to a steepening of the yield curve that maps the spread between yields on two-year and 30-year bonds. The curve steepened to 71 basis points from 68 basis points late FOA issues guide for managers of derivatives

Secretary Lines.

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THE CHOSS RATES

MONEY RATES

By Conner Middelmann

The UK Futures and Options Association (FOA) has published a set of comprehensive guidelines for board directors and senior managers of compa-

nies using derivatives.

"These are intended to be very down to earth, practical guidelines," said Mr Anthony Belchambers, executive director of the FOA. "Unlike, for instance, the G-30 report on derivatives which was directed at banks and the supply side of the industry, these guide lines are readily accessible to

end users." The guidelines stress the need for boards of directors to establish and approve an effec-tive policy for the use of derivatives, and for semor management to ensure compliance with board policy and provide the effective supervision of derivative activities, such as

credit and legal risk.

The FOA plans to publish a separate set of guidelines targeted specifically at pension fund trustees early next year, as well as a more concentrated version of the recommendations for small businesses which use derivatives.

 In Malaysia, the Kuala Lumpur Options and Financial Futures Exchange (Kloffe) today will start trading its first derivative instrument, a futures contract on the Kuala Lumpur Stock Exchange's Composite Index (KLCI), making it the third futures. exchange in Asia.

However, Kloffe's launch will be a relatively subdued affair as much of the infrastructure needed for an active market is still not in place. "Managing Derivatives Risk: Guidelines for End-Users" is available from the FOA, Roman Wall House, 1-2 Crutched Friars, London EC3N 2AN, Tel 0171-488 4610

8.49 6.94 8.50 7.71 8.50 7.77

6.99 7.72 7.78

Dec 14 Dec 13 Yr. ago Dec 14 Dec 13 Yr. ago Dec 14 Dec 13 Yr. ago

6.87 7.63 7.71

Two asset-backed FRN deals launched

By Conner Middelmann in London, Emiko Terazono in Tokyo and Peter Wise

The eurobond market finally ran out of steam yesterday. asset-backed - emerging.

sputtering to a halt with only a handful of deals - two of them A FFr720m issue of assetbacked floating rate notes for special purpose vehicle Apigaz. backed by employee loans by

Libor at the re-offer price. "The kind of securitised backed deals are getting very popular - investors are keen on triple-A rated paper which offers a good yield," an official

INTERNATIONAL

BONDS Another asset-backed deal emerged for Capital One Masgovernment-owned utility Gaz de France, met with strong ter Trust, which issued \$97.5m of class B subordinated float-European demand, said Moring-rate notes paying a coupon

offering executed recently in for Japanese investors over the the US market. The notes, which are rated A2 by Moody's, are secured by credit card receiveables originated and serviced by Capital One Bank of the US.

Elsewhere, Merrill Lynch Japan, the Japanese subsidiary of the US investment bank, has won its first sole lead-management mandate for a Japanese domestic bond.

It will lead a Y10bn issue for Itochu, a leading trading house, scheduled next month. Merrill, which had previously concentrated on cross-border transactions, has boosted marketing efforts of yen products

III BUND FUTURES OPTIONS (LIFFE) DM250,000 points of 100%

0.70

MOTIONAL ITALIAN GOVT. BOND (BTP) FUTURES.

0.95 0.70 0.52

1.08 0.87 0.70

0.23

past two years.

Itochu's decision follows that of Olympus Optical, which recently appointed Paribas Capital Markets to lead its Y30bn corporate bond issue.

Caminhos de Ferro Portugueses, Portugal's state railway, yesterday delivered the largest escudo deal of 1995 with an Es55bn (\$361.1m) issue of a 10-year bond on the domestic market.

month Lisbor less 0.125 per cent, was co-arranged by Banco Efisa. Banco Pinto & Sotto Mayor (BPSM) and Banco Totta & Acores (BTA).

0.61

0.86

i	KEW I	NTERN	OITAL	NAL B	DND	ISSUES	
Borrower	Amount m.	Coupen	Price .	Meturity	Fees %	Spread	Sock runner
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GUILDERS Rabobank Naderland(c)§	200	4.25	102.00	Jan.2006	2.00	.s _z	Rabo Securities
FRENCH FRANCS Apigez, Senior Tranche(d):	. 720	(a, rb)	99.81R	Dec.2008	0.308	3 - 4	CCF/ Morgan Stanley
LUXENBOURG FRANCS SNS Groep	- 2ton	6.50	102.75	Feb.2003	1.875		ABN Amro Bank Luxembourg
Final terms, non-callable unles	s stated. \	riekt spree	d (over re	devant gover	nment bo	nd) at lawno	n supplied by lead manager.

Sconwartible, dwith equity warrants, ‡ Floating-rate note. R: fixed re-offer prior, fees shown at re-offer level, a) Secured notes with covered warrants exercisable into shares of Shochidu Co. Final terms: 20/12/95, b) Ceptal One Mester Trust. Secured by credit card re-offer prior, fees shown at re-offer level, a) Secured notes with covered warrants exercisable into shares of Shochidu Co. Final terms: 20/12/95, b) Ceptal One Mester Trust. Secured by credit card receivables originated by Capital One Bank. Legal maturity; 15/12/00, Cellable on coupon dates from Dec.96 at par. Subordinated to extesting \$800m Clases A. c) Conventible on 23/1/06 into Dutch Top Five Index at strike 980, d) Backed by employee loans originated by Gaz de France. Legal maturity: Dec.2017. Average life: 8.4 yrs. 10% classup call. d1) 3-mith Pibor +25bp. d2) Mezzanine tranche of FF1384-in were privately placed. s) Short 1st coupon.

The bond, to be listed on the Lisbon stock exchange, is calla-ble on the fifth, sixth, seventh, eighth and ninth anniversaries

Price Indices UK Güts

Up to 5 years (23) 5-15 years (21) Over 15 years (8)

FT-ACTUARIES FIXED INTEREST INDICES

150.52 168.27

Day's Wed change % Dec 13

150.18

167.97

+0.15 +0.23

+0.18 -0.04 +0.19

anniversary can be exercised with a penalty. It places BPSM and BTA at

2.11 1.55

13.13 20 yrs 13.71 Fred.†

A put option on the eighth ing domestic escudo issues this year. The two banks are also leaders in the placement of escudo issues in the Eurobond the top of the ranking for plac-market.

6.90 8.49 7.61 8.36 7.68 8.32 7.79 8.40

6,85 7.59 7.67

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BENCH	MARK	GOVE		NT BO			
		Coupon	Red Date	Price	Day's change	Yield ago	sk Month Dego
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Belgium Canada "		6.500 8.750	03/05 12/05	98.6500 110.0500	+0.170 +0.520	6.69 6.69 7.31 7.22	
Denmark		8.000	03/06	104.9400	+0.380	7.29 7.30	7.75
France	BTAN QAT	7.750 7.750	04/00 10/05	106.2500 107.0600	-0.130 +0.720	5.91 5.99 6.75 6.85	
Germany Bu		6.500	10/05	103.2900	+0.320	6.04 8.11	6.39
freiend Italy		6.250 10.500	10/04 09/05	92.6500 96.9800	+0.300	7.41 7.43 1.01† 10.92	
	No 129	6.400	03/00	120.3910	+0.084	1.33 1.35	
Netherlands	No 174	4.600 6.750	09/04 11/05	113.9290 104.8500	+0.077 +0.250	2.84 2.61 6.08 6.12	
Portugal		11.875	02/05	110.6300		10.03 10.21	
Spain		10.150	01/06	100.2700	+0.620	9.92 10.13	
Sweden UKGilts		6.000 8.000	02/05 12/00	83.6410 105-05	+0.222 +10/32	8,66 8.65 6,76 6.83	
		8.500	12/05	107-24	+8/32	7.39 7.43	
US Treasury		9.000 5.875	10/08 11/05	111-23 101-01	+10/32 -1/32	7.55 7.60 5.74 5.70	
us ireasury		6.875	08/25	111-07	-1/02	6.06 6.04	
ECU (French		7.500	04/05	103.1000	+0.530	7.03 7.12	7.68
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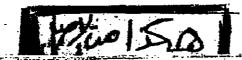
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Interest rates fell across "core" European countries yesterday after the German Bundesbank led the way with a 50 basis point cut in the discount rate to three per cent. German rates have fallen from a peak of 8.75 per cent in September 1992. The Swiss National Bank moved first, cutting its discount rate by 50 basis points to 1.5 per cent. Market observers took this as a signal that the Germans would also cut rates. which they did, ten minutes later. Apart from the Discount rate, the Bundesbank also cut the Lombard rate to 5 per cent, from 5.5 per cent. The rate cuts

> rate was cut to 6.5 per cent, from 6.75 per cent. The German announcement was followed by a string of rate cuts - in Holland, Belgium, Denmark, Austria and Ireland. The Dutch central bank cut the secured loans rate to 2.75 per cent, from 3.25 per cent, while

came a day after the UK base

MARKETS REPORT

By Philip Gawith

the Danish central bank cut the discount rate to 4.25 per cent, from 4.75 per cent. In Belto 3 per cent, from 8.5 per cent, while, the Austrian National Bank also cut the discount rate to 3 per cent, from 3.5 per cent. The Irish central bank cut the short-term facility rate to 3.25 per cent, from 3.75 per cent.

There was little currency response to the cuts, which were largely discounted. The two main exceptions were the dollar and the lira, which both weakened against the D-Mark The lira closed at L1,110 against the D-Mark, from L1,103, with markets nervous about the outcome of a no-con fidence vote today.

The dollar, meanwhile, slipped to close at DML4478.

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European rates fall as Germany leads the way

CURRENCIES AND MONEY

from DM1.4485. This seemed to be a classic case of "buy the rumour, sell the fact", with gium the discount rate was cult traders and investors having recently bought the dollar in anticipation of a cut in German

rates. Against the yen it closed at Y101.485, from Y101.805. Sterling showed little movement on the day, finishing at DM2.2191, from DM2.2219. Against the dollar it closed at \$1.5392, from \$1.5325.

■ The co-ordinated rate cuts clearly co-ordinated, with this perhaps extending to the 25 basis point cut in UK rates on Wednesday. Mr Eddie George, governor of the Bank of England, said in London, that the UK had expected rates to fall. He said: "We anticipated the Bundesbank move. We had lots of conversations with

Mr Neil MacKinnon, chief economist at Citibank in London, said this was not unusual, but hoped it did not establish a precedent. Those they are not the meeting next week of the rewarded with a stronger cur-

them."



going to get into the system where they only cut rates when the Bundesbank moves. There is no reason to follow when we are out of the ERM." Mr MacKinnon, said the big question in the minds of the market is whether this was the final cut in the current interest rate cycle.

DOLLAR SPOT FORWA

Dec 14

have risen following comments from President Clinton that the rift between the White House and Congress over the budget had narrowed. Mr Alan Greenspan, chairman of the Fed, has come close to saying that rates could not be cut without a budget solution. Mr Jeremy Hawkins, chief

economist at the Bank of America in London, said the dollar's performance may her-ald further problems for the US currency in the New Year. especially if markets start to believe that German rates have bottomed. Much will depend on market response to a possible cut next week. If bullish senti-ment in the bond market per-sists, this will probably support the dollar.

■ The performance of the D-Mark continued the recent trend whereby countries which The focus has now shifted to cut interest rates have been

US Federal Reserve. Expecta-tions that rates will be cut reflected the current market pre-occupation with fiscal halances. Lower interest rates improve the chances of EU countries meeting the Maastricht convergence criteria. because they boost growth and lower the cost of debt service.

One country moving the other way is New Zealand. The central bank yesterday announced that a tightening of monetary conditions was appropriate, given inflation risks. This followed the announcement earlier in the week of a fiscal stimulus package by the government. After weakening in recent weeks, the Kiwi dollar rallied sharply to close at 65.29 US cents, from 64.59 cents on Wednesday.

Dec 14	Ē	. 5
Coach Ro	40,8659 - 40,8999	26.5570 - 26.567
Hangery	209,862 - 210,065	
مجرا	4818.50 - 4816.40	
Kantak	0.4615 - 0.4622	
Polectel	31635 - 21680	2.5300 · 2.5320
Reside	7138.65 - 7140.03	4637.00 - 4640.0
uae.	5.6514 - 5.6952	16726 - 36736

December 14	Over	One	Three	She	One	Lomb.	Dis.	Repo
	night	month	mile	unite:	year	inter.	rate	cate
Beiglum	3%	38	318	35	375	7.00	3.00	-
wyek ago	34	32	34	3%	- 3%	8.00	3.50	-
France	53	5	5.1	51	45	4.70	-	6.10
week ago	5	54	6%	6	5-	4.70	-	6. TQ
Commeny	37	3%	3%	3&	34	5.00	3.00	3.98
week ago	4	34	38	34	38	5.50	3.50	3.96
ireignd .	5%	54	57	51/2	51	-	-	6.25
week ago	54	54	58	5%	52	-	-	6.25
italy _	102	104	10%	102	102	-	9.00	10.51
wask ago	10.	10.	1013	101/2	101	-	9.00	10.51
Netherlands	3%	3%	34	314	317	-	3.50	3 40
week 200	34	31/2	32	32	32	-	3.50	3.60
Switzerland	1	176	12	12	12	5.00	2.00	-
week ago	2	14	24	21	2	5.00	2.00	-
118	5	55	54	51	51/2	-	5.25	-
week ago	574	51	54	58	512	-	5.25	-
Japan -	4	4	- 4	*	Z	-	0,50	-
week ago	š	Ĭ.	<u> </u>	11	*	-	0.50	
E \$ LIBOR FT LO	endon	_						
leterbenk Fluing	-	· 5#	52	513	54	-	-	-
week ago	-	58	52	5%	5!7	-	-	-
US Dollar CDs	_	5.20	5.32	5.31	5.28	-	-	-
week ago	-	5.20	5.28	5.28	5.23	_	_	-
ECU Libited De	-	54	53	54	5	-	-	-
week ago	-	54	52	52	54	-	-	-
SOR Linked Do	-	3%	32	3%	313	-	-	-
week ago	-	376	34	34	3	-	-	-
\$ LIBOR treetenk fo				48				

WORLD INTEREST RATES

Dec 14	Short	7 days	One	Three	Six
	term_	notice	worth	worspa	months
Belgien Franc	313 - 3½	34 - 34	3]} - 3[}	3년 - 3년	3년 - 3년
Danish Krone	43 - 43	5층 - 해3	5월 - 5월	514 - 411	56 - 42
D-Mark	5달 - 5월	44 - 32	4 <u>%</u> - 3ķ	3년 - 3년	3 4 3 4
Duitch Guilder	3½ - 3½		3 - 3 · 2	3,2 - 37	34 - 34
Franch Franc	5% - 54	544 - 53		5½ · 5½	5,4 5,4
Portuguese Es		87 - 84	9/c - 9/3	9,2 - 833	8 - 8 <u>33</u>
Spenish Peasts		哦 - %	9월 - 9월	9 <u>5</u> - 95	8 ₁ 8 - 8
Starting	6 ₁ 2 - 6 ₁ 2			6, 64	61 64
Swies Franc	132 - 14			17 - 14	13 - 13
Can. Dollar	6 ¹ 4 - B	6 - 5]2		6.4 - 5	6¼ · 5¦}
US Dollar	54 - 5½			6월 - 5월	
atagan Line					1012 - 1013
Yen	12 - 14	4 . 1	4 - 5	3g - 3g	4 - 4
Asian \$5ing	15 - 15		214 - 214	2ఓ - 2읍	24 - 24
Short term rates					
A LINE OF	DHITH PIBOR	FUTURES	(MATIF) Part	interbank	offered rate
		price Char	nga High	Low	Est vol
Dec	94.14 94	.39 +0.3	33 94,54	94.12	57,548
Mer		.78 +0.	27 94.95	94.58	35,924
Jun	94.86 94	.89 +0.	19 95.04	94.85	11,353

0.19 0.25 0.36

	Swies Franc	132 -				17 - 14	13 - 14	13 - 14
	Can. Dollar			512 6	· - 5분	6 - 51	6½ · 5¦}	6 - وآ6
_	US Dollar					542 - 55 ₂	512 - 512	5 . 54
	atalian Lina					10 1 5 - 10 1 1	10,2 - 10,5	
	Yen				4	₹ · ¼	14 - A	13 - 15
	Asian \$Sing	. پائ	-15 2½	-2 2	2.2	2½ · 2Å	24 - 24	2남 - 2년
4	Short term rate							
6	THE THE SE	HONTH P	BOR FUT	<u> 4</u> 25 (M	ATTE) Parts	interbank i	offered rate (FFr5m)
5		Open	Satt price	Chance	High	Low	Est vol	Open int.
В	Dac	94.14	94.39	+0.33	94.54	94.12	57.548	37.839
9	Mer	94.59	94.78	+0.27	94.95	94.58	35,924	42.924
5	Jan	94.88	94.89	+0.19	95.04	94.85	11.353	38.359
7			-	10		- 1.22	- 1,000	,
- 8	•							
6	THREE I	KONTH E	UROMARK	PUTUR	ES (LIFFE)	DM1m po	ents of 100%	•
4		Open	Sett price	Change	High	Low	Est. vol	Open int.
0	Dec	96.10	98.15	+0.05	96.25	96.10	62693	132749
9	Mar	96.39	98.45	+0.06	98.50	98.39	60683	171657
	.iun	96.49	86.56	+0.08	96.60	96.48	36493	136532
3	Sep	96.44	96.51	+0.09		96.43	23773	103701
3	IN THREE N							
5	a there is	WRIDE	OROLINA I	91010	- (mulci	LIUQUIN DO	RING OF TOUR	
-	·	Open	Sett price	Change	High	Low	Est. vol	Open Int.
٠ (Dec	89.53	89.42	-0.08	89.54	89 34	5388	18190
- 1	Mar	99.90	89.73	-0.13	89.96	89.60	15507	35556
-	Jun	B0.21	90.13	-0.05	90.27	90.06	2298	189.22
- i	Sep-	90.29	90.24	-0.03	90.34	90.16	847	11713
3	II THREE S	SONTH E	URO SWIS	FRAN		S (LIFFE) S	Frim points	of 100%
-			5-to	~			F-41	Open Int.
٠		Open	Sett price	Change	_	LOW	Est. vol	
. !	Dec	97.95	98.13	+0,19	98.16	97.95	5705	12668
e j	Mar	98.18	98.29	+0.12	98.30	98.14	13654	21092
- 1	Jun	98.24	98.32	+0.11	98.33	98.18	2587	12177
-	Sep	98.08	98.24	+0.15	98.30	98.08	1513	5966
-	M THEFT I	BONTK É	CU FUTUR	SS (LIFF	E) Eculm (points of 10	10%	
-	· ·	Open	Sett price	Chance	High	Low	Est. vol	Open int.
- 1	8	94.62	94.68	_	94.71		1046	4698
-	Dec	94.81	94.89	+0.10	94.71	94.61 94.81	1096	4095 5377
-	Mar	94.94	94.97	+0.08	94.93 95.00	94.81	318	447B
- 1	Jun Sep	94.93	94.97 94.98	+0.08	95.00	94.94 94.93	316 77	2265
-				+4.05	82.00	64.43	"	4203
.	" LIFFE futures							
	■ EUROLIS	M OPTIO	HAS (LIFFE)	L1000m	points of 1	00%		
-	Strike		CAL	.s —			- PUTS	
tbe	Price .	Dec			Jun	Dec	Mar	Jun
, o	9695	0.90		-	100	0.09	0.10	021

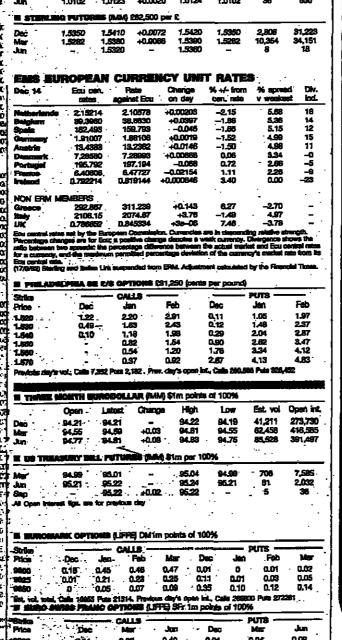
15.8153 -0.0787 085 - 221 15.6861 15.8014 15.5718 -3.2 15.5278 2.2 -45.8358 -0.0772 946 -770 45.8560 45.5860 45.5308 2.8 45.3508 2.5 44.8508 2.2 8.6016 -0.0123 973 -058 8.6424 8.5358 8.6899 -46 8.5728 1.3 8.5141 1.0 8.6861 +0.0049 612 -750 6.7000 8.6460 8.6837 -3.5 6.6856 0.7 -7.6534 -0.0441 509 -559 7.7079 7.4836 7.682 18 7.6401 0.7 7.9937 0.8 2.2191 -0.0028 182 - 200 2.2321 2.2155 2.2146 2.6 2.6556 0.7 -2.7534 -0.0441 509 -590 9.36323 985.345 2.2146 2.6 2.2054 2.5 2.165 2.4 0.5865 +0.0007 676 -663 0.9705 0.9676 0.9875 1.2 0.3664 0.9 0.9629 0.6 2464.26 +13.34 254 -587 2473.27 2444.01 2472.71 -4.1 2488.36 -4.1 2562.21 -4.0 45.6358 -0.0072 946 770 45.8560 45.5680 45.5308 2.8 45.3508 2.5 44.8508 2.2 2.4837 -0.0046 827 -846 2.4875 2.4823 2.4776 2.8 2.4674 2.6 2.4234 2.4 9.7868 -0.0022 888 0.8 9.8944 9.7658 9.7867 1.2 9.7652 1.3 9.884 1.2 22.596 -0.708 487 -726 234.435 23.881 2.2 2.2 23.3266 -2.3 1.8 9.884 1.2 22.596 -0.708 487 -725 234.335 23.8012 -2.2 23.3266 -2.3 1.8 9.884 1.2 22.596 -0.708 487 -725 234.335 23.8012 -2.2 23.3266 -2.3 1.9 9.581 1.2 1.7442 -0.0049 932 -951 1.8086 1.7932 1.7877 -4.3 1.7747 -0.0 114.5769 -3.0 1.7842 -0.0049 932 -951 1.8086 1.7932 1.7877 -4.3 1.7747 4.4 1.7784 4.4 1.7789 4.2 Europe
Austria
Belgham
Denmerk
Finland
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Germany
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Ireland
Italy
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Canada
Medoo (Netherlands 109.1 109.4 87.5 110.0 111.5 68.3 97.3 70.8 109.1 109.2 98.1 95.1 97.2 115.5 83.0 1.2003 0.9 1.2116 -0.0014 108 - 128 1.2175 1.2089 1.2105 1.1 1.2084 1.1 1.5389 +0.0087 385 - 383 1.5410 1.5329 1.4881 +0.0087 876 - 885 1.4892 1.4814 2.1155 +0.0072 146 - 184 2.1177 2.1063 12.0285 +0.106 103 - 466 12.0468 11.9108 1.5382 +0.0087 388 - 385 1.5412 1.5329 2.114 ³08 2.1128 0.5 2.1086 0.3 1.5384 dG 1.5388 0.6 1.5289 0.7 94.1 85.3 101.2

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(S) 0.9999 - 998 - 998 0.9968 +0.0001 687 - 689 1.3745 -0.0013 742 - 747 7.8150 +0.035 050 - 250 0.9895 0.9887 1.3734 7.7950 0,9999 0,9969 1,3765 7,8250 Medico (Ner USA Pacific/Middle Australia Hong Kong India Israel Jepan Malaysia New Zasland Philippinas Sauté Arabia Singapore South Africa South Kona Talwan | Restriction | 1.3512 | 40.0086 | 508 - 517 | 1.3520 | 1.3422 | 1.3532 | -1.8 | 1.3567 | -1.6 | 1.3754 | -1.8 | 1.3567 | -1.6 | 1.3754 | -1.8 | 1.3567 | -1.6 | 1.3754 | -1.8 | 1.3567 | -1.6 | 1.3754 | -1.8 | 1.3567 | -1.6 | 1.3754 | -1.8 | 1.3567 | -1.6 | 1.3754 | -1.8 | 1.3567 | -1.6 | 1.3754 | -1.8 | 1.3567 | -1.6 | 1.3754 | -1.8 | 1.3567 | -1.6 | 1.3754 | -1.8 | 1.3567 | -1.6 | 1.3754 | -1.8 | 1.3567 | -1.6 | 1.3754 | -1.8 | -1.8 | 1.3567 | -1.6 | 1.3754 | -1.8 | -1.8 | 1.3567 | -1.6 | 1.3754 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1.8 | -1

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Belgium		(BFr)	100	18.85	16.77	4.862	2.128	5399	54434		509.6	413.7	22.48	3.931	2.191	4.696	3.372	342.2	2.656
Denmark		DK()	-53.06	· 10· .	8.897	2.580	1.126			11,39	270.4	279.6	11.92	2.086	1.163	2.480	1.789	181.6	1.400
France		(171).	59.64	11,24	10	2.900	1.268	3220		12.80	303.9	248.7	13.39	2.844	1.307	2.785 0.954	2011	204.1 70.39	1.584 0.548
Germony	. ((DM)	20.57	3.877	3,448	1	0.437	1110	7.119		104.8	85.08	4.619 10.58	0.806 1.851	0,451 1,032	2.184	0.894 1.588	161.2	1,251
reland .		(42)	47:10	. B.877	7.698	2.290	. 1	2543	2,563	10.11	240.0	194.8		0.073	0.041	0.068	0.062	6.339	0.049
Rely	•	(L)	1.852	0.349	0.311	0.090	0.039	100,	0.101	0.398	9.440	7.682	0.418	0.722	0.403	0.852	0.620	62.88	0.488
Netherland		(FI)	18.37	3.463	3.081	0.895.	0.300	991.9	. 1	3,944 10	93.84	76.01 192.7	4.126 10.46	1.831	1.021	2.180	1.571	159.4	1.237
Norway `	. (NKI).	46.59	8.780	7.812	2.265	0.989	2515	2535	4.212	237.4	1827 81.17	4,407	0.771	0.430	0.810	0.882	67.15	0.521
Portuged		(Es)	19.62	- 8.696	3.290	0.954	0.417	1059	1.008	5.189	100. 123.2	100.	5.429	0.950	0.530	1.121	0.815	62.73	0.642
Spaln		(Pta)	24.17	4.568	4.053	1.175	0.513	1905	1.316	9.558	226.9	154.2	10	1.750	0.976	2.064	1.501	152.4	1.182
Sweden .		SK()	44.53	. 8.392	7.466	2.165	0.945	2404							0.557	1.179	0.858	87.07	0.678
Switzerien	d - ((SFI)	25,44	4,795	4.268	1,237	_ 0.540	1873	1.385	5.461	129.7	105.2	5.713	1		2.116		158.2	1.212
UK	•	(4)	45.64	8.602	7,653	2.219	0.989	2464	2.484	9.797	232.6	188.8	10.25 - 4.844	1.794	1. 0.473	2146	1.539 0.727	73.82	0.573
Canada		(CS)	21,57	4.065	3.617	1.048	0.458	1164		4.630	109.9	89.22 122.7	6.660	1.166	0.650	1.376		101.5	0.788
US		(8)	29.66	5.589	4.973	1.442	0.690	1801		6.386	151.1		6.562	1.149	0.64D	1.355	. 1 0.985	100.	0.776
Japan .		W.	29.22	5.507	4.899	. 1.421	0.620	1577	-1.590	6.272	148.9	129.9		1.480	0.825	1.746	1.270	128.9	0.776
Беш	-		37.66	. 7.097	6,314	1.891	0,800	2033	2.050	8.083	191.9	155.8	8.457	1,480	0.520	1-140	12/0	1202	•
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E D-MAR	K FUTÜ	mit S	(IMM) D	M 125,000	per DM			<u> </u>				E YESI F	عفدي	(MM) Yen	12.5 pe	Yen 100	}		
· ·	Open		Latest	Change	High	ıL	OW _	Est yo	Open Int.	• • •		Open -	Latest	Change	-				Open int.
Dec.	0.6903		0.6939	+0.0045	0.694	ف 4	5885	8,394	35,940 - (0.9834	0.9869	+0.0025			827	9,047	27,891
Mar ·	0.6920		0.6978	+0.0053	0.697		9915	18,605	44,208			0.9975	1.0001	+0.0022				11,837	48,526
Jun Jun	0.6980		0.6995	+0.0040	0.700	0 0.	99 8 0	25	2,103 (). Jun		1.0102	1,0123	+0.0020	1.012	# 1.C	1102	96	650
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3,200,000 Ordinary Bearer Shares

of

COMMERZBANK AKTIENGESELLSCHAFT

Joint Global Co-ordinators

COMMERZBANK

GOLDMAN, SACHS & CO. OHG

International Offering

2,562,319 Ordinary Bearer Shares Certain of these securities have been sold in Germany and elsewhere outside the United States by the undersigned

GOLDMAN, SACHS & CO. OHG

COMMERZBANK

DEUTSCHE MORGAN GRENFELL

DRESDNER BANK - KLEINWORT BENSON

MORGAN STANLEY & CO.

SBC WARBURG

UBS LIMITED

BARCLAYS DE ZOETE WEDD LIMITED

DAIWA EUROPE LIMITED

ROBERT FLEMING & CO. LIMITED PARIBAS CAPITAL MARKETS

SCHRODERS

637,681 Ordinary Bearer Shares

United States Offering

Certain of these securities have been sold in the United States by the undersigned in private offerings pursuant to Rule 144A under the Securities Act of 1933.

GOLDMAN, SACHS & CO.

COMMERZBANK CAPITAL MARKETS CORPORATION

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MORGAN STANLEY & CO.

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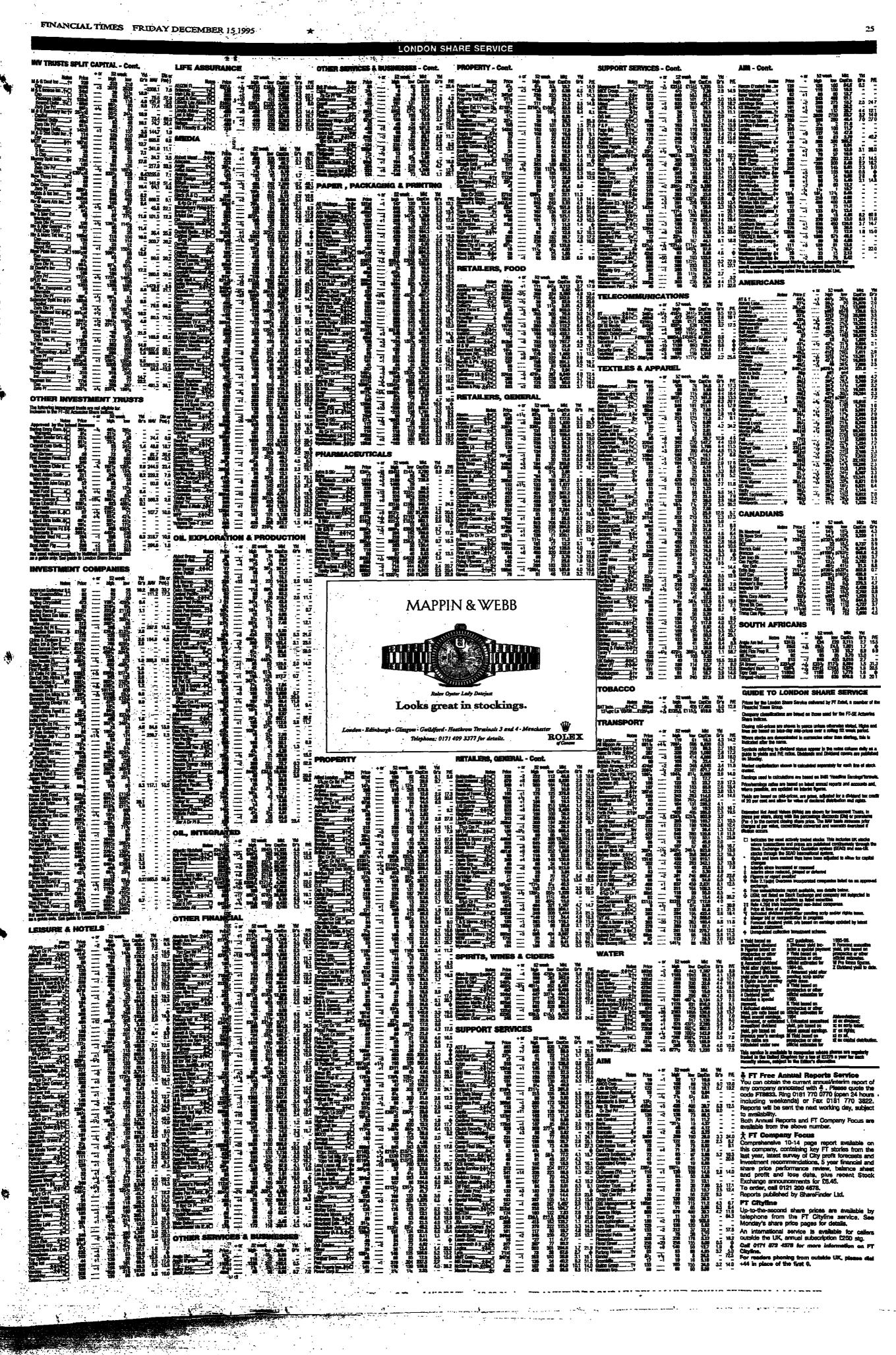
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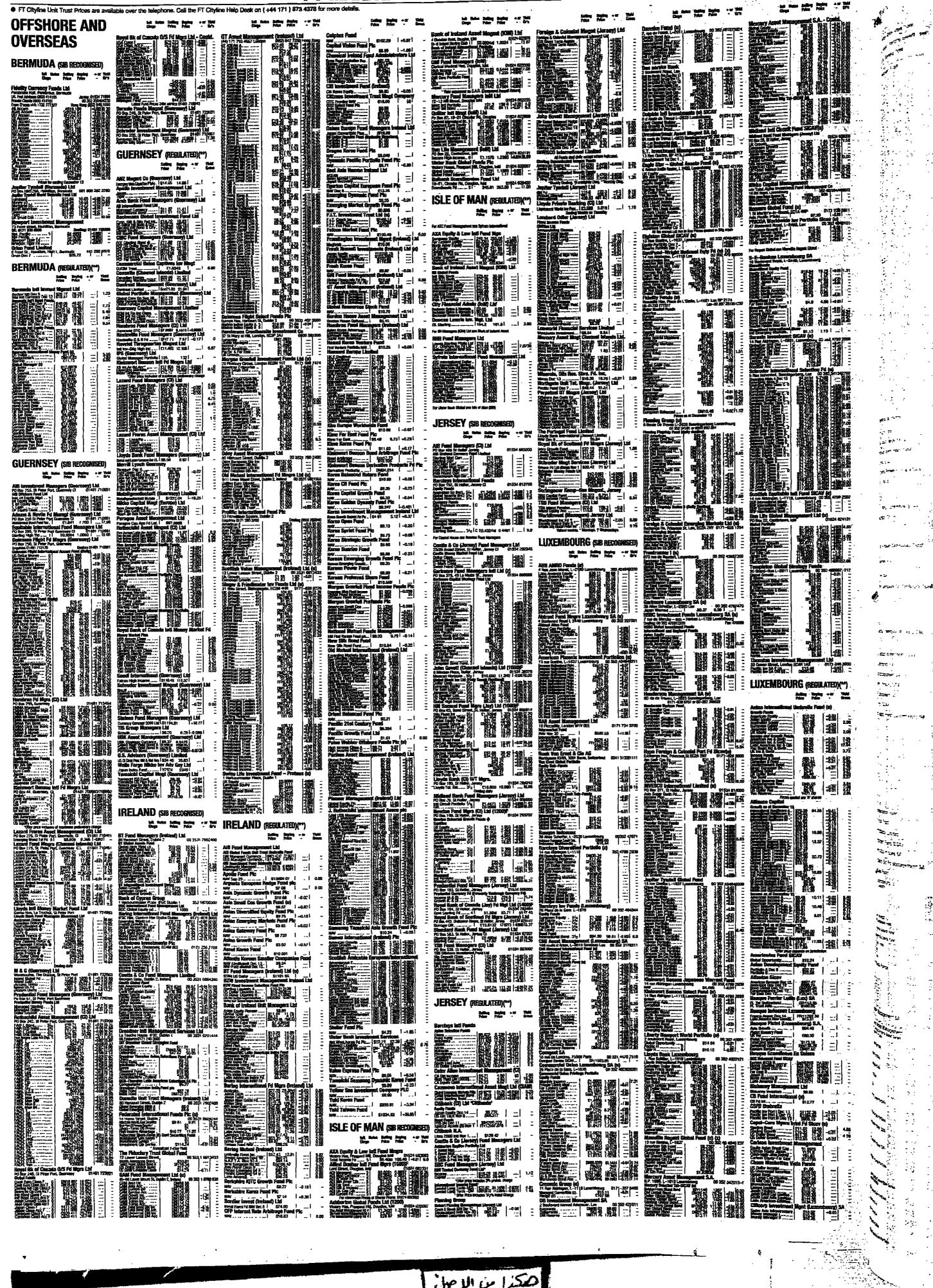
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LONDON STOCK EXCHANGE

FT-SE 100 retreats from intra-day record

By Steve Thompson, UK Stock Market Editor

London's equity market delivered another confident performance yesterday, achieving an all-time intraday high after Germany's Bundesbank lowered both its Lombard and discount rates by 50 basis points.

The German move, dealers said, kept European markets on their upward path, following so closely on the UK interest rate cut.

Markets are now said to be factoring in a reduction in US rates after the US Federal Open Market Committee meets on Tuesday.

The FT-SE 100 index finished well below the day's high of 3,686.5, howbelow its previous record closing

The FT-SE Mid 250 index, unlike the FT-SE 100, generally maintained its earlier momentum, closing 19.4 higher at 3,961.7. The junior index was lifted by some powerful performances from the market's leading insurance brokers. Sedgwick and Willis Corroon, and Incheape, the international trading house which controls the Bain Hogg insurance broking company.

A deal involving Bain was thought to be imminent and would, according to market speculation, have triggered a bout of rationalisa-

ever, settling a net 9.2 ahead at tion across the insurance broking of profit-taking yesterday. Some 3.671.6. That was almost 9 points sector, possibly involving bids from expect the FT-SE 100 to have the US or mergers.

Some dealers described London's performance as slightly disappointing, given the UK and German interest rate moves. But they attributed the slowdown in the market during the afternoon to the sluggish opening on Wall Street, where the Dow Jones Industrial Average quickly came off after edging higher at the opening. The Dow was around 10 points down an hour after London closed.

Most traders were happy with the underlying base of the London market, pointing out that there was never any substance to the pockets

another dash at 3,700 by the end of the year and said any funds underweight in banks and oils, two of the outstanding sectors this year, will have underperformed and will have to top up weightings very quickly.

Shell Transport and BP were among the outstanding performers in the leaders, especially the former after a recent US presentation. BP closed almost 30p above the price at which SBC Warburg placed the government's remaining 101m-share stake just over a week ago.

Bid hints continued to drive the Scottish banks ahead, while Tomkins' acquisition of Gates Rubber

ada was announced last

month. The shares traded 13m.

Hoare Govett's best buys list

drove electronics giant GEC

sharply ahead in above aver-

The broker expects GEC's

management succession diffi-

culties to be resolved early

next year and points to the

group's strong underlying

But the main thrust to the

nap selection status comes

from ABN's adjustment to the

shares' rating. By taking out

GEC's huge cash balances the

broker concludes that the

shares sell on a price/earnings

Inclusion in ABN Amro

Granada lost 2 at 6350.

age turnover.

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of 26 per cent.

10 Footsie stocks.

gained 11 at 399p.

5 cheaper at 374p.

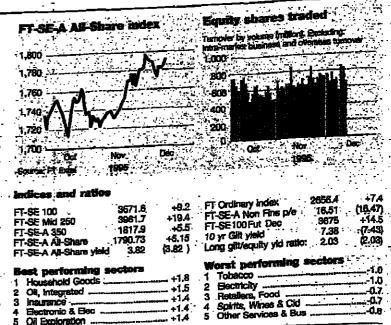
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expectations.

continued to push the latter higher. On the downside, Vodafone and British Aerospace came in for a flurry of late selling pressure after a profits warning from Nokia, one of this year's star performers among the European hi-tech stocks.

Turnover in equities remained at relatively high levels. At 6pm, turnover totalled 868.4m shares, and was given a substantial boost by suspicions of heavy bed and breakfast, or tax-related, activity in Sears, British Gas and Hanson.

Southern Water was another stock to attract heavy activity after the group instructed its broker SBC Warburg to buy in 10 per cent of



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Shell at all-time high

Leading oil shares helped London to remain on firm ground as they shot forward on a combination of price boosting factors.

Initially, British Petroleum and Shell Transport moved ahead in the UK after their American Depositary Receipts were helped by a new record high on Wall Street. Analysts said some 20 per cent of BP shares are currently held in ADR form. And while only 3 per cent of Shell Transport is in US hands, about 43 per cent of the Dutch arm is held

Gushing oil prices also gave the shares a lift. The price of Brent crude hit a six-month high as it broke through \$18 a barrel

And Shell Transport also received support from a US conference, at which the company gave optimistic comments about its Shell Oil side. It expects average annual profits growth through to 1998 of 14 per cent for oil, compared with 4 per cent in 1995, and a 16 per cent annual improvement for gas, compared with 11 per cent

Shell forged ahead 17 to a new closing high of 860p, a rise that accounted for three points on the Footsie. And BP moved forward 5½ to 542½p.

Southern Water bought back 10 per cent of its shares in the market yesterday. But the prospect of fund managers hav-

ing around £112m to reinvest in the London market failed to sharpen the wits of sector

Old takeover stories that have been buzzing around for months resurfaced. And some cynical analysts suggested that they may have represented nothing more than a way of trying to persuade institutional investors to part with cash at a traditionally quiet time of year.

Potential aggressors were said to be BAT Industries and HSBC, while the takeover targets were seen to be Guardian Royal Exchange, Royal Bank of Scotland and Bank of Scotland.

GRE rose 6 to 272p, RBoS 10 to 586p and Bank of Scotland 12 to 290p. BAT Industries fell 5 to 566p and HSBC 51/2 to 1004%p. However, analysts were extremely sceptical. Two analysts said HSBC was so concerned about rumours surrounding it that Mr Douglas Flint, the new finance director, had been steering specialists away from the idea during one-

"If all the HSBC rumours were true it would be in the process of buying 19 banks," said one banks analyst. Southern Water, which

bought 16.9m shares through SBC Warburg at 665p a share, appreciated 9 to end at 667p. Insurance brokers shot for ward as a spate of bid fever swept through the sector.

Initial enthusiasm centred on Willis Corroon taking on Bain Hogg, the broking arm of Inchcape, the international trader. The latter has wanted to dispose of Bain for some time and is keen to recapture value after its recent departure from the Footsie.

Inchcape denied the story and it seemed later that Aon, of the US, would be a more likely buyer. Nevertheless, this did not stop the UK insurance brokers moving sharply higher and Willis, which had outperformed the broad market by 8 per cent over the past month on the back of US buying, added 41/2 at 146p. Sedgwick rose 8 to 124p and Lloyd Thompson 10 to 164p as directors bought stock and Merrill Lynch recommended it. Inch-

cape rebounded 12 to 230p. Any bids among the sector leaders is bound to hinge on PDFM. The aggressive fund manager owns 25 per cent of Sedgwick and 19 per cent of

A profits warning from Finnish high-technology group Nokia hit cellular stocks. Vodafone crashed to the bottom end of the Footsie rankings in heavy volume and Amstrad, which produces the Dancall handset, was the worst performing share in the FT-SE Mid 250 index. Vodafone, mobile phones

leader in the UK, lost 8 to 208%p in 15m traded. Amstrad fell 121/2 to 2171/2p for a drop of 8 per cent in four trading days. British Aerospace, which has a 38 per cent stake in Orange, Diversified industrial Tom-

kins jumped to a new 1995 high as analysts and investors continued to warm to the group's latest takeover. The shares surged to the top of the Footsle performance table with a rise of 15 to 284p in 13m traded.

Among brewers, Scottish & Newcastle put on 9 at 617p following switch advice. A leading broker was said to have urged clients to move out of Bass, a penny better at 727p.

Restaurant and hotels leader Forte dipped 61/2 to 3291/2p in the third heaviest single-day volume since the bid by Gran-

	UBC 14	Dec 13	Dec 15	Decin	Dec 0	Tr ago	ragat	- CON
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P/E ratio nil	15,71	15.69	15.67	15.68	15.59	17.03	22.21	15.17
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try began this summer.
Smiths Industries put on 16 at 637p and T&N, buoyed by speculation that a round of analysts' briefings will shortly provide good news on trading,

A chutch of interim figures failed to jump-start the regional electricity stocks. In spite of a strong rise in profits, Southern Electricity fell 12 to 928n, as it produced what many analysts felt was a niggardly 50p a share special dividend payout relating to its National Grid stake. Analysts had expected at least £1 a share, possibly as much as £1.50. Yorkshire, due to publish fig-

ures today, shed 15 to 670p. MARKET REPORTERS: Peter John.

\$625 3675 3725 3775 3825 267 50 1 9½ 9½ 1 50 1 100 1 150 1 90 31½ 55½ 47 34½ 75½ 13½ 105½ 9 148½ 31 116 43½ 84 62 58½ 86½ 38 116 28 150½ 14 132½ 55 102½ 77 77 100½ 56 128 38½ 161½ 27 178½104½ 122½145½ 81 199½ . discount to the market average Up 7 to 326p in above aver-Jeffrev Brown. age turnover of 7m, the shares figured prominently in the top TRADING VOLUME LONDON RECENT ISSUES: EQUITIES issue Amt Mid. price paid cap The copper cable groups moved ahead following news of High Low Stock

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35 20 Do Warrants BICC's big US contract. BICC added 8 at 271p and Delta Supermarket group Asda AMA 12 18 17.1 MAZ6 5.1 18.0 18.7 rose a penny to 106%p after first-half profits ahead of RN5.8 21 4.8 12.4 However, the figures, especially the strong sales growth, had a more marked effect on tion concerns prompted Panmure Gordon, among others, to 21.2 2.38 downgrade Kwik Save, which fell 6 to 513p, and J. Sainsbury, Arjo Wiggins Appleton slipped 4 to 157p as it was revealed that Appleton Paper, its US unit, was being indicted for alleged price-fixing on ther-FT GOLD MINES INDEX The company said it would make no provision for any lia-

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		chge%			2 Dec 11		yield%	cover	ratio y	td Reburn
FT-SE 100 FT-SE MRd 250	3671.6 3961.7				9 3652.1 5 3936.9		3.93	2.09 1.82		9.31 1462.0 2.67 1555.4
FT-SE Mid 250 ex Inv Trusts	3972.0				1 3944.9			1.88		1.34 1560.6
FT-SE-A 350	1817.9				6 1807.9			2.04		.17 1480.9
FT-SE-A 350 Higher Yield FT-SE-A 350 Lower Yield	1816.1 1824.4			1803.0 1819.1	9 1 802 .8 1 1817.8		4.87 2.79	1.84 2.40		i.95 1227.9 I.08 1240.6
FT-SE SmellCep	1938.37	+0.	1 1936.68	1937.60	1937.97	1730.81	3.34	1.70		.57 1565.8
FT-SE SmeliCap ex inv Trusts FT-SE-A ALL-SHARE	1913,36 1790,72				3 1913.57 B 1781.53		3.58 3.82	1.77		85 1554.0
E FT-SE Actuaries Alk		, 74.	3 1100.00	1702.10	3 1701.35	1473.00	3.02	2.02	16.23 67	23 1482.5
, nemaige Alt		Day's	A		n P		ı.Div.	Net		adj. Total
		chge%	-		2 Dec 11		'ylaid%	COASL		td Return
10 Minteral Extraction(25) 12 Extractive Industries(7)	3265,98 4249,89				5 3177.04 2 4217.38		3.59 3.48	2.02 2.51		8.72 1374.3
15 Oil, Integrated(3)	3320,45	+1,	5 3272.45	3256.24	4 3222,74	2590.38	3.71	1.96		4.17 1218.6 3.19 1432.3
16 Oil Exploration & Prod(13)	2049.96	+1.4			1952.69		2.45	1.49		.BS 1216.8
20 GEN INDUSTRIALS(277)	1930.58				5 1915.21		4.30	1.89	15.38 80	
21 Building & Construction(38) 22 Building Matts & Mercha(31)	1018.93 1778.52				7 1006.80 3 1743.56		- 3.96 4.15	2.02 2.04	15.68 38 14.76 73	
23 Chemicals(23)	2312,41	-0.	1 2313.58	2309.70	2305.76	2223.44	4.25	1.87	15.77 94	.71 1078.3
24 Diversified Industrials(20)	1750.50				2 1727.88 1 2099.20			1.56	14.15 97	.90 957.04
25 Bectronic & Elect Equip(36) 26 Engineering(66)	2141.91 2139.79				2009-20 2147.63		3.51 3.53	2.00 2.27		.44 1091.9 L78 1280.5
27 Engineering, Vehicles(13)	2472,77	+0.5	3 2454.88	2484.78	3 2505 <i>.</i> 23	2164.51	3.80	1.16	28.27 93	1.56 1259.8
28 Paper, Polog & Printing(27) 29 Textiles & Apparel(21)	2454.86 1428.76				0 2447.74 3 1429.04		4.08 5.01	2.49 1.84	12.27 96	80 1009.7
30 CONSUMER GOODS(88)	3603.48		_	_	3584.25		3.78	1.80	19.59 71	
31 Brawerias(17)	2819,73				3354.23 3 2792.81			1.92		0.35 1305.71 0.57 1322.3
32 Spirits, Wines & Ciders(9)	2849.62	-0.3	7 2859.39	2839.74	1 2817.43	2635.62	4.26	1.76	16.62 125	3.07 1008,5
33 Food Producers(24) 34 Household Goods(11)	2586.73 2613.17				5 2554.64 3 2558.78		4.02 3.67	1.81 2.13	17.17 99 16.02 90	0.04 1137.3
36 Health Care(17)	1936.13	-0.2	2 1940.50	1940.66	1943.83	1541.01	2.73	1.79	25.63 49	.84 1162.3
37 Pharmaceuticals(10)	5051.97 4790 28				2 5053.02 3 4726 75		3.26 5.01	1.70	22.50 162	2.31 1687.3
38 Tobacco(1)	4790.28				4728.75		5,01	1.94		23 1158.9
40 SERVICES(226) 41 Distributors(30)	2208.87 2553.28				2208.38 2517.29		3.06 3.94	2.10 1.77	19.57 67, 17,94 100	.22 1131.6 0.38 928.84
42 Leisure & Hotels(30)	2611.38	-0.1	1 2613.07	2619.32	2624,37	2058.75	8.11	1.89	21.32 73	.67 1337.6
43 Media(43) 44 Retailers, Food(16)	3487,56 1932,43				3500.20 3 1941.94		2.05 3.78	2.38 2.38	25.62 79,	.91 1247.5 .35 1210.0
45 Retailers, General(43)	1924,44	+0.7	7 1910.21	1903.45	1912.95	1507.58	3.11	2.26	17.79 59	.48 1084.7
48 Support Services(37)	1881,42 2135,38	+0.7			7853.01 2149.87		2.47 4.09	2.51	20.16 42	.58 1182.6
49 Transport(20) 51 Other Services & Business(7)	1076.36				7 1098.85		4.09	1.30 1.58	23,42 86, 18,02 50,	
60 (TILTHES(36)	2405.01	+0.1	2403.35	2409.25	2424,34	2335.17	5.13	2.02		7.74 995 ,49
62 Electricity(14)	2744,84				2788.69		5.04	2.58	9.60 211	.21 1263.47
64 Gas Distribution(2) 66 Telecommunications(7)	1523.64 1943.86				7 1518.97 3 1960.53		7.86 4.34	1,04 1,74	15.28 119 16.52 58	3.82 754.43 00 987 79
68 Water(13)	2119.09				2117.43		5.61	2.63	8.48 100	.90 867.79 <u>238 11</u> 37.8
59 NON-FINANCIALS(651)	1884.70	+0.5	3 1679.04	1876.31	1874,82	1597.63	3.88	1,95		A0 1402.64
70 FINANCIALS(113)	2909.72				2894.00		3.85	2.43	13.38 107	7.91 1216.77
71 Banks, Retail(9) 72 Banks, Merchant(6)	4131.93 3630.91				4124.50 3606.99		3.54 2.57	2.80 2.41	12.61 140).81 1303.21
72 tagriss, inerchango) 73 insurance(25)	1455.04				1422.92		5.06	2.41 2.68		1.97 · 1138,26 .13 · 1066.08
74 Life Assurance(5)	3462,71	+0.5			3421.14		4.03	1.53	20.27 138	3.72 1410.71
77 Other Financial(22) 79 Property(45)	2412.20 1399.35	_			2420.65 1391.29		3.72 4.48	1.85 1.34	78.20 71.	.45 1348.78
80 INVESTMENT TRUSTS(133)	3011.32		_		3006.70		2.24	1.04		43 848.36
89 FT-SE-A ALL-SHARE(897)	1790,73				1781.58		3.82		53,46 62	
	1105.87		1104.93			. Tr 3.0V		2.02		23 1482.57
FT-SE-A Fledging FT-SE-A Fledging ex Inv Trusts	1108.26		i 1104.93 i 1107.34			-	2.88 3.03	1.26 1.31	34.52 32	.14 1141.29 .18 1142.86
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FT-SE Mid 250 3948.7 3953	.3 3957.	3 395	SD.1 39	60.8	3961.8	3962.6	3965.0	3961.8	8 3965.5	3948.7
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December, 1995

This announcement

appears as a matter of record only.

Global Offering of

97,952,422 Ordinary Shares

Offer Price NOK14.20 per Share

Global Co-ordinator

SBC Warburg A DIVISION OF SWISS BANK CORPORATION

International Offering

SBC Warburg

Barclays de Zoete Wedd Limited Dresdner Bank-Kleinwort Benson Limited Paribas Capital Markets

U.S. Offering

5.G. Warburg & Co. Inc. **CS First Boston Corporation** Salomon Brothers Inc.

Norwegian Offering

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FINANCIAL TIMES FRIDAY DECEMBER 15 1995

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		FRIDAY DECEMBER 15 1995 *		1 <u></u>	·	▼ 3	31
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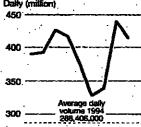
Technology shares bear brunt of fall

Wall Street

Technology shares tumbled early yesterday on fears of weakening demand, leading to a 1.2 per cent drop in the Nasdaq composite and more modest declines in broader indices, writes Lisa Bransten in New

At 1 pm, the Nasdaq was 13.15 lower at 1,043.39 and the Pacific Stock Exchange technology index had fallen 2.4 per

The Dow Jones Industrial Average slipped 9.75 to 5,206.72. The Standard & Poor's 500 shed 2.47 to 619.22 and the American Stock Exchange



composite was off 0.78 at 538.08. NYSE volume was 276m

1 4 5 6 7 8 11 12 13 14

The drop in technology shares was sparked by a profits warning from Nokia, the Finnish mobile phone and consumer electronics group, according to Mr Anthony Con-roy, chief equity trader at Bankers Trust.

Although Nokia said that it was experiencing better than expected demand for cellular phones in the US. Mr Conrov said that the news spooked investors, worried about a

port from Merck, up \$1% at \$66% and Philip Morris, \$1% stronger at \$93. Federal Express fell \$4% or 6 per cent

Toronto was spurred higher in early trade by merger activity in the natural resources sector, before renewed weakness

on \$500m in extra spending,

but it still has not been

debated by the senate.

MEXICO CITY was slightly

weaker by late morning as

investors looked to the peso for

By midsession the IPC index

of leading shares was 21.56

Bear Stearns said vesterda

that it would be maintaining

an underweight position in

the Mexican equity market

during 1996, as it expected

weakness in the peso to trim

gains that could come from a

softer at 2.564.55.

fiscal second quarter.

conductors and other high-

American Depositary Receipts of Nokia plummeted

\$12% or 27 per cent to \$33% and

ADRs of Ericsson were off \$11/2

or 7 per cent to \$19%. Motorola.

Nokia's closest US competitor,

Losses were widespread in

the technology sector. Micro-

soft, the largest company on

the Nasdaq, shed \$1% at \$89%,

Intel was \$2 lower at \$60% and

Cisco Systems dropped \$4 at

IBM, which is the only pure

down the Dow were

technology company in the Dow, fell \$% at \$93%. Also pull-

declines in the three member

oil companies that rallied in

recent sessions and a loss for

Boeing, which settled a 69-day

strike by its machinists union

Boeing gave up \$1% at \$74%, Chevron fell \$% at \$79%, Exxon was off \$1% at \$84% and Tex-

Economic figures on con-

sumer prices, industrial pro-

duction and husiness inventories suggested the economy was slowing and any threat of inflationary pressures was receding. That helped boost

shares in consumer goods com-

panies thought to be safe havens in a slowing economy.

Thus the Dow got some sup-

to \$77 after announcing weaker

than expected results for the

late on Wednesday.

aco lost \$1/4 at \$79%.

technology products.

dropped \$2% to \$571/2.

emerged in late morning trade. By noon, the TSE-300 ite index was down 3.15 at 4.695.24 in

Brazil tumbles 5%

São Paulo had tumbled by 5 per cent by early afternoon. The Bovespa index was down 2.236 at 41.461. Technical factors were partly to blame ahead of forthcoming options

BUENOS AIRES was discouraged by the failure of congress to act on key economic legislation. By mid-morning the Merval index had shed 3.5 to 474.65 in turnover of 59.8m pesos. One analyst said that inves-

tors are worried about whether congress would pass the 1996 budget before the end of the

The lower house has already

Futures feature in S Africa

South African equities saw industrials marginally softer in futures-related trade and

Dealers said that the industrials sector fluctuated during the session and was pulled down by arbitrage in the futures market. There was also some window-dressing by institutions ahead of today's expiry of options.

Gold shares tumbled shortly after opening on a lower price for bullion and as bearish sentiment crept into the market, which left the sector

Gold index futures were sharply lower on the weaker bullion price, but dealers said that it could recover mildly in

The overall index slipped 29.4 to 6.232.7 and industrials shed 5.9 to 7,931.8. Among individual features.

Beers receded R2.25 to R112.50, while Anglos lost R3.50 to R231.50. Barlows made 75 cents to R50.50. SAB was unchanged at R132.

Liberty Life climbed 50 cents to R113. Dries shed 60 cents to R41.75 and Vaal Reefs was clipped back R9 to R239.50.

Nokia plunges 7%, Buba move provides comfort

among continental European markets at the Bundesbank's decision to trim 1/2 percentage point off the discount and Lombard rates.

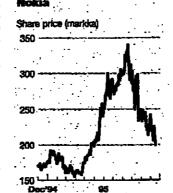
The German announcement was preceded by a similar cut in the Swiss discount rate, and followed by moves from the Belgian, Dutch, Austrian and Danish central hanks. However, the French, which

had made a symbolic rate cut of 10 basis points last week, resisted. Mr Gary Dugan of J.P. Morgan said he believed that the French could follow suit next week, but only if the government and unions resolved the current industrial

Mr Michael Hughes at BZW forecast that another 50 basis points could be cut from German interest rates to offset the fiscal squeeze imposed by Maastricht and to enhance the competitive edge of European

The other important news of the day was a profits warning from Nokia, which affected high-tech stocks elsewhere. HELSINKI tumbled to a seven-month low after Nokia forecast a reduction in its third-

quarter pre-tax profits against the same 1994 period. The A shares slid FM15 or 7 per cent to FM200 on the



announcement. The group added that the revision in estimates was due to the slower than expected development in its mobile telephone division as well as disappointment in the performance of consumer The Hex index fell 55.05 or 3

STOCKHOLM was unnerved by the news from Nokia, and Ericsson dropped SKr10.5 to SKr132.5 as the Affarsvärlden general index fell 9.0 to 1,703.8 in turnover of SKr3.3bn.

per cent to 1,783.60 in turnover

However, the drugs sector index went in the opposite direction, rising 1 per cent. Astra, in particular, was supported by news that the US Food and Drug Administration had recommended approval of an anti-ulcer product. The company's A shares put on SKr3.50 or 1.4 per cent at SKr250 and the B rose SKr3 or 1.2 per cent to SKr247.

PARIS jumped 2.2 per cent on rising expectations of an end to the industrial dispute and hopes for lower interest rates. The CAC-40 index advanced 41.22 to 1,874.98. The financials led the rally,

with UAP up FFr7.50 or 6 per cent to FFr135.50. But on the downside, Moulinex continued to attract sellers, losing another 4.5 per cent

GAN, the state-controlled insurer, added FFr8.20 or 4.8 per cent at FFr180.20 on speculation that it might sell its con-trolling interest in CIC, the Elsewhere, Christian Dior

surged FFr28.60 or 6 per cent to

FFr518 as some institutions switched out of LVMH. FRANKFURT was unmoved by the rate cut, which had not come as a great surprise to domestic investors. The Ibis index closed at 2,286.21, up 0.36 from the floor close, as turnover peaked at DM7bn. Siemens attracted attention with a gain of DM1.80 to DM771.10

after announcing a rise in year

THE EUROPEAN SERIES Open 10.30 11.00 12.00 13.00 14.00 15.00 Close 1478.39 1480.90 1481.74 1481.71 1483.85 1482.59 1479.03 1474.46 1594.36 1595.56 1595.36 1595.36 1595.70 1597.06 1694.67 1591.13 Dec 12 Dec 13 1470.58

> to September net profits.
>
> ZURICH fmished flat, as the renewed political uncertainty, market continued to consoliparliament said that it would date the year's sharp gains and some profit-taking became evimotions, expected today, on the 1996 budget. The Comit dent after the cut in the Swiss discount rate. The SMI index index picked up 1.89 to 572.47 turned back from a day's high and the Mibtel index was 47

Elektrowatt jumped SFr17 to SFr397 on further assessment of its bid for Landis & Gyr. Danzas, the freight forward-

of 3.289.3 to close 1.2 off at

ing group, gave up SF135 to SF11,380 on profit-taking, but was still 22 per cent up since the start of the month. The surge followed a private bank's upgrade of the stock, widely held in London and the US, in response to management changes which have brought in their wake an acceleration of cost cutting and a concentra-

tion on its core businesses. MILAN saw short covering on the last day of the account. However, shares were pulled

Italy, which is expected to favour the Olivetti controlled Omnitel over Tim. OSLO's Total share index

ended at its highest level for two months as foreign institutions moved in. The index made 2.22 to 731.90 in turnover of SKr717.6m. Kvaerner, which is in a hostile takeover bid for Amec, of the UK, climbed NKr5 , July

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to NKr312. AMSTERDAM was lifted by Royal Dutch, which got a boost from the improvement in the oil price. The AEX index

firmed 0.67 to 478.70. Royal Dutch made F12.90 to Fl 222.60, while Philips caught turbulence from Nokia and slipped Fl 1.70 to Fl 59.30.

ISTANBUL rallied 2.3 per cent, after the 7.4 per cent decline of the previous three days, with the advance led by selective demand for index heavy state-controlled companies. The composite index rose

878.43 to 39,626.45.
ATHENS edged higher as activity picked up, but analysts noted that the market remained range bound in the absence of a successor for Prime Minister Andreas Papandreou. The general index moved up 2.06 to 899.22.

Written and edited by Michael

Nikkei jumps to 11-month high as Seoul drops 2.2%

Hopes of a cut in the securities transaction tax boosted confidence, and the Nikkei average rose 1.1 per cent to an 11-month high, writes Emiko Terazono in Tokyo.

The Nikkei 225 index gained 215.82 at 19,499.30, the highest level since January 11. The index moved between 19,267.94 and 19,548.47. Heavy arbitrage buying supported prices in spite of active profit-taking by domestic institutions. Volume totalled 500m shares,

against 459m. Corporate and foreign investors focused their buying on domestic demand related stocks which were regarded as laggards. Department stores, real estate and railway operators were also ed on hopes of an easing of land taxes, while individual investors and dealers dabbled in speculative favourites.

The Topix index of all first section stocks moved ahead 11.21 to 1,539.07 and the Nikkei 300 added 1.80 at 289.10. Rises outnumbered falls by 719 to 346, with 143 issues unchanged. In London the ISE/Nikkei 50 index was up 2.94 at 1.337.41.

Traders said that the ruling coalition's decision to call for the easing of taxes on securities trading had taken them by surprise. "We had not expected such a proposal to come from the three parties," said Mr Yasuo Ueki at Nikko

The report prompted buying of companies expected to be beneficiaries of a cut in the property tax. Mitsubishi Estate rose Y30 to Y1.270 and Mitsui Fudosan firmed Y10 to Y1,280. Railway and bus shares were also higher, with Keisei Electric Railway up Y23 to Y850. Department stores advanced, with Mitsukoshi appreciating Y24 to Y957 and Marui up Y30

Speculative stocks were actively traded and accounted for four out of the top 10 most heavily dealt issues of the day. Nippon Koshuha Steel, leading the active list, climbed Y77 to Y650, while Toho Zinc jumped

Y27 to Y835 and Sinanen Y120 to Y1.200.

High-technology stocks were easier on profit-taking: Hitachi lost Y10 at Y1,010 and Toshiba Y5 at Y783. Kyocera, however, which had led the recent downturn in semiconductor related stocks, rallied Y80 to Y7,720.

In Osaka, the OSE average rose 132,47 to 20,878,99 in volume of 302m shares. Nintendo. the video game maker, fell Y100 to Y7,800 on profit-taking.

Worries about the political and economic outlook again left SEOUL sharply lower and the composite index closed 20.78 or 2.2 per cent down at 908.68 as declining issues overwhelmed advances by 857 to 68.

and foreign investors, clutching at any news that could indicate future market direction, also sold after a local newspaper reported that North Korea might invade South

The insurance sector was hard hit in the fall. The sector sub-index slid 3.8 per cent as Samsung Fire and Marine losi Won15,000 to Won380,000. HONG KONG saw a late buy-

ing spree erase most of the market's early losses and the Hang Seng index finished just 8.04 off at 9,912.84, up from a day's low of 9,875.59. Turnover picked up to HK\$3.3bn from Wednesday's HK\$2.9bn.

Brokers said the latest economic data and rising US bond yields overnight outweighed another strong performance by the Dow Industrial Average.

SINGAPORE surged at the close on bargain hunting by foreign and local fund managers, ending a spell of lethargic trading and taking the key index above the 2,200-point level for the first time since

The Straits Times Industrial index rebounded to 2,204.66, up 32.61 and off the morning's low of 2,169.95, in brisk volume of 395.1m shares.

Volume leaders were mainly speculative shares and special situations. SPP added 45 cents

at S\$1.20 on persistent market talk of a change in shareholder interest or a takeover. KUALA LUMPUR extended

from local institutions and retail investors, and the composite index rose 11.98 to 996.26. Construction and Supplies House put on 32 cents at M\$4.60, boosted by news that the company would soon submit a new proposal to Malaysia's Securities Commission for its takeover by Indonesia's Barito Group chairman Pra-

jogo Pangestu. WELLINGTON softened after the Reserve Bank called for a firming of monetary conditions. The NZSE-40 capital index lost 26.82 to 2,121.78. Among the leading issues,

elecom dropped 11 cents to NZ\$6.49 as the rate on 90-day bills was raised by 20 basis points. Fletcher Challenge weakened 10 cents to NZ\$3.65.

... Macraes Mining went against the trend, moving forward 5 cents to NZ\$2.15 after announcing that it would refocus its business strategy on the Otago gold project.

back from their best levels by

after the centre-right block in

vote against confidence

Montedison was flat up L1

at L1,031, as San Paolo di Tor-

ino, L176 ahead at L8,953, said

that it had no desire to take

over the company.

Mediobanca was L24 higher

at L10,379, as the merchant bank said that it would proba-

bly decide today whether to

appeal against a regional court ruling that it must make a

public offer to buy more shares

in Ferruzzi, L18 ahead at

Telecom Italia Mobile fell L48 to L2,653, as the European

competition chief and Italy's

telecommunications minister

reached agreement for GSM

igher at 9,121.

TAIPEI moved upwards as late speculative buying emerged in low-priced issues. The weighted index gained 46.98 or 1 per cent at 5,064.99. Turnover was T\$59bn. Late buying focused on

stocks in the cement and glass sectors, with the respective indices rising by 3.1 per cent and 2.9 per cent. International Bills and

Finance, recovering from a fraud scandal in August. surged by the daily 7 per cent limit to T\$21.7 in bectic trade. China Steel rose T\$1 to T\$20.3. SYDNEY finished a shade

exchange-rate mechanism had to

deal with the post-unification

boom. The onset of the recession

was delayed for a while, but - in

the absence of timely exchange-

rate adjustments - the Bundes-

bank had to apply the monetary

United States.

weaker as domestic investors decided that it was time to book profits after the market had risen strongly over the last

The All Ordinaries index slipped 2.9 to 2,222.7 after touching a new 1995 high of 2,237.4 early in the day. The brokers said that investors took advantage of the market's early strength to take

profits, particularly in blue MANILA regained its composure after a four-day losing streak as investors started to take positions in major stocks on hopes for good 1996 earn-

ings prospects. The composite index jumped 24.15 or 1 per cent to 2,484.65, with 1.7bn shares worth 2.5bn pesos changing hands.

Germany is making better pro-

gress than the U.S. with fiscal

consolidation. Furthermore, as

the German economy is far from

being overheated, inflationary

expectations should remain low.

VIEWPOINT

Commerzbank's focus on German and European economic issues 12/95

brakes rather sharply and by the Germany was inverted. Since then the monetary stance has been reversed in both countries,

producing a steep yield curve in Germany and a flat one in the

This should enable the Bundesbank to keep short-term rates long-term rates is bright, even if US bond yields rise in the face of renewed inflationary pressure.

AT ODDS WITH this picture of modest growth and price stability

Interest-rate differentials: 10-year public bond yields minus 3-month rate:

1985 1986 1987 1988 1989 1990 1991 1992 1993 1994 1995

German and US long-term interest rates to part company

Since the start of the present decade, German and US long-term interest rates have shown increasing convergence. However, what seemed like the result of ever greater integration of world financial markets, with the United States setting the pace, in fact reflects a major post-unification shift in Germany's economic fundamentals. Yet now that much of the adjustment process in Germany is over, and the capital markets are already

reacting to plans for European monetary union (Emu), its long-term rates are likely to move independently of those in the United States. AT THE BEGINNING of the nine-

> ties, important areas of the global economy were at different stages of the business cycle. A long upswing came to an end in North America, the UK and Scandinavia. In addition, the. banking crisis in some countries, especially the United States, prompted central banks to cut. short rates to very low levels, thus creating a steep yield curve.

IN SHARP CONTRAST, Germany's monetary authorities and those of the other members of the EMS

WHY, THEN, are movements and levels of long-term interest rates so similar? First, the influence of the world's real interest-rate level has generally become more pervasive, as many countries have deregulated and opened up their financial markets since the early eighties. With an increasing net public debt burden in many OECD countries, the real interest rate has risen. Second, Germany and the United States have become structurally more similar, as Germany also found itself facing twin deficits after unification. Changes in fundementals thus reduced exchangerate volatility, with inflationary expectations and risk premia converging - as did long-term

HOWEVER, this congruence will eventually come to an end, as

interest rates.

yield curve, with long-term rates more than two percentage points higher than short ones. However, developments on the German bond market could well be increasingly influenced by misgivings about the plans for Emu. Uncertainty is not only creating risk premia, which limit the scope for a decline in long-term interest rates in Germany and other "hard-core" European countries, but also fuelling exchange rate volatility both within Europe and vis-à-vis the dollar. For more information

in Germany is the relatively steep

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FT/S&P_ACTUARIES WORLD INDICES

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show number of lines Dollar of stock Index	Change		Yen	DM	Currency	% chg	Div.	Dollar .	Sterling	Yen		Currency	52 week	52 week	390
of stock Index	<u> </u>	Index	Index	index	Index	on day	Yield	andex.	index	Index	Index	Index	High	Low	(approx)
Australia (81)191.6		185.60	123,31	144,62	171.33	0.5	3.90	189.96	183.91	122.24	143.05	170.55	191.85	157.95	166.87
Austra (27)171.5		165.98	110.27	129,33	129.25	-0.4	1.61	172.38		110.93	129.81	129.72	199.28	167.48	
Beiglum (35)204.5		197.88	131.46	154.19	150.48	0.2	3.48	204.48		131.59	153.99		204.55	164.78	
Brazil (28)141.0		136.41	90.62	105.29	250.91	0.1	1.68	140.98	136.49	90,72	106.17	250.73	180.75	85.06	178.94
Canada (101)146.9		142.15	94,44	110.77	145.39	-0.1	2.55	145.84	142.16	94,49	110.58	146.51	150.83	121.81	125.90
Denmark (33)285.0		275.78	183.22	214,89	217.94	0.7	1.50	283.50	274.46	182.44	213,49	216.49	295.99	236.61	235.74
Finland (25)206.3		193.59	132.60	155.52	188.27	-2.8	1.70	211.86	205,11	135.34	159.54	193,76	276,11	171.13	174.38
France (100)171,3	3 -1.4	165.74	110.11	129.14	134.99	-0.9	3.25	173.72	168.19	111.80	130.82	136.17	191.17	157.79	163.48
Germany (59)		156.91	104.25	122.26	132.26	-0.4	1.96	162.99	157.79	104.89	122,74	122.74	187.74	135.39	135.39
Hong Kong (55)379.5		367.13	243.91	266.07	376.87	-0.1	3.88	379.88	367.78	244.47	286.08	377.22	389.39	277.40	311,89
retend (16)252.9		244.66	162.55	190.64	225.18	-0.1	3.41	252.86	244.80	162.72	190.42	225.49	280.87	195.34	195.67
italy (59)70.0		67.77	45.02	52.81	83.67	-0.7	1.75	70.59	68.34	45.43	53.16	84.26	82.71	65.45	68.68
Japan (483)152.2		147 <u>.2</u> 7	97.84	114.75	97.84	-0.1	0.78	152.19	147.34	97.94	114.61	97.94	164.82	135.95	150.19
Makrysia (108)480.6		465.13	309.02	352,43	471,18	0.6	1.75	478.61	463.35	306.00	360.43	468.32	561.96	388.16	444.01
Mexico (18)		919.38	610,61	716.38	8084.15	-0.9	1.72	963.19	932.48	619.83	725.33	8156.24	1968.96	647.81	1968.96
Netherland (19)296,1		257,46	171.05	200.61	197.23	0.1	3.31	265.24	257.78	171.33	200.50	196.97	266.70	209,19	
New Zestund (14)78.8		76.28	50.68	59,44	64.79	0.9	4,48	78.11	75.62	50.26	58.82	64.21	85.49	69.74	70.76
Norway (33)227.3		219.94	146.12	171,38	197.78	-0.2	2.12	228.64	221.35	147.14	172.18	198.27	243.79	198.73	198.73
Singapore (44)		379.10	251.86	295.40	255.80	0.4	1,59	390.81	378.36	251.50	294,31	254.84	414.26	313.94	343.85
South Africa (45)		377.02	250.48	293.77	312.28	-0.6	3.82	392.04	379.55	252.29	295.23	314.29	392.04	281.06	319.10
Spain (38)		152.87	101.56	119.12	147.62	-0.5	3.97	158.84	153.77	102.21	119.61	148.31	160.51	124,10	
Sweden (47)304.4		294.54	195.69	229.51	302.61	-0.6	1.98	305.73	295.99	196.74	230.24	304.32	321.99	226.72	227.90
Switzerland (40)		220.84	146.72	172.08	166.62	0.0	1.60	228.70	221.41	147.17	172.22	166.64	230.31	158.38	158.38
Theiland (46)162.5	8.D- 8	157.26	104.48	122.54	158.65	-0.8	2.58	163.96	158.73	105.51	123.47	160.01	184.55	130.15	150.28
United Kingdom (206)225.4	6 0.3	218.11	144.91	169.96	218.11	0.2	4.03	224.80	217.64	144.67	169.29	217.64	228.33	187.07	187.07
USA (639)253.5	0.5	245.23	162.92	191.08	253.50	0.5	2.21	252.36	244.32	162.40	190.04	252.36	253.50	184.23	184.23
American (799) 220.7	2 04	002.24	440 B4	-70.05						102.70					
Americas (786)230.7		223.24	148.31	173.95	194.03	0.4	2.21	229.79	222_47	147.87	173.04	193.21	230.76	172.16	172.16
Europa (737)		189.43	125.85	147.61	168.22	-0.2	3.04	196.31	190.05	126.33	147.83	168.50	199.02	163.04	163.04
Nordic (139)274.5		266.57	176.43	206.93	235.40	-0.7	1.87	276.18	267.35	177,71	207.98	238.95	295.02	216.38	216,38
Pacific Basin (831)		157.22	104,45	122.50	108.25	0.0	1.21	162.37	157.20	104,49	122.28	103.29	171.87	145.93	157.11
Euro-Pacific (1568)176.2		170.53	113.30	132.68	130. 99	-0.1	2.08	176.40	170.78	113.52	132.54	131.12	178.33	154.73	159.50
North America (740)246.9		238.88	158.70	186.13	246.34	0.4	2.22	245.85	238.02	158.21	185 14	245.28	245.93	180.61	180.61
Europe Ex. UK (531)175.5		169,86	112.85	132 35	141.08	-0.4	2.47	176.57	170.94	113.62	132.96	141.62	179.46	146.47	146.47
Pacific Ex. Japan (348)261.4		252.87	168.00	197.04	230.50	0.2	3.22	260,44	252.14	167.60	196.13	229.92	266.72	211.19	226.91
World Ex. US (1760)177.3		171.54	113.97	133,67	134.80	-0.1	2.10	177.A7	171.82	114.21	133.65	134.95	178.73	155,42	161.41
World Ex. UK (2193)198.3		191.85	127,46	149,49	164.11	0.1	1.96	198.06	191.75	127.46	149.15	163.92	198.37	163.46	166.10
World Ex. Japan (1916)228.0	0.2	220 60	146.56	171.89	214.31	0.2	2.58	227.63	220.37	146,48	171.42	213.89	228.28	179.24	179.24
The World Index (2399)200.7	3 0.1	194 18	129.01	151.31	168.92	0.1	2 15	200.44	104.05	128.00	150.01	169 71	200.75	165 92	187.98

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working for a competitor or a business in a related industry. Not any more. In the 1990s redundancy is biting as sharply at the top of who is not the The way of the control of the The control of the The control of th companies as it has at the bottom. "Redundancy is no respecter of status or position." says Ian Bell, a consultant with the senior directors' unit at Sanders & Sidney, the out-

op at Parte in a man on a by orn the conjunction about 1 for a transfer AEX by job to repair the wounded reputations of people who may previously only have experienced success in their careers. Indeed their very success, not to mention high salaries, may have been partly responsihle for their departures. As Bell points out: "It is the turkeys with the longest necks that are the first to be plucked out at Christmas,"

Demand for outplacement the structured approach to leading outplacement companies created units designed to give a more exclusive service for company directors. The ling for a top executive on, say

JOBS: Even the most successful business people may need assistance when they are made redundant Sanders & Sidney unit caters bounced back very quickly for main board directors or divisional heads in large public limited companies carning gross salaries of more than £100,000 a year. The minimum

iee is £20,000. Executives are given their own offices and secretarial support at the unit. Before arriving they go through a self-appraisal that concentrates on their strengths and achieveplacement specialist. It is Bell's ments. This is followed by a number of counselling sessions and standard outplacement advice on how to compile and present a CV, interview techniques and how to network established contacts.

Chris Wright, who decided to leave BP after 20 years with the company rather than accept a move to Singapore, said: "The mechanical process concentrating on thinking of achievements is important psy-chologically. I think that what finding new work - among the most senior executives a hunry because it is a great emerged at the beginning of the 1990s. A number of the a luxury because it is a great opportunity to take stock. But it is also desperately important to maintain the rhythm of

work. A package of career counsel-

Determined to win again £150,000 - the average salary

his or her company £25,000.

This figure would be included in the severence terms. Many of those who ask for the service have seen how it helped other individuals who lost their jobs in earlier redundancy programmes. Klizabeth Fagan, former

managing director of Sketchley Retail, now taking a course at the unit, said: "I used outplacement when I had been making people redundant in the past because of organisational changes, and I thought it had

"It gives a fairly structured approach to finding another position which is no bad thing. When you are actually in employment you are totally focused on the role that you are fulfilling, and not actively trying to promote your career

by seeking other openings."
Fagan spent much of her early career with Boots The Chemist before joining Dixons,

among executives passing tor of SupaSnaps, the Dixons' through the unit - might cost subsidiary that was later merged with Sketchley Dry Cleaners. At present she is treating the severence as a career watershed and looking for a position outside the retail

industry.
About half the executives who go through the unit use it to change their career direc-tion, while the other half go back into the same industry. David Egerton-Smith, a former partner and corporate lawyer at Linklaters & Paines, is looking for something different in his career. "If you have been doing one thing in one industry for a long period of time, you lose sight of yourself and how to market yourself," he

This point was underlined by Alan Sanders, now managing director of Golden West Foods. He moved from a period of outplacement into a new career

job. You prepare your own marketing plan and the product is you."

Sanders says that the search is helped by a change in attitudes towards redundancy. "Today the concept of redundancy is more acceptable. When I started my manage ment career if anyone said they had been made redundant it was if they had leprosy," he said

While executives at this level tend to contact headhunters who are expected to handle searches for suitable positions, the experience is not always rewarding.

You get through the headhunters very quickly," said Sanders. Details of those undergoing outplacement are circulated among headhunting firms. Additionally, executives are encouraged to explore possibilities among contacts that they may have made over the

after spending 30 years in the pharmaceuticals industry. He said: "They don't find you a ful when, a few weeks ago, he

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was looking for a logistics director. Although he adver-tised he also called Sanders & Sidney, and found that they had the ideal candidate on their books.

The trawling of outplacement firms for executive talent is still not as common as it could be, perhaps because com-panies do not realise the depth of expertise they can find there. Bell says that finding work is not difficult for these executives, but finding a job which suits them best can take

The company stresses the amount of effort needed in the search for a new job. "The more you work at finding your next job, the quicker it will come," said Bell.

ried out a study of European incentives and benefits which highlights differences among European countries. One of the most marked differences is that between state and company pensions.

Monks Partnership has car-

would be more like £19,000. The equivalent figure for the director of UK subsidiary com-In Germany, for example, the pany with a turnover of up to state pension can be worth up £50m is about £21,000. to 50 per cent of final earnings. German directors can expect A company pension plan would be designed, therefore, to lift the total pension in retirement

to between 60 and 70 per cent.

Other benefits, more easily comparable, include company

cars. At director level more

than three quarters of posts in

14 countries across Europe are

eligible for a company car.

The report could not find a

company director in Portugal

without a company car. In Bel-

gium, Germany, Austria and

UK, the proportion with com-

pany cars is between 92 and 95

Senior managers in Spain

and Denmark fare quite badly

for different reasons. The

importance of the company car

as a status symbol in Spain means that it is reserved pri-

marily for directors. Only a

because its cars are compara-

tively expensive. Car values also show a wide

variation. A Swiss director's

car, for example, is likely to cost about £33,000 while the

per cent.

the most holiday. Nearly 80 per cent of them get more than 30 days holiday a year, compared to 13 per cent of those in the UK and 2 per cent of Danish directors. Large numbers of Italian (67

cost of Greek director's car

per cent) and Swedish (57 per cent) directors also enjoy more than 30 days leave each year. Most UK directors, said Monks, are entitled to between 25 and 29 days of annual leave.

British directors and senior managers head the European league table of mobile telephone users. More than a third of all senior managers in the UK are provided with mobile telephones.

The mobile phone has made the least impact among Swiss management, where only 6 per cent find them necessary. Perthird of senior managers get them. The same proportion get them in Denmark but this is haps they would prefer mobile cuckoo clocks.

Incentives and benefits Europe is available from Monks Partnership, The Mill House, Wendens Ambo, Saffron Walden, Essex CB11 4JX, price £350.

Richard Donkin

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months. As a result, we now have several positions available at our offices in the centre of Copenhagen.

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record should forward their curriculum vitae to Nigel Viney.

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You will be responsible for creating and implementing the ambitious long-term marketing strategy to grow funds under management. The position requires at least 3 years' business development experience together with a proven record in the intermediary market.

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Appears in the UK edition every Wednesday & Thursday and in the International edition every Friday. For information on advertising in this section please call:

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responsibilities by the state of the state o

mercorological salarine systems. Lower in accordance with decisions of the EUMETSAT Council Long term funding and management of the MECU implementation and operation of satellite systems is supported by internal procedures including financial control.

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Andrew Skarzynski on +44 0171 873 4054

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Send CV to: Bowater House West, 114 Knightsbridge, London SWIX 7UI

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and maintenance of positive relationships. Highly numerate, it is likely that candidates will have a finance/ business degree and a knowledge of the financial markets, ideally including an established network of relevant contacts. Well developed

written skills and excellent

interpersonal skills are essential. ·FLETCHER JONES · search and selection



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The Financial Controller is responsible for the supervisory tasks in

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The successful candidate will have a university degree or equivalent qualification and extensive financial experience ideally including some

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legal background. A thorough knowledge of controlling public assets in an international environment is essential. In addition to

technical skills of financial analysis and control an important factor

in this appointment will be the ability to develop cooperative working relationships with colleagues and enabling them to achieve technical and commercial objectives while adhering to budgetary

and financial standards. Fluency in either English or French is required, together with a working knowledge of the other language.

Contracts will be awarded for an initial period of four years. Salaries

no.), should be written in either English or French and should be

meled to: EUMETSAT, Mr. J. K. Myatt, Head of Personnel, Am Kayallerlesand 31, Postfach 10 05 55, D-64205 Darmstadt. The

are attractive and consistent with other international Organisation Applications (CV, covering letter, indication of availability, referen

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Box AS822, Financial Times.

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Manager

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Our client, a London-based investment management company with assets of around £15 billion, wishes to appoint a manager to run its performance measurement function which is being expanded to include responsibility for the monitoring of portfolio risk. The company sees this enlarged function as central to its investment management decision making processes and to its client service and business development activities. As the head of a small team your primary tasks will be to ensure that the performance of the company's funds is measured and communicated on an accurate and timely basis and that appropriate mechanisms are established to monitor portfolios against agreed risk parameters.

To be a candidate for this important and innovative role you are likely to have gained at least three years' performance measurement/risk monitoring experience either in a fund management firm or in a performance measurement or investment consultancy. You will be a graduate with a statistical background, probably aged 27-35, and must possess a high level of computer literacy and well-developed managerial and communication skills.



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The Bank is seeking qualified professionals for the newly created Systems Implemen Treasury & Capital Markets Division. The Treasury Systems Implementation Team will be responsible for the successful implementation of the newly selected Treasury & Capital Markets Systems, automating and consolidating existing processes under the direction of the Senior Manager, Treasury Support Services and the Treasury Systems Steering Committee.

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Five years related, progressive banking experience in a Treasury & Capital Markets environment within a similar project management role with a proven track record in successfully selecting and implementing Treasury & Capital Markets Systems.

Business Analyst

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Five years related, progressive banking experience within a similar business/ operational/organisation & methods analysis role in a Treasury & Capital Markets environment plus three years experience in an International Money Transfer

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Five years related, progressive banking experience within a similar supervisory role within a Treasury & Capital Markets environment with a proven ability to provide a high quality of user documentation and in designing/delivering training programs.

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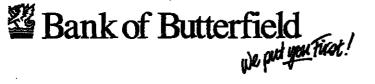
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The following qualifications relate to all positions:

- Dedicated to providing quality service.
- Extensive knowledge of Treasury & Capital Markets products, services, processes and procedures, including SWIFT.
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Applications should be faxed in complete confidence to; Mr. Greg Melnyk, Manager, Personnel. The Bank of N.T. Butterfield & Son Ltd.: (441) 292-2073 before the classing date of December 29, 1995.





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PFM

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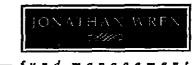
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Both male and female candidates are required with a minimum of 10 years' successful track record of Middle East client marketing or relationship management. Arabic language ability desirable but initiative and the technical skills to cross-sell general investment banking products are more important. Age 35/45 years. For the Saudi female marketing position, a successful husband-wife professional team could be considered.

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Interested applicants are requested to send their cv's and colour photograph, along with a handwritten application specifying the desired post as well as current salary, to the address below. Closing date of application is 29 December 1995.

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Education: graduate law degree from a leading university required; post-graduate law degree from a leading university required; post-graduate law degree from a leading university in another country desirable;

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In-depth experience with over-the-counter derivatives, medium term note programmes and other capital market instruments mandatory;

Skills: excellent legal drafting in English and understanding of capital market products required; evidence of good negotiating skills desirable;

Languages: excellent spoken communication in English required.

To apply, please write in English quoting reference number FT1195 to: Mr Ernst Mahel, Principal Manager - Human Resources, European Bank ior Reconstruction and Development, One Exchange Square, London EC2A 2 EH, England. All applications will be acknowledged. Please help us by not telephoning.

Senior Manager, Risk Management

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HSBC Holdings plc, which has over 3,000 offices in 70 countries, is one of the world's largest banking and financial services organisations, loying over 100,000 people. Our associate company The Saudi British Bank, in which the HSBC Group has a 40% share holding, is a joint stock company which was established by Royal decree in 1978 and operates through 60 branches in Saudi Arabia.

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Please write with CV and salary requirements to:

Robert Clow, Derivatives Monitor Institutional Investor Garden Floor, Russell Square House 10/12 Russell Square, London WC1B 5EN or fax 0171-573-3848.

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British Bank

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The European Telecommunications Standards Institute, located in the South of France, seeks qualified candidates for the position of:

Deputy Director

The European Telecommunications Standards Institute is a non-profit organisation, officially recognised by the European Union as the competent authority for the elaboration of standards and recimical specifications in the field of telecommunications and the overlapping areas relating to ing and information technology.

The present Deputy Director will retire in the second half of 1996, and we are looking for his successor.

The Deputy Director assists the Director who holds chief executive sothority of the Institute. In the absence of the Director, the Deputy Director is the legal representative of EISL Depending on the qualifications and experience of the candidate, work will be shared by the two persons. The successful candidate would take over a part of the day to day operations of the Institute's Secretariat (90 people). She or he will also contribute to establishing policies and procedures, in accordance with ISO 9002 quality standards, related to the support services of the ETSI Secretariat provided to the membership in scope of the standardisation process.

In addition, responsibilities could include the negotiations at Secretarist level regarding the allocation of the standardisation work between the different European Standards Bodies.

The Deputy Director is an ex-officio non-voting member of the General noly and the Technical Assembly.

Minimum qualifications: Advanced university degree in business management, a legal or rechnical specification would be an advantage. 15-20 years of progressive management responsibility in an international context with a rechnical orientation. Experience in a commercial organisation and/or ETSI Member organisation would be welcome. Elucacy in English (French and/or German would be an advantage). Good managerial, negotiating and communications skills required. Knowledge and senior level experience in service-based business, production and human resource management. Proven ability to conceptualise, plan and execute ideas as a well as transfer knowledge and skills. Knowledge of computer systems and applications. ter systems and applications.

A substantial salary is supported by a benefits package which includes allowances for housing, school fees, pension and relocation. Formal appointment is to be made by the ETSI General Assembly. The term of office should not exceed five years and may be extended by the General Assembly. In preparation for this a short list is being drawn up. Position based in the South of Prance. Please send detailed resume in

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ICN PHARMACEUTICALS, Inc KN PHARMACEUTICALS, Inc., 3300 Hyland Avenue, Costa Mesa, California, USA 92626. Attn: Corporate Human Resources FAX:001-714-641-7256. EO/AA Employer M/F/H. Major European Bank

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With a direct line to both the Chairman and Audit Committee, you will have responsibility for overseeing internal audit and control across Europe. Working alongside senior management, business heads and those responsible for risk control, you will work at the heart of our organisation developing strategy, educating others on risk control and ensuring our operations and systems meet the toughest requirements. We want someone who will add value at the highest level, and through this, help us.develop and grow.

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Firstly, you will be as familiar with the securities business as you are with accounting control issues. Secondly, you are likely to be a qualified accountant and will have at least ten years' experience (five of which should be at senior management level). You probably already have _

some experience of working in a major international financial institution or you could possibly be a Partner within a big 'six' accounting firm, with significant exposure to financial services dients. Thirdly, you will have extensive experience of both operational and financial controls - particularly in a matrix environment covering both cross border and cross business transactions. And, finally, it should go without saying that you will be highly computer literate.

Your Approach You will have the confidence and credibility to relate to

business heads throughout our organisation, regardless of business stream or responsibility. You will believe more can be achieved through coaching and consensus than command and control. You will have the self motivation and ambition to succeed in a rapidly changing

Next Step

Contact our advising consultant Alannah Hunt, quoting reference A/1601. You can either send her your CV, or alternatively telephone her on 0171 939 5968 for a confidential and informal discussion.

Executive Search & Selection. Price Waterhouse, No 1 London Bridge London SE1 9QL Fax: 0171 403 5265.

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Reporting to the Director, UK Tax and based in Leeds, you will, depending on your experience, be involved directly in corporation tax planning and reporting for various businesses as well as assisting with deal structuring and the optimisation of GE's global rax position. The roles are wide-ranging, combining innovative and exciting tax planning with a hands-on approach to compliance. Candidates will be chartered accountants, probably now at senior manager level or equivalent and with at least six years' post qualification tax experience. Specialist tax experience in leasing and/or financial service

UK Insurance Tax Consultant

markets will be an advantage, but this is not essential. Based at Consolidated Financial Insurance in West London and reporting to the Director of UK Insurance Tax, you will be closely involved with all aspects of compliance covering corporation tax, IPT, VAT and payroll taxes as well as assisting with advice on a range of interesting and challenging issues currently facing the group, especially relating to our ambitious international expansion plans.

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All positions require strong communicators, creative thinkers and good team players combined with exceptional drive and excellent accounting and computer literacy skills. Competitive salary and benefit packages, commensurate with experience, are offered for each position together with

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Mrs Pamela A Green, Director UK Tax, Tax and Accounting Services, GE Capital Europe Limited, Trent House, Torre Road, Leeds LS99 2BD.



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Challenging role for a dynamic Finance Director

Middle East

£50,000 tax free + Expat Bens

A rapidly expanding construction company seeks to recruit a capable and dynamic Finance Director, to facilitate the growth of the company, in a challenging business climate. The company promotes teamwork, innovative thinking, total commitment to staff, as well as striving for Total Quality Management.

You will have full financial responsibility, reporting to the Chief Executive Officer. The role will encompass the entire financial management, reporting and control of the business. In addition, you will be part of a senior team that will structure and facilitate major growth in 1996. The focus will be on cash control and exception reporting, where progress is achieved from well thought out and

decisive action planning. You should be a professionally qualified accountant, with at least 10 years experience, ideally with hands-on construction or related exposure

particularly in a project based environment. Your career should demonstrate management ability, at a senior level, with good strategic and operational experience. You will need to be assertive and have the experience to operate in a multi-cultural and multi-disciplined environment. Business acumen, common sense and good communication skills are essential. Previous experience in the Middle East would be a distinct advantage.

In return, you will enjoy tax free salary, together with a first class range of expatriate benefits and the excitement of working in a challenging and dynamic organisation. Please write in confidence quoting reference 265264 to Hugh Everard, Director, at Michael Page International, Page House, 39-41 Parker Street, London WC2B 5LH or fax to + 44 (0) 171 404 6370. Please advise him of any companies you do not wish to be considered for-

Michael Page International

Chief Accountant

Riyadh c.£35,000

HSBC Holdings plc, which has over 3,000 offices in 70 countries, is one of the world's largest banking and financial services organisations, employing over 100,000 people. Our associate company The Saudi British Bank, in which the HSBC Group has a 40% share holding, is a joint stock company which was established by Royal decree in 1978 and operates through 60 branches in Saudi Arabia.

This challenging role, ideal for a competent chief accountant of 5 years standing, will suit an ACCA-qualified professional whose managerial experience includes tressury products. Desirable technical experience covers international accounting standards and statutory reporting as well as cost centre and profitability control.

Our ideal candidate will have worked with large computerised G/L systems, will be familiar with computerised treasury/risk management systems, and will have the confidence and credibility to deputise for the Financial Controller.

As you would expect, we add ex-pat and banking benefits to a salary appropriate to your skills and experience.

Applications should be sent in writing, with full career and salary details, to: Ms Bethan Ebenezer, International Recruitment Manager, HSBC Holdings pic, 10 Lower Thames Street, London EC3R 6AE.

Closing date Friday, 5th January 1996. Interviews will be held in London during January 1996.



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FINANCIAL CONTROLLERS

Building Products Manufacturer

These roles are within wholly-owned subsidiaries of a UK Sbillion Group, and represent exciring challenges for young, qualified accountants. The Hungarian subsidiary is a growing manufacturing operation with around £2million turnover, whilst the Polish operation is a distribution company in the early phases of rapid growth. For each of these roles you will be:

Positions based in Hungary & Poland

- Aged in your twenties, qualified ACA, with 2-3 years' PQE.
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- Seeking an exciting career challenge within a 'blue-chip' Group.

Excellent Packages Plus Car, Bonus, Benefits

Both positions report directly to the UK Financial Accountant and involve the management of a local team in the timely, accurate production of regular and statutory accounts and reports. On-going systems development, budgeting and variance reporting will feature. The rewards package and career prospects within this progressive Group are excellent.

Interested candidates should write with full CV, quoting current rewards package, to Derek Wroughton, Hoggett Bowers, 6th Floor, 85-89 Colmore Row, Birmingham B3 2BB. Tel: 0121 212 0088, Fax: 0121 236 9351, quoting ref: BDW/13731/FT for Hungary or ref: BDW/13730/FT for Poland.

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upon the outstanding success being achieved in its core area.

The Finance Director has a wide-ranging portfolio of financial and project management responsibilities, and the key role for the Financial Controller will be the planning and control of the diverse trading activities. Your responsibilities will also cover financial accounting, regulatory, tax and external financial relations areas. You will be a qualified Chartered Accountant. Tel: 0161-839 2000, Fax: 0161-839 0064, quoting ref: F.T.61.E.

The undisputed market leader in its sector of the leasure with a good degree, and have several years quality commercial." industry (with humover exceeding £50m) is going to achieve experience since qualifying (ideally in the service/retail sectors). turther profitable growth in all its activities, - which are built You will need intelligence, complete credibility, exceptional communication skills, and the ability to succeed with a range of differing projects under great time pressure.

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Howgate Sable



CHIEF FINANCIAL OFFICER

WINDSOR

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Continued progress will depend on the group developing an expert capability in corporate finance and tax matters. The board level appointment of a Chief Financial Officer aims to meet this need.

The Chief Financial Officer will manage the overall financial and treasury functions of the group, organise and co-ordinate the financial reporting of the group and take the lead in developing corporate banking relations. In due course the Chief Financial Officer will help steer the group towards increased participation of private investors and/or flotation.

THE CANDIDATE

A graduate qualified accountant with a proven "safe pair of hands". Experience of representing the interests of companies to banks, financial institutions and other businesses, as well as organising the accountin function of a growing group is essential.

Personal qualities required include excellent communication skills with the ability to make formal presentations. A sense of humour belps. The position will involve extensive travel in Scandinavia and central Europe. The ability to speak German would be an advantage.

Interested applicants should write marking envelopes "confidential" to Andrew Owens, Managing Director, Greenergy International Limited, 11 High Street, Windsor, Berkshire SL4 ILG.

International Trading Business

FINANCE MANAGER

to £35,000 + car + benefits

This dynamic global sourcing division of an established and profitable £3bn turnover retail and leisure group requires an exceptional finance professional to manage financial controls and reporting through the next phase of significant expansion. This high-profile position arises following the relocation of control and administrative functions from seas to the North-West and represents an outstanding opportunity to build a new team 'from scratch' to ensure that the successful record of this young c580m turnover business is maintained and aggressively developed.

Ideal candidates will be able to demonstrate:

- First-class communication skills to enable effective operation across functional disciplines, international territories and a broad customer and supplier base.
- Successful delivery of effective financial reporting and control systems utilising modern accounting software packages.
- Strong leadership with an evident flair for team-building within a dynamic, fast-changing

Minimum 5 years relevant post-qualification experience, including international trade finance, and a high degree of personal integrity.

The successful candidate will have a strong customer focus and work best in a fastmoving profit-driven commercial environment which requires initiative and drive and is not prepared to compromise on results. Our client operates an open management style, an active equal opportunities policy and offers exceptional career development potential for finance managers across its diverse businesses.

Please send CV with latest salary details, quoting ref. 877, to: Dudley Harrop, Ashley Search & Selection, The Graftons, Stamford New Road, Altrincham, Cheshire WA14 1DQ.





Financial Controller **Based in Luxembourg**

We are a billion pound turnover manufacturing Group,

operating in 9 European countries. As the market leading producer of wood panel products for the building and furniture industries we have a brand new. hi-tech production plant in the centre of Europe. Production started in September 1995, and further phases of development are taking place now to come. on stream in 1996 & 1997. Ultimately our Luxembourg factory will generate £100 million turnover. The need is for a skilled Financial Manager with a

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A fully qualified Management Accountant with a strong manufacturing background, you must be able to demonstrate a track record of success where you have exercised tight control and successfully introduced continuous improvement programmes.

Supported by a small local team, you will achieve results through your own direct efforts and provide the catalyst for the other Business Managers to deliver. impressive results. In doing so, you will have the opportunity to provide direction to all the functions of

A competitive salary & relocation package will be offered, plus superb career prospects in a thriving

Send your C.V. with a covering handwritten letter to: Mike McKenna, Human Resources Manager, Kronospan Ltd, Chirk, Wrexham, Clwyd LL14 5NT, UK.

Financial Development Unit Section Head



£25,392 to £39,324 (including performance related pay)

the Finance and Performance Directorate in the NHS Executive Headquarters based in Leeds.

Responsibilities will include leading or providing an input into: · the development of the finance aspects

- of healthcare purchasing in the NHS;
- the production of the Value for Money updates and other related activities;
- the development of the NHS finance function, in particular, the implementation of the targets published in Framework for the Future.

The post has a high profile and as such requires excellent written and oral communication skills.

Candidates must be CCAB qualified and possess NHS experience at a senior managerial level in either purchasing or finance staff development.

For an informal discussion about the post contact Robert Cooper, Head of Financial

Development Unit on 0113 254 5480. The appointment will initially be for a fixed term contract of three years, extendible to a maximum of five with the possibility of being made permanent.

Secondments can be considered if appropriate. For further details and an application form (to be returned by Wednesday 10th January 1996) write to Recruitment and Assessment Services, Alencon Link, Basingstoke, Hampshire RG21 7JB. Alternatively, telephone Basingstoke (01256) 468551

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Reporting directly to the Managing Director, with a functional responsibility to the Group Financial Controller.

Full responsibility for the timely production of accurate accounting information and

Involvement in the strategic development of the company within Group objectives.

 Systems development, including immediate involvement in the implementation of a fully grated accounting system

Responsibility for all personnel issues.

The Candidate

Fully qualified. (ACA, ACCA, ACMA) with sound commercial acumen and expenence

Must be a fully committed self starter, in order to thrive in this competitive and fast moving-

Excellent interpersonal skills coupled with a strong, open and honest management style.

 You must be extremely commercially assure, in order to contribute to the growth and-development of this operation. In addition you must possess the foresight to develop your own initiatives and ideas. Equally important is the enthusiasm, drive and determination to see them through to the

Interested candidates should forward a detailed CV, including current sall covering letter explaining why you meet the above criteria to our retained C Alian O'Neill at Hays Executive, 65 Church Street, Birmingham B3 2DP.

Havs Executive STRATEGIC SEARCH & SELECTION

West Midlands

Group Financial Controller European Financial Controller Midlands

c. £40,000 plus bonus and benefits

These two roles are opportunities to join a light manufacturing company with a full listing and an outstanding record of growth.

With a turnover in excess of £100m the company has operations throughout Europe.

The Group Financial Controller's role is varied and includes Treasury as well as routine head office functions.

The European Financial Controller will be responsible for all aspects of financial control in the European region including operation review. This position requires extensive travel,

Candidates should be young chartered accountants with some experience of industry.

To apply, please send a detailed CV and particulars of your current remuneration to Roger Hoyle at Speirhead marking the letter and envelope with reference number 51203 and either "Group" or "Europe".



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If you can meet this challenge send a detailed CV and particulars of your current remuneration to Roger Hoyle at Spelrhead, marking the letter and envelope with reference number 51104.



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Renewers still have battles to fight

The prime minister designate can feel justifiably satisfied with the economic recovery he helped to initiate. Yet on nuclear policy, the EU, and the welfare system difficult decisions must still be made, writes Hugh Carnegy

December 5, Mr Göran Persson, Sweden's finance minister, adjusted his spectacles in his customary manner, squared his considerof eager reporters straight in the eve and said Yes to the question to which he had until hours before - insisted he

would always answer No. Mr Persson's ultimate assent to an appeal from the roling Social Democratic party to succeed Mr Ingvar Carlsson as Prime Minister, when the latter retires next year, ended months of uproar within the SDP over who would take over as head of the party that has led Sweden for 54 of the past 63

It also confirmed Mr Persson as the dominant figure in a year – Sweden's first as a member of the European Union - when the country battled through a deep crisis in the public finances to emerge in the autumn in better shape economically than most forecasters had dared to hope several months earlier.

As Mr Persson prepares to take over the reins of nower. which - barring surprises - he will do in March, he can take considerable personal satisfaction over the economic recov-

ate in the evening of eral months that he wanted the premierable were, in repre-spect, well short of the trath. But the party almost certainly would never have turned to him had his tough budget pro-gramme, with the cuts it has imposed on the SDP's cherished welfare system, bet shown the positive results it already has.

However, the challenges the ing the minority SDP government remain considerable. Not least, Mr Persson must as least, Mr Persson must assert his authority over a party which had wanted Ms Mona Sahlin, the young former deputy prime minister, to succeed Mr Carlsson until she was forced to withdraw by a scandal over her private use of government credit cards.

The recovery, both in the public finances and the comomy at large, remains fragile, a time when signs of a slowdown in the European and US economies are ominous for a country which has relied heavily for growth in the past two years on exports from its phalanx of big international A looming additional burden.

which must be addressed soon, is the promise made after a



The susurer, finally, was Yes: Gören Persson, Sweden's finance minister and prime minister elect.

Nuclear power accounts for half the electricity supply and if the wind-down pledge is honoured, as Mr Persson says it must be, expensive decisio on replacement energy sources must be taken almost immedi-

Difficult choices also lie abead on Europe, Since voting to Join the EU a year ago, the Swedish electorate, always tical about membership, turned hostile to Brussels. MF Persson, the Riksbank, and probably a majority of industry, want Sweden to join the EIFs economic and monetary union from its planned start in 1999 but persuading the nation will be an extremely hard task.

The outstanding achievement of this year has been the turnaround in the economic climate. For months after the Social Democrats returned to power in late 1994, an atmosphere of crisis prevailed. Although an export boom had restored growth after a threeyear recession, the depressed domestic economy and a record total unemployment figure (including those on state training schemes) of 13 per cent, left a crippling legacy of a double-digit budget deficit and a state debt approaching 90 per cent of gross domestic product.

cession of budget packages which combined big cuts in public spending and tax increases to reduce the deficit by SKr115bn, or 7.5 per cent of GDP, over three years. At first, Sweden's creditors doubted that the programmes would be sufficient. In March and April, the krona slumped to record low levels, interest rates spiralled, inflation threatened and Sweden was habitually lumped in with the world's high-risk

most difficult period. "Don't forget that a lot of investors had lost a lot of money believing other Swedish finance ministers in the past, so they had reason to be sceptical." Over the following months once the measures had been approved by parliament, confidence in the financial markets began to return. At the same time, the economy proved buoyant than antici-

pated, with 1995 growth now

expected to approach 4 per cent. Together, these factors

"I don't think the markets

were unfair to us," is Mr Pers-

son's verdict on what was his

began to establish the "virtuous circle" the government had By December, the krona had strengthened by some 10 per Mr Persson produced a succent, easing inflationary pres-

sures and the burden of the big foreign currency debt; and long term interest rates tumbled boosting growth prospects. programme, helped narrow the deficit more quickly than expected. It is due to be eliminated in 1998 and the debt will be stabilised this year - two years ahead of schedule.

Tith the immediate crisis apparently overcome, the main worry for most analysts is that complacency may set in. There is little room to relax as GDP growth is set to fall back in 1996 to around 2 per cent. Given the high sensitivity of public finances in Sweden to macro-economic developments, this leaves little margin for

The nuclear issue could also have a strong impact on the public finances. Estimates of replacement costs - the likeliest alternative is gas - range up to SKr350bn. The markets will pay keen attention to a report by a parliamentary commission due on December 18 which is expected to lay out options and costings, and on the political debate that will follow. The attitude of the Social Democrats - and Mr Persson's leadership - is crugovernment is in a minority in parliament, but the frazments tion of the opposition means it is likely to remain comfortably in power through to the 1996 general election. There is a flerce debate

under way within the party between the "renewers" arguing for long term reforms to control the size of the public sector - and the "traditionalists", including many in the trade unions, who want to see the restoration of the full range of welfare benefits cut during the financial crisis. The "renewers" have

accepted that Sweden's famously generous welfare system has outgrown the ability to finance it. Public spending peaked at more than 70 per cent of GDP, by far the highest level in the industrialised world. They believe the share of the private sector in the economy must grow if sustainable growth is to be achieved and unemployment brought down. They also tend to take a pragmatic stance on the nuclear question, saying the 2010 deadline should not be rigidly adhered to.

The thrust of Mr Persson's policies as finance minister have placed him in the renewers' camp but in order to bind



year and will hand over the reins of power in March to will be to "get back to a welfare policy

the party together - and staunch its heavy losses to the Left and Environment parties in recent months - he is likely

trist position. When he announced his candidacy to succeed Mr Carlsson at a crowded press conference at SDP headquarters in Stockbolm, his first commitment was to "get back to a welfare policy". In an interview shortly before his decision, he made clear that his vision for the future was based on maintaining the fundamental elements of Sweden's universal, egalitar-

ian welfare system. "I will stick to the welfare society as we have built it, but it has to be solidly based," he

Intimately bound up with the debate over economic policy is the question of Europe. The government is pressing hard for the issues of employmental policies to be taken up at the EU's intergovernmental conference next year, not least in an effort to make the union more palatable to opinion at

The anti-EU left and environment parties have made great inroads - together winning 30 to the European Parliament in

cacy of Sweden's need to preserve its independence from the EU in order to pursue tra-

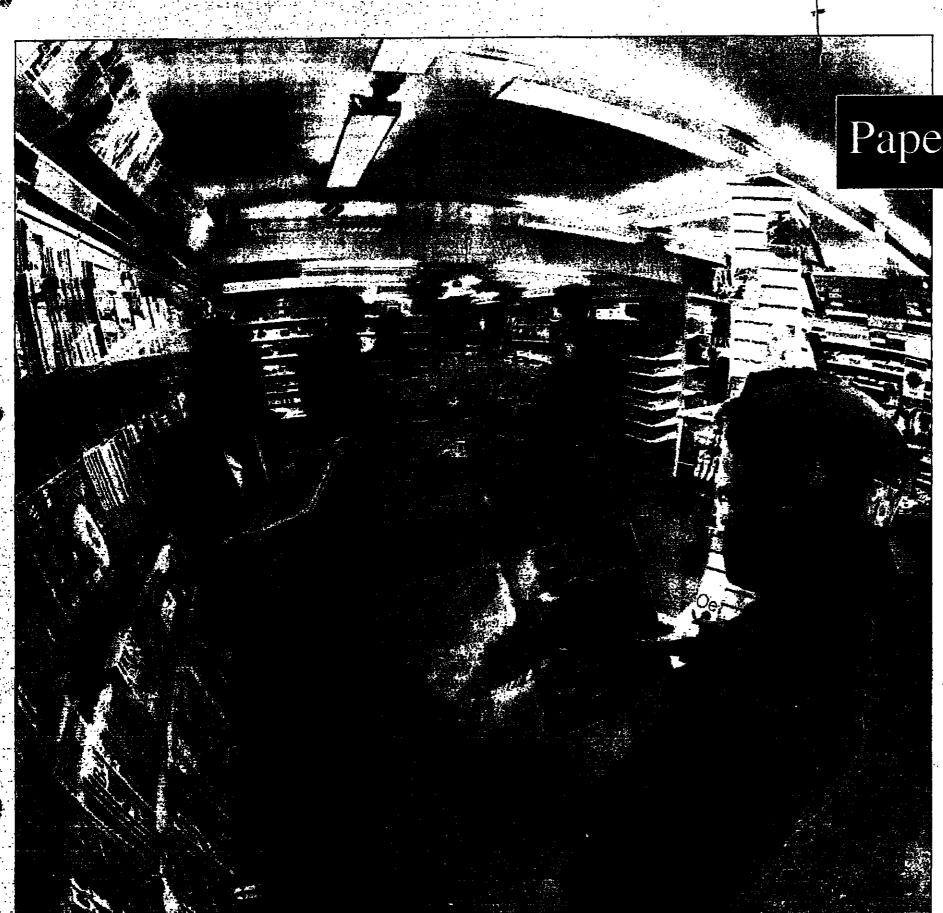
Their call is echoed by possibly a majority of SDP supporters. This attitude makes the prospect of pushing through Swedish membership of Emu look questionable, assuming Sweden meets the monetary and fiscal criteria. Mr Persson is optimistic. arguing that Sweden can fulfil the criteria in time and that opinion can be swung around by improvements which he now anticipates in the domes tic economy. "Today, obviously, it is a No, but in a year

it can be a Yes. I am convinced of that," he says. IN THIS SURVEY Political scene; the rise of oticism; profile of Goran Persson

dominance Motor industry; eventful year for the Big Three; environmental policy-setting tough targets; banking profile: Nordbanken

The economy; brighter

Ericsson maintains its



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Sweden and the European Union: by Christopher Brown-Humes

Many regret 'Yes' vote

Today's negative mood shows that Swedes have reverted to the anti-EU feelings reflected in numerous opinion polls in the run-up to the referendum

Less than a year after joining the European Union, it seems that Swedes are even more Eurosceptic than the British. Many who voted for membership in the November 1994 referendum say they regret their decision while anti-EU parties did spectacularly well in the country's September elections to the European parliament.

The disillusion reflects two things: first, the strong Swedish tradition of independence that means that any perceived threat to national sovereignty or cherished neutrality is viewed warily; second, disappointment that some of the benefits promised by the pro-EU camp have not materi-

In fact, today's negative mood shows Swedes have only reverted to the anti-EU feelings reflected in numerous opinion polls in the two-year run-up the referendum. Against this background, the aberration was last November's 53-47 per cent vote in favour of the union – itself hardly an enthusiastic endorsement of memhership.

It took the whole weight of the establishment - the mainstream political parties, industry bosses, trade union leaders, and the press - to obtain even this margin of victory. And, almost inevitably perhaps. there has been a backlash.

"People feel they were fooled by the establishment. They were told the EU would be good for their personal finances, and it would happen instantly because interest rates would come down and food prices would fall," says Mr Mats Carlbom, a political reporter with Dagens Nyheter. Sweden's best-selling quality newspaper. Linked to this was the hope that EU membership would help the fight against unemployment, currently run-

uaa

ADA Aktiebolag

The reality was different. While neighbouring Finns saw an 8 per cent fall in food prices after joining the EU, Swedish food prices have stayed the same or even risen slightly this year. At the same time, interest rates remained stubbornly high in the early months of membership - reflecting financial markets concern about the state of Swedish finances - and only began their strong downward trend from mid-year.

Swedes vented their frustration in September when they were asked to elect 22 members to the European parliament. The Environment and Left parties, who led the unsuccessful battle against EU membership. scooped 30.1 per cent of the vote, almost triple their combined total in last year's general election.

Their tally almost equalled the 32 per cent of the vote garnered by the three parties (including the main opposition Conservative party) who took an unequivocally pro-EU line. Caught in the middle were the ruling Social Democrats. Underscoring its deep internal divisions on Europe, the party presented two lists of candi-

ning at 12 per cent of the work- dates - one headed by an anti-EU figure and one by a did not prevent electoral disaster; indeed, the party took just 28.1 per cent of the vote, its worst electoral showing since 1911 and well below the 45.3 per cent achieved in the general election a year previously. The outcome means that half of Sweden's representation in Strasbourg is hostile to the

Perhaps the clearest indication of discontent with the EU was the fact that only 41.3 per cent of voters bothered to go to the polls in a country where election turn-outs are traditionally high. Apart from a lack of tangible

benefits from EU membership, the effort to stimulate warmer attitudes towards the EU has been hampered by several other factors. One is a feeling that the EU has lower standards in areas which Swedes have always considered impor-tant, including the environment, equality and open government. Another is a view that the European Commission is a bureaucratic, undemocratic and wasteful organisa-

It hasn't helped that the

TAMRO



November 13 1994: EU supporters celebrate their victory

In October 1995 Swedish ADA AB and Finnish OY

Tamro AB merged and established the fourth largest

Through the merger Apoteksbolaget AB became the

The new group forecasts a turnover of 17 Billion SEK

in 1995 which will make the company the 11th largest

for a registration with the Stockholm Stock Exchange.

on the Finnish Stock Exchange. The company will apply

KPMG Corporate Finance

KPMG Corporate Finance Sweden acted as advisors to Apoteksbolaget AB

and ADA AB in relation to this transaction. KPMG Corporate Finance Sweden

is a part of KPMG Bohlins AB.

STOCKHOLM: P.O. Box 16106, Tegelbacken 4, S-103 23 Stockholm, Sweden

Phone +46 8 723 91 00, fax +46 8 10 77 58

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distributor of pharmaceutical products in Europe.

largest owner in OY Tamro AB.

Transaction value: 1,5 Billion SEK.

decreed that most Swedish pro-EU campaigner. The tactic strawberries are too small to qualify as strawberries. Or that drug seizures have gone down since Sweden joined the EU, because customs officers cannot carry out spot checks as

> For all that, the anti-EU camp lacks both focus and a clear rallying cause. Whereas farmers have-championed the anti-EU campaign in Finland, Swedish farmers have generally seen their lot improve (the difference being that Swedish farming was restructured in the early 1990s while previously-pampered Finnish farmers experienced an overnight "big bang" adjustment to EU prices at the start of this year).

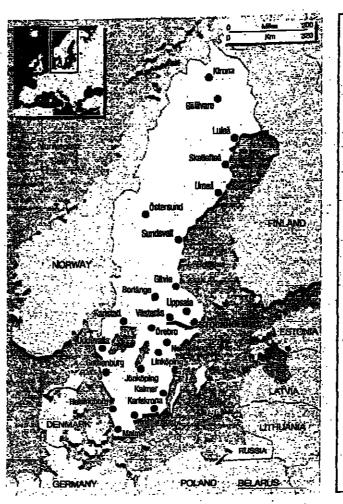
Mr Lars-Erik Lundkvist, a senior official with the Federation of Swedish farmers, says farmers have been irked by increased form-filling and bureaucracy following EU entry, but he expects much of this to be a one-off burden. There have also been disruptions caused by the imposition of a milk quota system.

But Mr Lundkvist still believes farmers remain posttive to the EU, because gross incomes have risen by about 10 per cent due to increased Subsidies, particularly for arable

At the same time, Swedish industry remains strongly pro-EU, insisting that membership has secured markets, increased Swedish influence in policy discussions and brought higher inward investment.

Big debates lie ahead - over the outcome of next year's intergovernmental conference and whether Sweden should join a future economic and monetary union (Emu) - and anti-EU parties have already called for new referendums to endorse these

The majority of Swedes today are against Emu - but already the establishment is making confident noises that opinion can be won round. It will not be an easy task. And it will get harder if this year's rise in the krona hits company profits hard because a single currency prevents the devaluations that have restored the corporate sector's lost competitiveness so many times in the



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imports			72.5	-89.5
Trade balance 6				7.1

Percentage increase over 12 months to end Dec 94, and Nov 95 (*) End Dec 94, end Nov 95 (*) Dec 94, Sept 95 (*) Jan-Oct total

Prime minister-in-waiting

He stood out in a government of modest stature as the minister with the greatest political authority, who anchored the administration through the rigours of a severe financial crisis. For many – not least the financial markets ~ Göran Persson was the natural choice to succeed Mr Ingvar Carlsson when the prime minister retires in

But for weeks before he finally accepted the call from the Social Democratic party, Mr Persson, 46, insisted categorically that he did not want the job. The burly, bluff minister of finance said he wanted to remain in his present post - maintaining all-important stability in the conduct of economic policy.

He also said he did not want to surrender the little personal freedom be preserved for himself and his new wife as finance minister. Close associates pointed out that he did not have a great desire to get involved in international affairs - as prime ministers inevitably have to do.

In the end, however, he party from the chaotic

Mona Sahlin, the former deputy premier and first choice as new party leader, was felled by a scandal over her private use of government

credit cards. It is not too cynical to say that the supplicant way in which the party turned to Mr Persson will give him sufficient power to do much as he wants with the job, at least in the short term. But what sort of man is the prime

minister-in-waiting? Over the past year he has enhanced his reputation as a tough politician prepared to battle for his policies against adverseries from all quarters. His role in charge of the economy has certainly been extremely testing.

At one stage, in March and April, Mr Persson was caught between financial markets which were deeply sceptical of his ability to solve the crisis in the public finances and a party rank-and-file extremely agitated over the tough medicine he was administering in order to do so. Mutterings were even heard that the IMF might have to be brought in to sort

"We bad a very difficult period in March and April,"

didn't lose confidence, but I was afraid of losing political power; of losing my ability to raise a majority in parliament." In the event, a sport of economic growth and

he said in an interview. "I

a steady increase in market confidence turned the crisis



Göran Persson: for weeks he

around. Despite the rough ride be experienced, Mr Persson says he bears no grudges against "the market" which many Swedes came to deride at the time. Before he took over as

finance minister, he was best education minister in the late 1980s. He once shut down the

entire schools administration department in order to overcome bureaucratic objections to a reform. programme, establishing his

heavyweight reputation. His political interests are firmly based at home. In the first few months of Sweden's EU membership, Mr Persson missed five out of eight finance ministers' meetings, three times because he was on

holiday. He commands respect rather than affection among Sweden's Social Democrats. about his intentions towards the mighty welfare state. Their worries are probably

overblown. Mr Persson's agenda is by no means radically to reshape the SDP's cherished welfare state. In many ways his is an old-fashioned Social Democratic approach: to strive for the maximum welfare system - but to ensure that the public finances are in good enough shape to support it.

"I will stick to the welfare society as we have built it - but it has to be solidly

Hugh Carnegy

Political scene: by Hugh Camegy

A rapid slide into disarray

The hiatus was resolved on December 5 after weeks of confusion when Mr Persson reversed his repeated refusal to stand

For a party that just over a year ago returned to power by winning one of its biggest shares of the general election vote - more than 45 per cent - since the second world war, Sweden's Social Democrats underwent a rapid slide into

disarray.

The SDP is now desperately hoping that the near-certain succession of Mr Göran Persson as new party leader early next year will draw a line under what has been an awkward year.

Within 12 months of the general election, the SDP had slumped to just over 28 per cent in an election in September to choose Sweden's members of the European Parliament - its worst election result since 1911 and a humiliating blow to the party which has ruled the country for 52 out of the past 63 years. Lately, opinion polls have put SDP support

at well under 35 per cent. Just before the European Parliament election, Mr Ingvar Carlsson, party leader since 1986 and prime minister for seven of the past 10 years, announced be would retire from both posts next March. His move was intended to

clear the way in plenty of time for a new leader to prepare for the next general election in 1998. But the plan went wrong when his anointed successor, Ms Mona Sahlin, was forced in November to withdraw her candidature and resign from

the government. The party leadership's hopes of moving on quickly from the shock of the European election result behind the hitherto very popular Ms Sahlin were suddenly in ruins. "They invested 10 years in grooming Sahlin for the top and now she has been blown away and they don't know what to do," was the gleeful conclusion of a senior strategist in the conservative opposition Moderate party, led by Mr Carl Bildt, the former prime minister.

The hiatus was resolved on December 5 after weeks of confusion when Mr Persson suddenly reversed his repeated and insistent refusal to stand and accepted a unanimous call from the SDP's leadership selection committee to succeed Mr Carlsson.

To placate the powerful women's movement in the party - women account for 50 per cent of the cabinet and SDP members of parliament and badly wanted a female leader - Ms Ingela Thalen, the social affairs minister, was chosen as party secretary. She will act act a bridge within the party

between the abrasive Mr Pers-son and left-wingers upset by his uncompromising attitude to budget cuts necessary to balance the budget,

The tough budgetary cuts the government has had to make over the past year to close the yawning fiscal deficits have sparked a powerful debate in the party between the "renewers" and "traditionalists". The renewers, who include much of the party leadership, accept that the state's role in the economy became unsustainably large and are seeking to trim the welfare state into a slimmer, more efficient beast. The traditionalists. meanwhile, supported by many in the labour unions and the public sector, want to restore the pre-budget crisis status

To make matters more difficult, the party is also deeply split on the issue of the European Union, with a comfortable majority hostile to Sweden's membership just a year after the country voted to join. The combination of Euro-scep-ticism and disquiet over the budget cuts explained the dismal performance in the Euroelection. It also explains the big gains made recently by the Left party and the Environment party - both strongly anti-EU - which have attracted thousands of disaffected SDP

Fortunately for Mr Persson, as he prepares to confront these problems, the SDP's difficulties are to some extent matched by those of the thoroughly fragmented opposition - leaving the minority government unchallenged despite the recent turmoil it has under-

Mr Bildt's Moderates have strengthened since they lost office, reaching more than 27 per cent in recent polls, an improvement of some 5 per cent over the general election. But the Moderates erstwhile non-socialist partners in the 1991-94 coalition

party has little prospect of forming a government - are far-

from a united force. The Centre party is engaged in a quasi-coalition agreement with the SDP government and its espousal of radical green policies has underlined its divisions with the Moderates. The Liberal party has meanwhile sagged since it took on the weak Ms Maria Leissner as its new leader and the Christian Democrats are languishing below the 4 per cent harrier for entering the Riksdag.

Given the great gulf between the Moderates and the ascen-dant Left and Environment parties, the prospect of any real threat emerging soon to challenge the SDP government is dim. This gives the ruling party precious time to sort out its policy direction. But Mr Persson faces a tough task in restoring confidence and a sense of purpose to the organi-

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SWEDEN III



■ The economy: by Hugh Carnegy

Markets finally convinced

set to reach close to 4 per cent

compared with estimates ear-

her in the year as low as 1.5

per cent. This has been of enor-

mous importance because the

Swedish public finances, with

their very high exposure to

generous unemployment benefits and tax receipts, are

acutely sensitive to the state of

growth has been much stronger than expected," says Mr

Keld Holm, Scandinavian econ-

omist at Lehman Brothers in

per cent growth there would

improvement in the budget def-

icit and the market would not

The combination of all these

factors has been the emergence

of a "virtuous circle". The defi-

cit is set to fall below 7 per cent of GDP this year and, be eliminated in 1998. The debt is

now due to stop growing this

year - two years ahead of fore-

casts. The added confidence this has engendered in the

financial markets has led to

falling interest rates and a

stronger krona, which in forn

have improved conditions for

tion pressures and lowered

So much improved is the pic-

talking confidently of being

able to qualify for the planned

start of European economic

There is, however, still one

and monetary union in 1999.

big black spot in this much

- which as recently as five

years ago afflicted less than 5

at record levels of around 18

den has achieved conditions

- or whether the recent

improvement may prove to be

the deficit has responded positively to higher growth, so it is equally vulnerable to a slow-

in the medium term, the gov-ernment is optimistic is at growth - although forecast to

slow next year - will average

more than 2 per cent for the rest of the decade. The export growth of the past two years is

set to slow in 1996 - but an

improvement in domestic

to restore some balance to

what has up to now been a

striking disparity between

external growth and domestic

depression.

But government critics say more structural reforms must

fare state, liberalise the labour

market and ease the overall burden of taxes if unemploy-

ment is to be effectively tack-

led and the 20-year trend of

below-average growth in Swe-

continues to have the higgest

public sector share of the econ-

omy of any industrialised

country and one of the highest tax burdens.
Within the leadership of the

is a powerful faction - dubbed

"the renewers" - who are ready to go some way down

the reform road. But they are

strongly opposed by the traditionalists in the trade unions

and within the public sector

who are calling for a restora-

tion of benefits cut this year es soon as the public finances are

The renewers are also themselves not proposing any wholesale changes in the welfare system, to which they remain firmly committed. "No country can have public expenditure at 70 per cent of GDP," says Mr Pagrotsky. That has to be brought down.

We have to reduce our levels of ambition about how generous we can afford to be. But in the end we will still have a rether

generous public sector." The focus instead is on controlling the public finances and inflation, pressing back inter-est rates and engendering con-

fidence in the management of the economy. "Those things dwarf everything else fir deber mining growth," Mr Pagrotsky

back in balance.

have reacted as it did."

"The key thing is that

the overall economy.

Growth this year turned out to be much more robust than almost any forecaster had expected – it is set to reach

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nearly 4 per cent In perfect step with the deficit-burdened economy sud-

about the state of Sweden's denly switched from frigid London. Had Sweden had 1.5 gloom in the winter and early spring, to warm summer optimism. As winter once again closes in, the Social Democratic government is increas-ingly hopeful that it has left firmly in the past the chilling crisis it inherited in late 1994.

A year ago, the outlook facing the new minority government was grim. Although an export boom was restoring growth after a deep, three-year recession, the public finances were among the most skewed in Europe. The budget deficit in 1994 was more than 10 per cent of gross domestic product and the state debt, at around 80 per cent of GDP, was surging faster than any other in

the industrialised world. The burden of the country's famed womb-to-tomb welfare ture that the government is system - the share of public spending in the economy had risen to an unprecedented 70 per cent - was -widely perceived to be in urgent need of radical surgery to cut costs.

In the months up to the end rosier picture. Unemployment duced no less than four budget. packages to tackie the crisis. A per cent of the workforce - is combination of tax increases and some of the most stringent per cent. This evokes the cruspending cuts ever made in Sweden were enacted to reduce the budget deficit by SKrll5bn for sustained, stable growthby the end of 1998 - equivalent to 7.5 per cent of GDP.
At first, the financial mar-

kets, which by now had lumped Sweden in with highrisk European countries such as Italy and Spain, were unconvinced. But since May, the change has been dramatic.

The krona has strengthened sharply, from as low as SKr5.40 to the D-Mark at the end of April to close to SKr4.50 in late November. Interest rates have tumbled, with long-term bond yields falling from 11.5 per cent to comfortably under 9 per cent, narrowing the spread over benchmark German rates to less than 250 basis points

from well over 400. Mr Leif Pagrotsky, chief aide to Mr Goran Persson, the finance minister, says the improvement has been much be made to downsize the welto do with finally convincing sceptical markets that the government was serious about controlling the deficit. "At last it began to sink in what we had done. There was a realisation that it was concrete and real and not just future plans and empty talk. We feel that has been recognised now."

The government had some vital assistance, too, from the real economy. Growth this Social Democratic party there year turned out to be much more robust than almost any forecaster had expected - it is



Maintaining its dominance

Ericsson's corporate logo depicts three parallel upward strokes, sitting needly one on top of the other. It could be a graphic illustrating the group's recent progress:

orders up, sales up, profits up.
The success is explained by
Ericsson's ability to maintain sance of the fast-growing mobile phone business despite intensifying competitive pressures. It has reported an increased order intake every quarter for the past four years. It has also maintained a strong profits nomentum, managing to dodge some of the pressures that have hit rivals such as

Motorola of the US and Nokia of Finland. Exicsson is the world's leading supplier of mobile phone infrastructure with a market share of more than 40 per cent, judged by the number of subscribers hooked up to Ericsson systems. It is so the third largest producer of handsets (after Motorola and Nokia) with an estimated 1.1 per cent market share. reflects the group's global

reflects its expertise in switching and radio system It is also the only supplier capable of providing. equipment for all the mobile phone standards already

functioning.
What has helped Ericsson has not just been the growth in market volumes, although these have been spectacular enough with the number of mobile phone users doubling every two years. It is that the creas where Kricsson itself is

In the first nine months, mobile phone business recorded a 50 per cent ·· rise in sales

strongest: namely, digital

Mr Lars Ramqvist, Ericsson chief executive, says the European digital standard GSM, has become the de-facto reach - it has sales in 120 world standard, after being countries - and partly it

worldwide. About half of the world's 11.6m GSM subscribers are connected to

Ericsson systems, he adds. By the same token, the group's strength on the digital side has made it less exposed to the US analogue market where Nokia and Motorola have both reported slower growth and margin

Mobile telephony, housed within the radio division, has gradually displaced public Ericsson's largest business area and engine of profits rowth. In the first nine months, mobile phone business recorded a 50 per cent rise in sales and a 75 per cent increase in orders. On the public side, sales growth was a more sluggish 11 per

The discrepancy helps to explain why Ericsson has embarked on a massive corporate reshuffle, moving thousands of staff and a number of factories from the public side over to radio. The aim is to make public telecommunications more competitive - at a time of pricing pressures and

unsatisfactory profitability - while quickly ramping up the radio operations to exploit

the growth in demand. For all the progress, there are shadows over the group's performance. One concerns technology. Ericsson has so far steadfastly refused to supply a new digital technology called CDMA, now being widely adopted in the US, arguing that it is still unproven. But it has lost

several large US contracts as Another worry relates to the spread of the group's operations. Some analysts say Bricsson should focus its activities more, as this would lift profit margins and cut the group's very high (as a proportion of sales) res and development spending. Kricsson argues that its decision to stay out of CDMA -

at least until it is proven - is a sign that it is limiting itself. A final concern is that the company may find itself outgunned by rivals with deeper pockets. Largely to successfully raised SKr7.8bn in October through the largest



wwist: 1 cannot promise that we will grow at the same pace'

recent years can continue.

corporate history, enhancing both its muscle and its ability to assist customer financing. The question, then, is whether Ericsson's

Mr Ramqvist tries to be realistic. "No tree grows to heaven. I cannot promise that we will grow at the same pace over the next four years as we have over the last four," he says. A continuous threat to profitability is falling prices,

top-of-the-range digital handsets is more protected than most. "Prices never go up in this industry." says Mr Ramqvist. "We have to compensate for that by cutting production costs.

Another worry is the stronger krona, given that so much of the group's production is based in Sweden (Ericsson single-handedly accounts for about 10 per cent of Swedish exports). If the corrency trend continues. Mr Ramqvist admits, the impact could run to "hundreds of millions" of kronor once current hedging programmes

But Mr Ramqvist still bristles with optimism about the fundamentals of the business, not least because ievels of mobile phone penetration in most parts of the world are still below 5 per cent. Ericsson predicts that the number of world cellular subscribers will rise to 350m by the end of the year 2000 from 68m midway through 1995. And he is adament that Eriesson will defend its market positions, whatever

the challenges. "We have enormous respect will not easily be killed." he

Christopher Brown-Humes

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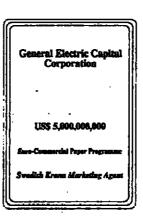
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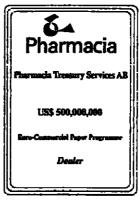
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The motor industry: by Hugh Carnegy

Eventful year for Big Three

Scania and Volvo were singled out by US consultants McKinsey as the world leaders in heavy truck manufacturing

For Sweden's three big vehicle producers - Volvo, Scania and Saab Automobile - 1995 has been an eventful year in which a buoyant beginning has given way to a less certain outlook for an industry that remains a potent symbol of the country's manufacturing prowess.

The undoubted success stories have been Volvo truck corporation, the world's biggest maker of heavy trucks after Mercedes, and Scania, only the fifth-largest in volume terms, but the market leader in profitability. They have cashed in on a surge in world demand for heavy trucks, coupled with a weak Swedish krona, to post high profits - although a turnaround in both trends in the third quarter has knocked some of the shine off their earnings as the year-end

For Scania, to date 100 per cent owned by Investor, the Wallenberg family empire's main holding company, the recent profits stream will serve as the launch pad for a planned flotation of up to 75 per cent of the company following the break-up earlier this year into its constituent parts of Saab-Scania.

It is a rather different story in the car industry, however. Volvo and Saab - the latter managed and half-owned since 1989 by General Motors of the US - have both increased sales this year, but they have struggled to sustain profitability at anything like the levels they

The industry remains a potent symbol of the country's manufacturing prowess

need for long-term stability. In the third quarter, Saab suffered a large loss which once again raised questions about the company's future which it hoped had been dispelled last year when it returned a full-year profit for the first time in six years.

In the truck industry, Scania and Volvo took a bow in September when they were singled sultants, as the world leaders in heavy truck manufacturing. Intense competition between them and their need to expand beyond their limited home market led to their adoption of industry-leading, modular production techniques, McKinsey

CHEMICAL



Despite a fall in the third quarter, Scania achieved an operating return of 15.3 per cent in the first nine months. when it pushed up pre-tax profits from SKr2.6bn to SKr3.8bn. In the same period, Volvo truck corporation, capitalising on the successful 1993 launch of its new FH range of trucks, returned a 55 per cent increase in operating profits to SKr4bn. giving it a 10.6 per cent operat-

Both companies are full of confidence that they can remain in healthy profit even if a recent slowdown in demand in Europe and in South America has signalled the beginning of the next downturn in the industry. Their strategies are different, however.

Volvo, which has re-focused on automotive operations since it backed out of a plan to merge with France's Renault two years ago, is undergoing a heavy programme of investment to boost production capacity to about 60,000 trucks a year outside North America from last year's output level of

Volvo produces close to 30,000 trucks in North America. It is also planning a move for the first time into light

Scania is more cautious. Its main project at present is the launch of the 4 series, unveiled range for 15 years. The 4 series is Scania's answer to the Volvo FH series and a new series due from Mercedes shortly. Scania's position as the premium priced truck in the market depends upon it.

The prospects for the car companies are less certain.

Neither Volvo nor Saab have managed to date to shake off the doubts that surrounded their ability to survive in a fast-consolidating car industry in the early 1990s when both were heavy loss-makers - despite a near-revolution in their productivity that has made them able to produce similar numbers of vehicles with

Prof Christer Karlsson, a specialist in industrial production at the Stockholm School of Economics, believes both still have the potential to thrive,

Volvo is

greatly reduced workforces.

planning to broaden its model range to a sportier, more stylish, image

but that time is still needed to bring to fruition their respective strategies to be premiumpriced, niche producers.

Volvo is in the middle of a move to increase production volumes to 500,000 cars a year from present levels of about 360,000 and to broaden its model range and its market appeal to add a sportier, more stylish image to its traditional

ability. To compensate for the relatively high production and development costs carried by a small-volume producer, it is forging tactical partnerships with other manufacturers, such as its joint venture in the Netherlands with Mitsubishi,

building the smaller models in

the Volvo range. In the meantime, however, profits have been affected by a recent strengthening of the Swedish krona - which hits Volvo hard in the US (the biggest market for both Volvo and Saab) - high development costs and price pressure in slacken-ing markets. Volvo car corporation's operating margin slipped to 1.7 per cent in the

third quarter. Nevertheless, Prof Karlsson thinks Volvo is on the right track. "I am very much in favour of the shift in strategy (since the break with Renault) and I think Volvo can follow it through and fulfil it."

Likewise, he feels Saab can

be successful if it develops both a replacement for its ageing, large 9000 model as well as a smaller model to add to its mid-sized 900 model launched in 1993. It can exploit its links to GM both to hold down develoument and production costs and to maximise its marketing clout, especially in the US even if these synergies have so far not been fully exploited. But these strategies require both time and money. Volvo has ample resources to hand; GM has signalled it remains committed to Saab - even if

Investor decided to reverse out

of its 50 per cent holding. But a question remains over nies can tolerate below-par returns before stability is

PROFILE From problems to profits

Recovery stories do not come much better than that of Nordbanken, Three years ago, it had to be saved from collapse by the state in the middle of Sweden's worst banking crisis in 60 years. Two years ago, it was merged with Gota Bank, the other main casualty of the crisis, to become Sweden's biggest bank by market share. And a year ago it became the country's most profitable

This year, a third of the bank has successfully been returned to the private sector. providing the state with its biggest pay-back since the crisis began. The turnaround has

happened more rapidly than anyone dared to expect in 1992 when the hank foundered under the weight SKr16.6bn loss and seemed destined for a long, slow recovery in Sweden's depressed domestic economy.

But the miraculous revival

has also proved controversial Rivals say Nordbanken would never have recovered so rapidly if it had not been extensively bailed out with taxpavers' money. "Doning is the word used by Mr Arne chief executive, to describe the competitive advantage Nordbanken gained during its sojourn in the state's Doping or not,

part-privatisation is an important milestone on the Swedish banking system's ourney back to health. The massive credit losses – mainly linked to real estate - that brought the sector to the brink of collapse back in 1992 are now almost back to normal levels.

The improvement has gone far enough for the finance ministry to propose abolishing the state's bank support guarantee next July. The guarantee was provided for the entire system in late 1992 - the peak of the crisis to reassure creditors and depositors that all

commitments would be met. Nordhanken and Gota Bank were the two biggest casualties of the crisis and together accounted for 400 to 325. virtually the entire SKr65bn which the government had to spend to keep the system

More than SKr60bn worth of Nordbanken's bad loans were hived off into a separate similar operation took place at Gota Bank, which spawned



its own bad bank unit called "Retriva". Mr Hans Dalborg, Nordbanken's chief executive. admits that "without the Securum solution Nordbanken would not have existed." But he denies that the assistance was

He also implies that the bank's recovery would not have been as spectacular without rigorous cost-cuiting and its successful integration with Gota Bank. The

> The bank's financial figures show clearly it is in good shape again

the number of staff to 6,700 from the 11,500 employed by both Nordbanken and Gota in 1990. Since the merger, the number of the bank's branches has been cut from

The bank's financial figures show clearly it is in good shape again. Last year, it made an SKr4.8bn operating profit - more than any of its three main rivals. In the first nine months of this year, it profits of SKr4.55bn and a return on equity of more than relatively weak. In mortgage

25 per cent. Credit losses were down to SKr966m - or 0.5 per cent of lending - a far cry from the dark days of 1992

staggering SKr19.3bn, or

more than 7 per cent of its

portfolio. With credit losses at these virtually normal levels, the main challenge for the bank is to maintain its profits omentum. This is not going to be easy at a time when margins are narrowing and competition is increasing throughout the Swedish

banking system. Competition is not just coming from niche banks such as the furniture retailer Ikea, which can offer much better terms to depositors because so many of their transactions are phone-based, but from an increasing number of Nordic banks entering the Swedish

market.

Mr Dalborg says the bank's response to the challenges will see it focus more firmly than ever on the domestic market. Its priorities are private customers, public sector organisations, small and medium-sized businesses and a select group of big corporations

The aim is at least to protect its overall 20 per cent share of the market, while areas where it has been

only a 10 per cent share, compared with its broader 20-28 per cent share of the Swedish private customer

market. We don't need more customers," says Mr Dalborg. We have access to 3.5m clients. What we need is to do more business with the cilents we have."

One aim is to avoid npeting head-on with rivals Skandinaviska Enskilda Banken and Svenske Handelsbanken. These banks are busy building up their operations in other Nordic markets, particularly on the corporate side. Nordbanken. by contrast, has closed all its overseas offices and is only seeking international business that relates directly to existing Swedish clients. The bank has also decided

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not to compete aggressively against its two rivals for his corporate business, except in select cases and sectors. Nordbenken promises there will be no repeat of past mistakes. Apart from tighter credit controls, it is committed to paying out between 30 and 50 per cent of bank profits as dividends to

The favourable yield. together with the bestign downward trend in Swedish interest rates, helped to make the shares attractive when the government offered 34.5 per cent of the bank to domestic and international investors in October.

avoid a build-up of excess

The sell-off, which raised SKr6.7bn, was the first stage of a programme to fully privatise the bank and an important part of the state's nlans to recomb as much as SKr40bn of the SKr65bn overall outlay on the banking

After including SKr3.75bn of dividends from Nordbanken, the state has already recovered more than SKr10bn. It has yet to decide how it will go about selling the remaining two thirds of the bank, but is clearly hoping to get at least as much per share as it did this time round.

There will also be substantial proceeds - possibly as much as SKr15bu - from Securum once the unit completes the process of winding up its assets. In other words, Sweden's banking disaster will probably end up costing the taxpayer far less than was

Christopher Brown-Humes

mental thinking than it used to

be. "I think Sweden was rela-

tively better in the 1970s," says

Mr Svante Axelsson, an econo-

mist with the Swedish Society.

for Nature Conservation, high-

lighting the advances made by

countries such as Germany,

Holland and Denmark since

Partly, he suggests, Sweden's

relative economic decime, cul-

minating in a deep recession

earlier in the decade, has ham-

pered its instinctive environ-

try gets high marks for its

environmental efforts. Profes-

sor Michael Chadwick, director

of the Stockholm Environment

Institute, says Sweden deserves its reputation for

being at the forefront of the

environmental crusade. But he

says challenges remain, not

least persuading Swedes to

reduce their consumption

when ever-greater demands are

being made on the world's

But on the whole, the coun-

mental idealism.

resources.

Environmental policy: by Christopher Brown-Humes

Swedes have set tougher targets

In the international arena, Sweden has taken a lead in initiatives ranging from tackling acid rain to cleaning up the Baltic Sea

Sweden is a consistent champion of high environmental standards - whether at home or abroad. It has set tougher targets, enforced more legislation and used taxation more vigorously than most European countries to promote

environmental change. In international issues. where it often adopts a highprofile stance, it has not been afraid to court controversy - as its vigorous criticism of French Spar oil platform have shown.

parliamentary support - going only achieved a 13 per cent this was the world's single well beyond the confines of a reduction. Rather than admit largest electric car order. The resurgent Environment party

- for better standards.

"One of Sweden's main advantages in environmental matters is that we started earlier than most other countries," says Mr Jon Kahn, assistant under-secretary at the Ministry of the Environment. He says an important turning point came in 1972 when Stockholm hosted a UN conference

on the environment. No-one who has followed Sweden's protracted deliberations over whether to build a bridge and tunnel connection to Denmark can doubt the importance the country gives to the environment. The go-ahead only finally came after the government was satisfled that water flows to and from the Baltic would not be impeded by the project.

Similar agonising is already discernible in the debate about whether the country should stick to a deadline to shut its nuclear power plants by 2010. Economics suggest that a

phase-out is ridiculous when most of the plants - which provide half the country's electricity needs - are nowhere near the end of their technical lives. And when renewable sources of energy-such as wind and solar power - have yet to prove viable on a large scale. But the green lobby wants the original timetable adhered to - or at least some plants decommisstoned - because of the potential dangers posed by atomic power and waste treatment.

Sweden can boast some of some of Europe's strictest environment standards in areas such as car emissions and sewage treatment. It has also mounted an effort to cut acid rain, not least because the pollution disturbs the delicate ecobalance of its lakes and forests. Sometimes, however, it fails to meet its own tough targets. It is aiming, for example, to cut nitrogen oxide emissions to the air by 30 per cent between 1980 and 1995, but by last year had

failure, some argue that the target was set unrealistically high because of a political wish to satisfy popular opinion.

Sometimes, too, environmental idealism runs headlong into the constraints imposed by Sweden's climate and industry structure. Electricity consumption is high, not least because of long, dark and cold winters and because of the demands of energy-intensive industries such as pulp and paper and steel. Not surprisingly, industry opposes higher energy taxes, because it feels it will damage competitiveness. But it does not always win the argument - as a recent decision to double carbon dioxide taxes

Industry also sees opportunities in the environmental debate. The Federation of Swedish industries is working with about 25 of Sweden's leading companies - groups such as Volvo, Stora and ABB - to add an environmental dimension to product development. The hope is that Sweden can ultimately win business by offering consumers greener products.

Nutek, a public sector organisation promoting energy conservation and technology, also actively collaborates with industry on environmental

for 150 electric cars from Renault of France, claiming that

COUNTRY

SURVEYS

ON DISK

It recently placed an order

largest electric car order. The move helps to keep Sweden at the forefront of the European drive to commercially introduce electric and hybrid cars.

In the international arena. Sweden has taken a lead in initiatives ranging from acid rain to cleaning up the Baltic Sea. Now that it is in the European Union, it is also forcefully arguing the case for higher environmental standards (there was concern before its EU entry that Sweden might have to dilute its standards to EU levels) and reform of the Common Agricultural Policy to take greater account of the

The high-profile international stance could easily pro-voke criticism of Sweden's own behaviour if its environmental resolve weakens.
"We cannot act on the inter-

national scene if we cannot show that we have done as much as possible at home." says Mr Mats Olsson, deputy director-general of the Swedish Environmental Protection

Agency.
There are those who argue Sweden could do more - it has fallen behind on the issue of waste treatment and landfill. for example, although this is not surprising because it does not have the same population or space pressures as other European countries.

There are also those who suggest that Sweden today is less in the forefront of environ-

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